

2024 ANNUAL REPORT

AND ACCOUNTS





www.chellaramsplc.com



Chellarams Pic 110/114, Oshodi-Apapa Expressway, Chellarams Plc Isolo, Lagos, Nigeria











Kentucky Fried Chicken (KFC), one of the global leaders in the fast food service industry, opened its first outlet at the City Mall in Onikan Lagos.

The brand was brought to Nigeria, via Devyani International Nigeria Ltd (Formed from a Joint Venture between RJ Corp of India and Chellarams Plc) and an agreement with Yum Restaurants International (YRI), who are the franchise owners of the KFC brand.

The fast-food restaurant opens seven days of the week from 9am to 9pm

The world-renowned fast-food restaurant offers the same tantalizing array of international menus they are known for, especially their chicken, along with some Nigerian delicacies.

Harland Sanders founded Kentucky Fried Chicken in 1952 at Louisville, Kentucky, United States. KFC has been operating under Yum Brands since 1997, when the company spun off from Pepsi-co as Trico Global Restaurants Inc,



### **CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 MARCH 2024

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### **MISSION**

To provide CHELLARAMS products in every home and factory in Nigeria and beyound

### VISION

To be a responsible,
responsive, competitive
and quality driven production
and marketing company
satisfying all our stakeholders

# CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### **CORPORATE INFORMATION**

#### **DIRECTORS, ADVISORS AND REGISTERED OFFICE**

Chairman of the Board Asiwaju Solomon Kayode Onafowokan, OON

**Directors** 

Managing Director

Director

Director

Alhaji Ahmed Adamu Abdulkadir

Director

Mrs. Angela Morenike Agbe-Davies

Chief Executive Officer

Mr. Aditya Suresh Chellaram

Registered office Plot 110/114 Oshodi-Apapa Expressway,

Isolo, Lagos.

Company Secretary Ehimare Isiramen

Plot 110/114 Oshodi - Apapa Expressway,

Isolo, Lagos.

Company Registrar Greenwich Registrars & Data Solutions Limited

274, Murtala Muhammed Way

Alagomeji Yaba, Lagos.

Auditors PKF Professional Services

**PKF House** 

205A Ikorodu Road

Obanikoro Lagos.

Bankers Standard Chartered Bank Nigeria Limited

Zenith Bank Plc

First City Monument Bank Limited First Bank of Nigeria Limited United Bank of Africa Plc

Eco Bank Plc Access Bank Plc Union Bank Plc

### Corporate Profile

Chellarams Plc started operating in Nigeria in 1923 and was incorporated as a Limited Liability Company, K. Chellaram and Sons (Nigeria) Limited on 13th August, 1947. The Company became a Public Limited Liability and was listed on The Nigerian Stock Exchange on 29th November, 1974.

After more than 90 years of operations, Chellarams Plc has evolved into a well diversified organisation with business activities spanning operations in trading, distribution, services, plastics, textile, real estate, power generation, and quick service restaurants and industrial equipment.





#### United Technical and Allied Services Limited

United Technical and Allied Services Limited is an authorised distributor of Atlas Copco equipments and forklifts, reach trucks and warehousing racking.



# **Dynamic Industries Limited**

Dynamic Industries Limited manufactures plastic film, using its monolayer and multilayer extruders.





### Chellco

### **Chellco Industries Limited**

Chellco Industries Limited is a textile company based in Kaduna. The Company manufactures quality blankets, shawls and knitting yarns.

### Corporate Profile - cont



## Devyani International Nigeria Limited

Devyani International (Nigeria) Limited, a joint venture with Devyani International (India) is the exclusive franchise of KFC in Nigeria.



# **IPGL**

### **Isolo Power Gen Limited**

Isolo Power Gen Limited owns and operates a gas based generating plant to supply power to neighbouring industries in Isolo.



### **Chellarams DMK Limited**

Chellarams DMK Limited is engaged in the manufacturing, sales and distribution of FMCG (Fast Moving Consumer Goods) in Nigeria. It is a partnership between Chellarams Plc and DMK GmBH, Germany (owners of the Oldenburger brand).



### Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the 75<sup>th</sup> Annual General Meeting of the members of Chellarams Plc will be held vrtually on 21<sup>st</sup> November, 2024 at 1:00p.m. to transact the following businesses:

#### **ORDINARY BUSINESS**

- 1. To receive and consider the Audited Accounts for the year ended 31<sup>st</sup> March 2024, together with the reports of the Directors, Audit Committee and the Auditors thereon.
- 2. To re-elect the retiring Directors.
- 3. To authorize the Directors to fix the remuneration of the Auditors.
- 4. To disclose the remuneration of Managers
- 5. To elect members of the Statutory Audit Committee.

#### SPECIAL BUSINESS

As an Ordinary Resolution:

6. That the Directors' fees for the financial year ended 31<sup>st</sup> March 2024, be approved as stated in Paragraphs 33.3.3 and 33.3.4 page 90 in the Annual Report.

#### **NOTES**

#### a. PROXY

A member of a company entitled to attend and vote at the general meeting is entitled to appoint a proxy in his/her/its stead. A proxy need not be a member of the Company. Consequently, a member of the Company entitled to attend and vote may select from the under – listed proposed proxies:

- i. Asiwaju (Dr.) S.K. Onafowokan Chairman/Non-Executive Director
- ii. Chief Suresh M. Chellaram Managing Director
- iii. Mr. Aditya S. Chellaram Chief Executive Officer
- iv. Mr. Ezekiel M. Faniyi Shareholders Representative
- v. Prince Yomi Ogunsowo Shareholders Representative
- vi. Mr. Peter Eyanuku Shareholders Representative

In order for the appointment of a proxy to be valid, a duly completed and executed Proxy Form must be deposited at the office of the Company's Registrars, Greenwich Registrars & Data Solutions Limited, 274 Murtala Muhammed Way, Alagomeji, Yaba, Lagos, P.M.B. 12717, Lagos or via E-mail: info@gtlregistrars.com not later than 48 hours before the time of the meeting.

A proxy Form is attached to the Annual Report and may be downloaded from the Company's website at www.chellarams plc.com or the Registrar's website at info@gtlregistrars.com

Stamping of Proxy Forms: The Company has made arrangements at its cost for the stamping of duly completed and signed Proxy Forms that are submitted to the Company's Registrars within the stipulated time.

#### b. MEETING LINK

Pursuant to the provisions of S.240(2) the Companies and Allied Matters Act (2020) and the Business Facilitation (Miscellaneous Provisions) Act which enables Public Companies conduct their Meetings electronically, this year's Annual General Meeting shall be held virtually and a link to enable virtual participation by shareholders will be sent to shareholders by email and would be available on the Company's website at <a href="https://www.chellaramsplc.com">www.chellaramsplc.com</a>.

#### c. CLOSURE OF REGISTER AND TRANSFER BOOKS

Notice is hereby given that the Register of Members and Transfer Books will be closed from 8<sup>th</sup> November, 2024 through 15<sup>th</sup> November, 2024; both dates inclusive.

d. NOMINATIONS FOR THE AUDIT COMMITTEE

S.404(3) of the Companies and Allied Matters Act 2020 stipulates that the Statutory Audit Committee shall

### Notice of Annual General Meeting - cont.

comprise of three (3) Shareholders and two (2) Directors and by Section 404(6), a nomination (in writing) by any member or shareholder for appointment to the Audit Committee should reach the Company Secretary at least 21 days before the Annual General Meeting.

Section 404(5) of the Companies and Allied Matters Act 2020 requires that all members of the Audit Committee shall be financially literate and at least one member shall be a member of a professional accounting body in Nigeria established by an Act of the National Assembly. We therefore request that nominations must be accompanied by a copy of the nominee's Curriculum Vitae

#### e. UNCLAIMED DIVIDEND

Some dividends have remained unclaimed and outstanding. Shareholders affected are advised to contact the Registrar, Greenwich Registrars and Data Solutions Limited, 274, Murtala Muhammed Way, Yaba, Lagos during normal working hours for resolution.

#### f. E-DIVIDEND MANDATE AND SHAREHOLDER UPDATE

Shareholders are kindly requested to update their records and advise the Registrars of their updated details. A detachable application form for e-dividend is attached to the Annual Report for convenience of shareholders and may also be requested from the registrars at their website <a href="mailto:info@gtlregistrars.com">info@gtlregistrars.com</a>.

#### g. WEBSITE

A copy of this notice and other information relating to the meeting can be found at <a href="http://www.chellaramsplc.com/">http://www.chellaramsplc.com/</a>

#### h. RIGHTS OF SECURITIES HOLDERS TO ASK QUESTIONS

Shareholders have a right to ask questions not only at the meeting, but also in writing prior to the meeting and such questions must be submitted to the Company Secretary at the registered office of the company on or before 19<sup>th</sup> November 2024.

#### i. RE-ELECTION OF DIRECTORS

In accordance with the provision of Company's and Allied Matters Act, 2020, the directors to retire by rotation at the Annual General Meeting are Mr. Aditya S. Chellaram and Mrs. Angela Morenike Agbe Davies. The two directors being eligible shall offer themselves for re-election. Their profiles are included in the Annual Report and may also be viewed on the Company's website.

#### j. ELECTRONIC ANNUAL REPORT:

The soft copy of the 2024 Annual Report is on our website and sent to our shareholders who have provided their email addresses to the Registrars. Shareholders who are interested in receiving the soft copy of the 2024 Annual Report should request via email to: info@gtlregistrars.com.

#### k. LIVE STREAMING:

The Annual General Meeting will be streamed live via the Company's website: http://www.chellaramsplc.com/. The link for live streaming can be found on the Company's website.

DATED THIS 31<sup>ST</sup> DAY OF OCTOBER, 2024. BY ORDER OF THE BOARD

EHIMARE ISIRAMEN ESQ Company Secretary

FRC/2020/002/00000022116

PLOT 110/114, OSHODI-APAPA EXPRESSWAY

ISOLO, LAGOS

# CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### **CHAIRMAN'S STATEMENT**

Members of the Regulatory Agencies, Distinguished Shareholders, Gentlemen of the Press, Ladies and Gentlemen,



It is my honor to warmly welcome you all to the 75th Annual General Meeting ("AGM") of our Group and to present to you, my address and the Annual Report and Financial Statements for the Year ended 31st March 2024.

#### THE ECONOMIC OPERATING ENVIROMENT FOR YEAR 2023

The gradual recovery from cumulative effects of the Covid-19 Pandemic, the 2022 Russian Invasion of Ukraine as well as global cost-of-living crisis leading to world-wide inflationary trends that impacted on economic growth, without exception. In Nigeria, it was a year of unprecedented challenges and uncertainties which culminated into disruptions of economic activities and widespread hardship created by the Naira re-design policy of Central Bank of Nigeria (CBN). The currency crisis that emanated therefore led to contraction of critical sectors of the economy and indeed affected both formal and informal trading activities. The preparation for General Elections scheduled for FEBUARY/MARCH 2023, was not spared.

On assumption of Office by the new Administration of President Bola Ahmed Tinubu -GCFR on 29th May 2023, the removal of subsidy on Premium Motor Spirit (PMS) and the floating of Naira so as to allow market forces to determine Foreign Exchange (Forex) rates created massive devaluation with enormous impact on cost of transportation, energy and other utilities that obviously led to drastic reduction in purchasing power of Consumers.

The difficulty experienced by Manufacturing and Retailers in accessing Forex from Official sources remained volatile with its negative attendant effect on cost of procurement of manufacturing in-puts.

However, the headline inflation rate rose 21.82% in January, 2023 to 28.92% at the end of year 2023 with food inflation equally rising from 24.32% to 33.93% in the same period while cases of Banditry, Kidnapping, Farmer-Herder clashes remain unabated across most parts of Nigeria till date.

#### **OPERATING RESULTS AND PERFORMANCE**

Our Group's Turnover for the Financial Year ended 31st March, 2024 improved to N13.8 Billion as against N 10.56 Billion at 31st March, 2023 while loss of N3.3 Billion was recorded as against Profit of N5.07 Billion as at 31st March, 2023. The loss incurred due to impairment applied by our External Auditors on the treatment of Financials of Subsidiary Companies as well as sharp increase in allowing market forces to determine Forex rates as well as escalated cost of Utilities/Admin Expenses.

#### **DIVIDEND**

Unfortunately, despite the determination of your Board of Directors, as reported in my statement last AGM, your Board could not recommend payment of Dividend at today's AGM. Let's keep our figures crossed for a positive position come next AGM.

## CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### **CHAIRMAN'S STATEMENT**

#### **CORPORATE SOCIAL RESPONSIBILITIES (CSR)**

As we remain resolute to extend CSR to our immediate environment that depends on our Organization year in-year-out, we expended the following on CSR during the Reporting financial year:-

		IN
(a)	Scholarship to on-going Nigerian Students	200,000
(b)	Bursaries to Sons/Daughters of our employees	5,474,698
(c)	Financial Assistance	680,000
(d)	Medical Bills Assistance	<u>761,425</u>
	Grand Total	7,116,123

#### **OUTLOOK**

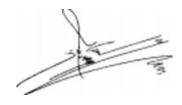
As the President of Federal Republic of Nigeria has signed into law the 2024 Appropriation Act to the value of N 28. 7 Trillion early in the year 2024, it is anticipated that various conscious efforts would be made to streamline fiscal and monetary policies of the Government that should positively moderate contraction in the Export of (Crude Oil/Oil Refining Sector) so as to achieve envisaged Forex Savings which will release funds for other uses with ultimate reduction in forex rates. Equally gratifying is the resumption of allocation of forex to Bureau-De-Change Operators.

Notwithstanding, the challenges faced by our Organization in the last six (6) Years, we salute our Shareholders for their immense understanding, resilience and encouragement in the face of obvious adversity while your Board of Directors remain committed to sustaining strong cost Management Culture with a view to achieving our targeted goal sooner than later. Your abiding faith and confidence at this trying time is not taken for granted.

#### **BOARD, MANAGEMENT AND STAFF**

Let me extend, on your behalf, my sincere appreciation to my colleagues on the Board of our Group, for their unflinching support and for agreeing to a 50% reduction in Directors Annual fee from this AGM, after several years of pro-bone services. Let me also express my gratitude to our Staffers for their solid support and understanding in the on-going re-organization embarked upon Three (3) years ago.

Thank you all and God bless you.



ASIWAJU DR. SOLOMON K. ONAFOWOKAN, OON Chairman FRC/2015/PRO/ICAN/004/0000010981

**Dated: 24 July 2024** 



# Chief Executive Officer's Report

2024 Annual Report and Accounts

Chief Execuive Officer's Report

Dear Shareholders and our extended Chellarams Plc family,



The economy coninues to challenge Nigerian business as inlaion has afected consumer spending power. As most of our customer base is consumer-facing this has had a knock-on efect on our business. Our team has worked well to maintain sales volumes and we see margins increasing in the irst quarter of FY 24/25. We expect this trend to coninue and will go a long way in providing proits to the company.

We coninue to increase the rental revenues at our Isolo property to support our expenses. Likewise, Dynamic Industries Ltd has further expanded its capacity this past year and is acively improving its operaions for beter quality and operaional e□ciency. Margins for FY 24/25 have increased in Dynamic's segment of Industrial Packaging and will help reverse the exchange losses incurred in this past year.

Sales of United Technical and Allied Services Ltd (UTAS) have improved in the past year and we expect that their business will beneit from investments in industrial projects and the naion's infrastructure. There is significant improvement in UTAS's ater-market maintenance business.

The management has shown tremendous resilience in an extraordinary year by insulaing the company as much as possible to devaluaion of the currency. In a year where a number of MNC's have announced plans to exit their operaions in Nigeria, our management is committed to the success of the Company and Group. We are very opimisic of the results for next year.

We thank you for your coninued support and prayers.

Sincerely,

Aditya Chellaram

### Board of Directors

#### ASIWAJU (DR) SOLOMON KAYODE ONAFOWOKAN, OON, FioD, FFS CHAIRMAN

Asiwaju Solomon Onafowokan was president of the Lagos Chamber of Commerce and Industry and currently chairs a number of boards including Chellarams Plc, Coleman Wire & Cables and Artee Industries Limited (owners of Park 'n' Shop).

He holds a Higher National Certificate in Business studies and a postgraduate degree in Business Administration both from Kingston College Surry, England and was conferred with National Honours of OON in 2006.



#### **CHIEF SURESH MURLI CHELLARAM** MANAGING DIRECTOR

Chief Suresh Chellaram has succeeded in growing the Nigeria Group into conglomerate whose activities span a wide spectrum of categories. He headed the Chellarams Group in the USA until 1984 when he joined Chellarams Plc (Nigeria) as the Group Investment Manager. He was appointed Managing Director in 1989.

A dedicated philanthropist, he has been involved in the Nigeria Economic Summit Group, Young Presidents Organisation, the Indian Cultural Association and various charitable groups in Nigeria, both directly and through the Murli T. Chellaram Foundation. He graduated with a degree in Business Administration from the University of California, San Diego in 1976.



#### ALHAJI ADAMU AHMED ABDULKADIR **NON-EXECUTIVE DIRECTOR**

Alhaji Abdulkadir is on the Board of several companies serving as the Chairman or as a Director. He was a Special Adviser to the President on Manufacturing and Private Sector and is currently a member of the Presidential Committee on Tariff and Incentives.

He trained in Sales Management, Marketing Research and Advertising in the United Kingdom, attaining an Advanced National Diploma in 1974 from the National School of Salesmanship, Manchester. He is a Fellow of the British institute of Sales Engineers and British institute of Sales Management.



Serving Nigeria since 1923

### Board of Directors - cont

# ANGELA MORENIKE AGBE-DAVIES (MRS) NON-EXECUTIVE DIRECTOR

Morenike Agbe- Davies studied at Sussex University and Inns of Court School of Law before starting her notable law career in Nigeria at the prestigious law firm of Aluko and Oyebode. She also obtained her masters degree in intellectual Property Law from the Kings College London.

She is the Managing Director of Silvax Legal and currently sits on the board of five companies as well as being a member of various international organisations including Black Solicitors Network, International Trademarks Association and MARQUES IP Organisation. She has appeared on CNBC Africa amongst others and has written articles for various Nigerian and International Publications.



# ADITYA S. CHELLARAM EXECUTIVE DIRECTOR/CHIEF EXECUTIVE OFFICER

As the CEO of Chellarams Plc, Aditya is responsible for managing the operations of the core business activities and administration of the company as well as acting as a bridge between corporate services and seven (7) Subsidiary and Associated companies of the Group. He joined Chellaram Retail Ltd in 2006 and later, Dynamic Industries Ltd in 2008 and continues to serve on their respective Boards of Directors.

Aditya is an active member of the YPO Lagos Chapter and has taken on various roles in its voluntary Executive Committee since 2014. He currently holds the position of YPO Lagos Chapter Chair. Aditya also serves on the Board of Trustees of the Murli T Chellaram Foundation, the Society of Performing Arts in Nigeria (SPAN) and the Eko Charitable Foundation for Poverty Alleviation.

He is also a non-Executive Director of Art House Contemporary Ltd., the largest Nigerian auction house of fine art.

Aditya graduated from Georgetown University in Washington, DC, USA.



# EHIMARE ISIRAMEN ESQ GROUP COMPANY SECRETARY /LEGAL ADVISER

Mr. Isiramen was called to the Nigerian Bar in 2001 and was in private practice with several law firms engaged in corporate law practice before he joined company as a Senior Manager in 2008. He has worked progressively within the Chellarams Group and risen to the position of Assistant General Manager (Legal) before his appointment as Group Company Secretary/Adviser.

He is an experienced lawyer and Associate of the Chartered Institute of Secretaries & Administrators of Nigeria who has attended several conference and trainings relevant to his current role. He is a member of the Nigerian Bar Association and the International Bar Association.



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### Management Team

# RAJESH MISHRA CHIEF FINANCE OFFICER

Mr. Mishra is a cost and management accountant with over 20 years of experience in Audit, Account, Finance, Costing and MIS, with significant experience and expertise in accounting, finance, audit and commercial matters.

Prior to joining Chellarams Plc, he was Finance Manager at Manitowoc (India), manufacturer of different types of crane; Mr. Mishra also worked as Cost Accountant in Tata Autocomp GY Batteries Ltd (India) and HLM Private Limited (India).



# EHIMARE ISIRAMEN ESQ GROUP COMPANY SECRETARY /LEGAL ADVISER

Mr. Isiramen was called to the Nigerian Bar in 2001 and was in private practice with several law firms engaged in corporate law practice before he joined company as a Senior Manager in 2008. He has worked progressively within the Chellarams Group and risen to the position of Assistant General Manager (Legal) before his appointment as Group Company Secretary/Adviser.

He is an experienced lawyer and Associate of the Chartered Institute of Secretaries & Administrators of Nigeria who has attended several conference and trainings relevant to his current role. He is a member of the Nigerian Bar Association and the International Bar Association.



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### Management Team - cont

### AKINRIN SAMUEL CHIEF INTERNAL AUDITOR

Mr. Akinrin is a Chartered Accountant with over 20 years cognate experience cutting across manufacturing industries, audit practice, internal control and audit, finance, accounting, taxation and management accounting, among others, with significant expertise in audit, tax, management accounting and consulting.

He holds both M. Sc. Finance and MBA - Mgt. Technology degree prestigious Covenant University, Ota and Federal University of Technology Akure respectively. He is a Fellow of the Institute of Chartered Account Nigeria (FCA), Fellow of Chartered Institute of Taxation of (FCTI), Associate of Chartered Institute of Bankers of Nigeria (ACIB), Associate Institute of Chartered Secretaries and Administrators of Nigeria (ACIS) Member of Nigerian Institute of Management (MNIM), among others.



Prior to joining Chellarams Plc, he was Ag. Chief Accountant of Nigerian Romanian Wood Industries (NIROWI), Ondo and had worked as Accountant with Stanmark (Cocoa) Export Processing Company (subsidiary of Cadbury Plc), Ondo, as well as Principal Accountant Citizenship and Leadership Training Centre (C. L. T. C.), Abuja FCT parastatal category A with Federal Ministry of Youths and Sports, among others. He was appointed AGM-Audit in April, 2010, Chief Internal Auditor in January, 2012 and presently monitors the systems and processes Conglomerate. He passionately researches into corporate restructuring, ensuring strategic repositioning of firms for effective activation deliverables.

# EMMANUEL.E.EBOSELE GENERAL MANAGER (FINANCE)

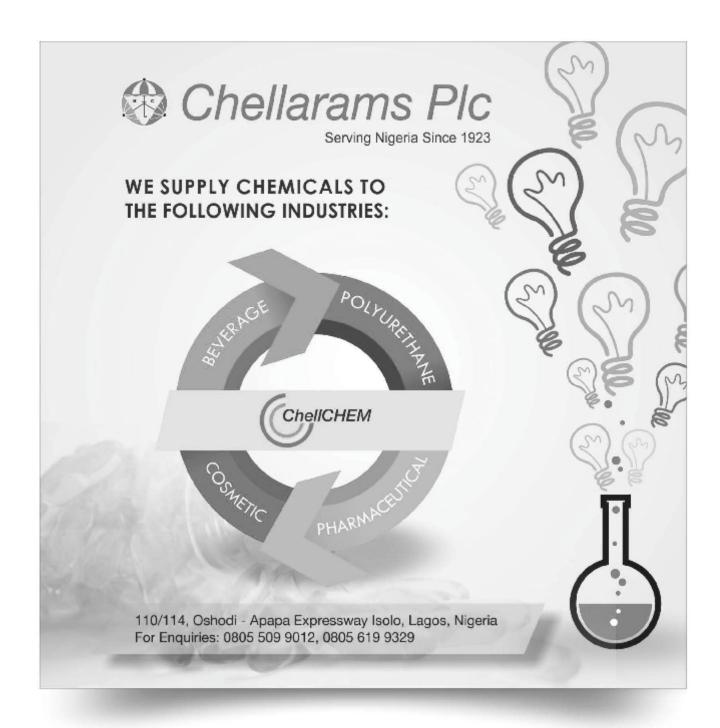
Mr. Emmanuel .E. Ebosele is an accountancy graduate of Ambrose Alli University, Edo state.

An Associate member of the Institute of chartered Accountants of Nigeria (ACA), and also a Graduate Member Nigeria Institute of Management (NIM) He joined the company in 2009 as an Audit Executive. He has worked progressively within the Chellarams Group. He was transferred to PHC branch in 2011 as a Resident Auditor.

He rose to the position of a Branch Administrative Manager (PHC) after qualifying as a Chartered accountant in 2017.

He has more than thirteen years of varied experience in Auditing, accounting and finance, administration and warehousing. He has attended several internal and external training locally.





# Industrial Chemical



# REPORT OF THE DIRECTORS







#### REPORT OF THE DIRECTORS

# CHELLARAMS PLC AND ITS SUBSIDIARY COMPANIES FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2024 REPORT OF THE DIRECTORS

#### **STATE OF AFFAIRS**

In the opinion of the Directors, the state of the Company's affairs was satisfactory and no event has occurred since the balance sheet date that would affect the financial statements as presented.

#### **LEGAL FORM**

Chellarams Plc was incorporated on 13 August, 1947 as a Private Limited Liability Company. The Company became a Public Limited Liability Company and was admitted to the official list of The Nigerian Stock Exchange on 29 November, 1974.

#### **ACTIVITIES**

Chellarams Plc is a fully integrated Sales and Marketing Organisation with Pan-Nigeria coverage through an extensive branch network and distributor base.

The Company's trading operations is focused on distribution of polyurethane, industrial chemicals, raw materials and also providing warehousing and logistics services.

Three subsidiary Companies and five associated Companies further comprise the Group's operations.

#### **RESULTS FOR THE YEAR**

The highlights of the Company's trading results for the year ended 31st March, 2024:

			Increase/
	2024	2023	(decrease)
	N'000	N'000	%
Financial information			
Revenue	6,425,432	4,658,967	38
Loss before taxation	-1,506,936	5,148,780	(129)
Loss for the year	-1,124,281	5,040,062	(122)
Share capital	361,463	361,463	-
Total equty	622,303	1,746,584	64
Data per 50k share - (in Naira)			
Basic loss per share	(156)	697	(122)
Loss per share	(156)	697	(122)
Net assets/(liabilities)	622,303	1,746,584	64
Stock Exchange Information			
Stock Exchange quotation at 31 March 2024/2023 in Naira per share	4.10	1.81	
Number of shares issued ('000)	722,925	722,925	
Market capitalization at 31 March (in N'000)	2,963,993	1,308,496	

# CHELLARAMS PLC AND ITS SUBSIDIARY COMPANIES FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2024

#### REPORT OF THE DIRECTORS (CONT'D)

#### **REVIEW OF BUSINESS AND FUTURE PROSPECTS**

The review of the Company's business and future prospects contained in the Chairman and Chief Executive Officer's Statements are an integral part of the Directors' Report and should be read in conjunction with the Directors' Report.

#### **DIVIDEND**

As a result of the company's performance during the year under review, the Board is unable to recommend the payment of dividend.

A turnaround in the Balance Sheet is expected in view of the substantial investments and the Directors are hopeful that a positive general reserve will be achievable in the near future.

A list of shareholders with unclaimed dividends have been compiled and is attached to this report. Shareholders who find their names on the list and have claimed their dividends since 31 March, 2024 should kindly ignore the attached list. However shareholders who are yet to claim their unclaimed dividend should contact the Company Secretary or the Registrars, Greenwich Registrars & Data Solutions Limited, 274, Murtala Muhammed Way, Lagos.

#### **BOARD OF DIRECTORS**

Alhaji Ahmed A. Abdulkadir

The Board comprises of the following: Asiwaju Solomon K. Onafowokan, OON Chief Suresh M. Chellaram Mrs. Angela Morenike Agbe - Davies Mr. Aditya S. Chellaram

- Chairman

- Managing Director
- Non-Executive Director
- Chief Executive Officer
- Non-Executive Director

#### DIRECTORS' RETIRING BY ROTATION

In accordance with the Articles of Association of the Company and of S. 285(2) of the Company's and Allied Matters Act, 2020, Mr. Aditya S. Chellaram and Mrs. Angela Morenike Agbe Davies are the Directors retiring by rotation. Mr. Aditya S. Chellaram and Mrs. Angela Morenike Agbe Davies being eligible shall offer themselves for re-election.

#### **DIRECTOR'S INTEREST IN CONTRACT**

None of the Directors has notified the Company of any declarable interest in any contract or proposed contract to which the company was a party to during the year ended 31 March, 2024 for the purpose of section 303 of the Companies and Allied Matters Act, 2020.

#### SHARE CAPITAL AND SHAREHOLDING

#### Issued Share Capital:

The issued share capital of the Company is N361,462,500 made up of 722,925,000 Ordinary Shares of 50k each.

#### Issued and Fully Paid Share Capital:

The Company's issued and fully paid up share capital as at 31 March, 2023 was N361,462,500 divided into 722,925,000 Ordinary Shares of 50k each.

# CHELLARAMS PLC AND ITS SUBSIDIARY COMPANIES FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2024 REPORT OF THE DIRECTORS

#### **DIRECTORS' SHAREHOLDING**

The Directors' interest in the issued share capital of the Company as recorded in the Register of Members for the purposes of Section 301 and 302 of the Companies and Allied Matters Act, 2020 and the listing requirements of the Nigerian Exchange (NGX) for the period under review are as follows:

Names of Directors	Direct Holding as at March 31, 2024	-	March 31,	at March 31,	31, 2023	Holding as at
Chief S. M. Chellaram	-	289,170,000	-	40%	-	289,170,000
Mr. A. S. Chellaram	-	118,571,292	-	16.40%	-	118,571,292
Asiwaju Onafowokan	2,762,012	17,121,688	0.38%	2.37%	2,762,012	17,121,688

The company declares that aside from the listed person(s) in the above schedule, no other person(s) has 5% or more of the issued and fully paid share capital of the company.

#### **ANALYSIS OF SHAREHOLDING**

The following is the analysis of shareholdings in the Register of Members as at 31 March, 2024:

Share Range	No of Shareholders	% of Shareholders	No of Holding	% Shareholding
	307	9.72		0.02
1,001	1,143	36.18		0.57
	769	24.34		0.84
	713	22.57		2.2
	110	3.48		1.07
	95	3.01		2.39
	8	0.25		0.82
1,000,001- AND ABOVE	14	0.44	665,676,990	92.08
	3,159	100	722,925,000	100

PARTICLARS OF SHAREHOLDERS HOLDING MORE THAN 5% OF THE ISSUED SHARE CAPITAL OF THE COMPANY

S/N	Shareholder's Name		% Holding
1	Limited		40
2			19.05
3			16.4
4	Murli T. Chellaram Foundation	49,101,720	6.79

#### REPORT OF THE DIRECTORS (CONT'D)

#### **SHARE CAPITAL HISTORY**

S/N	YEAR	SHARES	DESCRIPTION	AMOUNT (₦)
1	2017	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00
2	2018	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00
3	2019	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00
4	2020	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00
5	2021	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00
6	2022	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00
7	2023	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00
8	2024	722,925,000	Ordinary Shares of 50 Kobo each	361,462,500.00

#### **BONUS HISTORY**

S/N	YEAR	BONUS ISSUED	METHOD
1	2000	361,462,500	1:2
2	2003	40,162,500	1:2
3	2005	60,243,750	1:1
4	2009	180,731,250	1:1

#### PROPERTY, PLANT AND EQUIPMENT

Information relating to changes in the property, plant and equipment is given in Note 15(a) and 15(b) in the Financial Statements.

#### **DONATIONS**

(a)	Scholarship to ongoing Nigerian Students	200,000
(b)	Bursaries to Sons/Daughters of our employees	5,474,698
(c)	Financial Assistance	680,000
(d)	Medical Bills Assistance	<u>761,425</u>
` '	Grand Total	7,116,123

In accordance with section 43(2) of the Companies and Allied Matters Act, 2020, the Company did not make any donation or gift to any political party, political association or for any political purpose during the year.



# CHELLARAMS PLC AND ITS SUBSIDIARY COMPANIES FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2024 REPORT OF THE DIRECTORS (CONT'D)

#### **AUDITORS**

The External Auditors, PKF Professional Services served the Company during the 2023/2024 financial year and have indicated their willingness to continue in office. A resolution will be proposed to authorise the Directors to fix the Auditorise remuneration.

#### **SECURITIES TRADING POLICY**

The Company has securities trading policy applicable and circulated to directors, insiders, external advisers and all employees that may at any time possess any inside or material information about our company.

The Company has adopted a code of conduct regarding securities transaction by the directors on terms no less exacting than the required standard set out in the Listing Rules of the Nigerian Stock Exchange.

The Company made specific enquiry of all directors whether they have complied with the required standard set out in the listing rules and the Company's code of conduct regarding securities transactions by directors and the company is unaware of any non-compliance.

#### COMPLAINTS MANAGEMENT POLICY

In accordance with the Securities and Exchange Commission's Rule relating to the Complaints Management Framework of the Nigerian Capital Market which became effective in February 2015, Chellarams Plc has put in place a Complaints Management Policy for the effective and efficient handling of shareholders' complaints arising from issues covered under the Investments and Securities Act, 2007 in a fair, impartial and timely manner.

The complaints management procedure has been posted on the Company's website:

#### www.chellaramsplc.com.

All complaints should be directed to:

Greenwich Registrars & Data Solutions Limited 274, Muritala Muhammed Way Alagomeji, Yaba, Lagos P.M.B. 12717

Lagos, Nigeria

Telephone: +234 12793161, +234 18131925

E-mail: info@gtlregistrars.com Website: www.gtlregistrars.com

#### BY ORDER OF THE BOARD

Mr. Ehimare Isiramen

Company Secretary

FRC/2020/002/00000022116
Plot 110/114 Oshodi-Apapa Expressway,

Isolo, Lagos.

# REPORT OF CORPORATE GOVERNANCE





#### REPORT OF CORPORATE GOVERNANCE

Chellarams Plc, understanding that good corporate governance is essential to earning and retaining the confidence and trust of its stakeholders as well as achieving its vision provides structures upon which the objectives of the Group are set and the means of attaining those objectives. These structures define the powers and responsibilities of its corporate bodies and employees and are reviewed periodically to ensure that proper organization and conduct of the business remain consistent within the Chellarams Group.

There is an effective structure for cooperation amongst the Board of Directors, Management and Internal Control functions in Chellarams Plc. The structure establishes checks and balances and ensures that appropriate controls are in place to provide institutional independence of Board of Directors from the Group Managing Director and the Executive Committee (EXCO), responsible for managing the Group on a day to day basis.

The Group operated within all regulatory guidelines by complying with all applicable laws and regulations such as the Nigerian Code of Corporate Governance in Nigeria, 2018 as well as the Companies and Allied Matters Act, 2020 in relation to its activities and all ethical boundaries by ensuring its business practices are done in line with all applicable governance standards and best business practices.

Chellarams Plc Board composition is made up of Non-Executive and Executive Directors in line with all relevant corporate governance codes. The role of the chairman of the Board and Chief Executive Officer are separated thus providing separation of powers between the two functions and ensuring autonomy of the Board. Additionally, in compliance with the provisions of the various corporate governance codes the Board had put in place various policies as well as established different board committees and to regularly measure the governance structure of the group against best practices. The board similarly maintains oversight function on the company by receiving periodic Management reports on corporate governance to ensure compliance with all corporate governance requirements

#### The Board

The Board, consisting of Executive and Non-Executive members through the Chairman directs the affairs of Chellarams Plc. Its size provides for sufficient diversity among its members to exercise their business judgment in the best interest of Chellarams Plc's shareholders while facilitating substantial discussions in which each director can participate meaningfully.

The Board has the overall responsibility for supervising the company's business, maintaining adequate and effective internal control system, adding value to shareholders and protecting the interests of other stakeholders.

#### **Internal Organization**

The Board is chaired by the Chairman. Board members are also subject to standards of business conduct policies, rules and regulations to avoid conflict of interest and use of insider information.

The Board appoints committees to help carry out its duties. Given the separation of roles of the Chairman and the CEO, the Board appoints Non-Executive Directors as chairmen of Board committees. Board committees work on key issues in greater details than would be possible at full Board meetings, which helps to ensure more effective full Board meetings. Each Board committee reviews the results of its meeting with the full Board.

The Board of Directors met Four (4) times during the Inancial year ended 31 March 2024 and a record of their attendance is as shown below:

The Board appoints committees to help carry out its duties. Given the separation of roles of the Chairman and the CEO, the Board appoints Non-Executive Directors as chairmen of Board committees. Board committees work on key issues in greater details than would be possible at full Board meetings, which helps to ensure more effective full Board meetings. Each Board committee reviews the results of its meeting with the full Board.

The Board of Directors met Four (4) times during the financial year ended 31 March 2024 and a record of their attendance is as shown below:

Name of Directors	No. of meetings held	No. of meetings attended
Asiwaju S. K. Onafowokan, OON	4	4
Chief S. M. Chellaram	4	4
Mr. A. S. Chellaram	4	4
Alhaji A. A. Abdulkadir	4	4
Mrs. Morenike Agbe Davies	4	4

The meetings were held on 6<sup>th</sup> July 2023, 14<sup>th</sup> September, 2023, 7<sup>th</sup> December 2023 and 21<sup>st</sup> February 2024 respectively.

#### **Board Code of Ethics**

To avoid unethical and unwholesome practice and conflict of interest in any business relationship with the company, the Board has put in place Code of Business Ethics to provide guidance for the board and staff to maintain strong ethical standards.

#### **Board Committees**

In order to increase the efficiency of its work and enable a more detailed analysis of certain issues, the Board appointed committees for specific areas from among its members and established terms of reference and rules with respect to delegated authority and reporting to the Board. The primary objective of the Committees is to provide preparatory and administrative support to the Board. The issues considered at Committee meetings are recorded in minutes and reported at the subsequent Board meetings.

The Board has the following standing committees which regularly report to the Board as well as submit proposals for discussions and decision making.

#### **Audit committee**

The Committee initially comprised of Five (5) members made up of two Non-Executive Directors and three shareholder representatives. The committee serves as a focal point for communication and oversight regarding Financial Accounting Reporting, Internal Control and Compliances.

The committee met thrice during the financial year ended 31st March 2024 and a record of their attendance is shown below:

<u>Members</u>	No. of meetings held	No. of meetings attended
Mr. Ezekiel Faniyi	3	3
Alhaji Ahmed A. Abdulkadir	3	3

Mr. Peter Eyanuku	3	3
Mrs Angela Morenike Agbe – Davies	3	3
Prince Yomi Ogunsowo	3	3

The meetings were held on 5<sup>th</sup> July, 2023, 29<sup>th</sup> November, 2023 and 21<sup>st</sup> March 2023.

#### **Risk Management Committee**

The committee oversees the Group wide risk governance framework, including risk management and control, risk policies and their implementation as well as the risk strategy and monitoring of operational risks. It reviews the business management and Group risk management function, the Group general policies and procedures and satisfies itself that the effective systems of risk management are established and maintained. It oversees the Group risk appetite statements to ensure alignments with the group's strategic objectives.

The committee met twice during the financial year ended 31st March 2024 and a record of their attendance is shown below:

<u>Directors</u>	No. of meetings held	No. of meetings attended
Alhaji A. A. Abdulkadir	2	2
Mr. A. S. Chellaram	2	2
Mrs. Angela M. Agbe-Davies	2	2
Mr. Rajesh Mishra	2	2
Mr. Samuel B. Akinrin	2	2

The meetings were held on 29th November, 2023 and 21st March 2024 respectively.

#### **Finance and General Purpose Committee**

The committee assists the board in fulfilling its financial oversight responsibilities with specific reference to corporate finance, resources and assets utilization, capital structure, cash management, equity and debt financing, financial planning and reporting as well as the overall financial performance of the group.

The committee met twice during the financial year ended 31st March 2024 and a record of their attendance is shown below:

<u>Directors</u>	No. of meetings held	No. of meetings attended
Alhaji Ahmed A. Abdulkadir	2	2
Mr. Aditya S. Chellaram	2	2
Mrs Angela Morenike Agbe - Davies	2	2

The meetings were held on 29th November, 2023 and 21st March 2024.

#### Information to Shareholders

Chellarams Plc is committed to continually disclose all material information in a timely and transparent manner to its shareholders. In the light of the above, the company posts all issues that might be of interest to shareholders in its web portal, including but not limited to its annual reports.

#### **Annual General Meeting**

In compliance with statutory and regulatory requirements the Annual General Meeting of the company was held virtually by proxy on 7th December, 2023 and it gave the opportunity to the shareholders of the company or their proxies to deliberate and take decisions on the issues affecting the company. The representatives of Corporate Affairs Commission (CAC), The Nigerian Exchange Group Plc, Securities and Exchange Commission (SEC), and members of the press observed the proceedings at the meeting virtually.

#### **Company Secretary**

It is the role of the Company Secretary to ensure the Board remains cognizant of its duties and responsibilities. In addition to providing the Board with guidance on its responsibilities, the Company Secretary keeps the Board abreast of relevant changes in legislation and governance best practices. The Company Secretary oversees the induction of new Directors, as well as the ongoing training of Directors. All Directors have access to the services of the Company Secretary.

#### **Social Responsibility**

As a corporate entity, the Company understands the challenges and benefits of doing business in Nigeria, and owes its existence to the people and societies within which it operates. The Company is committed, not only to the promotion of economic development, but also to making improvement that will impact on the society at large.

**EHIMARE ISIRAMEN ESQ** 

**Company Secretary** 

FRC/2020/002/00000022116

# STATEMENT OF DIRECTORS RESPONSIBILITIES IN RELATION TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

The Companies and Allied Matters Act, 2020 requires the Directors to prepare consolidated and separate financial statements for each financial year that give a true and fair view of the state of financial affairs of the Company at the end of the year and of its profit or loss. The responsibilities include ensuring that the Company:

- a) Keeps proper accounting records that disclose, with reasonable accuracy, the consolidated and separate financial position of the Company and comply with the requirements of the Companies and Allied Matters Act. 2020.
- b) Establishes adequate internal control to safeguard its assets and to prevent and detect fraud and other irregularities; and
- c) Prepares its consolidated and separate financial statements using suitable accounting policies supported by reasonable and prudent judgements and estimates, and are consistently applied.

The Directors accept responsibility for the annual consolidated financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Financial Reporting Standards (IFRS) and the requirements of the Companies and Allied Matters Act, 2020.

The Directors are of the opinion that the consolidated and separate financial statements give a true and fair view of the state of the financial affairs of the Company and its profit or loss. The Directors further accept responsibilities for the maintenance of accounting records that may be relied upon in the preparation of these consolidated financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the Directors to indicate that the Company will not remain a going concern for at least twelve months from the date of this statement.

#### SIGNED ON BEHALF OF THE BOARD OF DIRECTORS

Asiwaju Dr. S. K. Onafowokan, OON

FRC/2015/PRO/ICAN/004/00000010981

Dated: 24 July 2024

Chairman

Chief Suresh M. Chellaram Managing Director FRC/2013/IODN/0000005336

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Dated: 24 July 2024

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

### CERTIFICATION PURSUANT TO SECTION 60 (2) OF THE INVESTMENT AND SECURITIES ACT NO. 29 OF LAWS OF THE FEDERAL REPUBLIC OF NIGERIA 2007

We the undersigned hereby certify the following with regards to our audited consolidated and separate financial statements for the year ended 31 March 2024 that:

- a) We have reviewed the report:
- b) To the best of our knowledge, the report does not contain:
- i. Any untrue statement of a material fact, or
- ii. Omit to state a material fact, which would make a statement, misleading in light of the circumstance under which such statements were made;
- c) To the best of our knowledge, the consolidated and separate financial statements and other financial information included in the report fairly present in all material respects the financial condition and results of operation of the company as of, and for the periods in the report.
- d) We:
- i. are responsible for establishing and maintaining internal controls
- ii. have designed such internal controls to ensure that material information relating to the company and its consolidated subsidiaries is made known to such officers by other within those entities particularly during the periodic reports are being prepared;
- iii. have evaluated the effectiveness of the Company's internal controls as of that date within 90 days prior to the report:
- iv. have presented in the report our conclusions about the effectiveness of our internal controls based on our evaluation as of that date:
- e) We have disclosed to the auditors of the company and audit committee:
- i. all significant deficiency in the design or operation of internal controls which would adversely affect the company's ability to record, process, summarize and report financial data and have identified for the company's auditors any material weakness in internal controls, and
- ii. any fraud whether or not material, that involves management or other employees who have significant roles in the company's internal controls.
- f) We have identified in the report whether or not there were significant changes in internal controls or other factors that could significantly affect internal control subsequent to the date of our evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Chief Suresh M. Chellaram Managing Director

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FRC/ 2013/IODN/0000005336

Dated: 24 July 2024

Mr. Emmanuel E. Ebosele General Manager (Finance) FRC/2022/PRO/ICAN/001/467370

Dated: 24 July 2024

# CHELLARAMS PLC AND ITS SUBSIDIARY COMPANIES REPORT OF THE AUDIT COMMITTEE FOR THE YEAR ENDED 31 MARCH 2024

In compliance with Section 404(7) of the Companies and Allied Matters Act, 2020 (The Act'), we, the members of the Audit Committee have reviewed and considered the Financial Statements of the Company for the year ended 31 March, 2024 and the reports thereon and confirm as follows:

- a) The accounting and reporting policies of the Company are in accordance with legal requirements and ethical practices.
- b) The scope and planning of the audit requirements were in our opinion adequate,
- c) We have reviewed the findings on management matters, in conjunction with the External Auditors and are satisfied with the responses of management thereon.
- d) The Company's system of accounting and internal controls were adequate.
- e) We have made the recommendations required to be made in respect of the Auditors.

Muigh

Chairman, Audit Committee Mr. Ezekiel M. Faniyi - FCA FRC/2015/PRO/ICAN/004/00000010981

#### Other Members:

Alhaji Ahmed A. Abdulkadir Mrs. Morenike Agbe-Davies Prince Yomi Ogunsowo Mr. Peter Eyanuku

### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### STATEMENT OF CORPORATE RESPONSIBILITY

In line with the provisions of Section 405 of the Companies and Allied Matters Act, 2020; we have reviewed the audited financial statements of the Company for the year ended 31 March 2024 and based on our knowledge confirm as follows:

- the audited consolidated and separate financial statements do not contain any untrue statement of material fact or omit to state a material fact, which would make the financial statements misleading;
- b) the audited consolidated and separate financial statements and all other financial information included in the statements fairly present, in all material respects, the financial condition and results of operations of the Company as at and for the year ended 31 March 2024.
- c) the Company's internal controls have been designed to ensure that all material information relating to the Company is received and provided to the Auditors in the course of the audit.
- d) the Company's internal controls were evaluated within 90 days of the financial reporting date and are effective as at 31 March 2024.
- e) that we have disclosed to the Auditors that there are no significant deficiencies in the design or operation of the Company's internal controls which could adversely affect the Company's ability to record, process, summarise and report financial data, and have discussed with the Auditors any weaknesses in internal controls observed in the course of the Audit.
- f) that we have disclosed to the Auditors that there is no fraud involving management or other employees who have a significant role in the Company's internal control; and
- g) there are no significant changes in internal controls or in other factors which could significantly affect internal controls subsequent to the date of this audit, including any corrective actions with regard to any observed deficiencies and material weaknesses.

Chief Suresh M. Chellaram Managing Director FRC/2013/IODN/00000005336

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Dated: 24 July 2024

Mr. Emmanuel E. Ebosele General Manager (Finance) FRC/2022/PRO/ICAN/001/467370

Dated: 24 July 2024

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Certification of management's assessment of internal control over financial reporting

We, Chief Suresh M. Chellaram (Managing Director) and Mr. Emmanuel E. Ebosele (General Manager Finance), certify that:

- a) We have reviewed the 2024 Annual Report and financial statements of Chellarams Plc ("the company").
- b) Based on our knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report.
- c) Based on our knowledge, the financial statements, and other financial information included in this report, fairly represent in all material respects the financial condition, results of operations, and cash flows of the company as of 31 March 2024, presented in this report.
- d) Chellarams Plc certifying officers:
- e) Are responsible for establishing and maintaining internal controls;
- f) Have designed such internal controls and procedures, or caused such internal controls and procedures to be designed under our supervision, to ensure that material information regarding Chellarams Plc, is made known to us by others within the entities, particularly during the period in which the report is being prepared;
- g) Have designed such internal control system, or caused such internal control system to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles; and
- h) Have evaluated the effectiveness of the company's internal controls and procedures as of date within 90 days prior to the report and presented in this report our conclusion about the effectiveness of the internal controls and procedures, as of 31 March 2024 covered by this report based on such evaluation.
- i) Chellarams Plc certifying officers have disclosed, based on our most recent evaluation of internal control system, to the company's auditors (PKF Professional Services) and the Audit Committee that:
- j) All significant deficiencies in the design or operation of the internal control system which are reasonably likely to affect Chellarams Plc's ability to record, process, summarise, and report financial information; and
- **k)** There was no fraud, whether or not material, that involves management or other employees who have a significant role in the company's internal control system.
- Chellarams Plc certifying officers have identified, in the report whether or not there were significant changes in internal controls or other facts that could significantly affect internal controls subsequent to the date of their evaluation including any corrective actions with regard to deficiencies noted.

Dated this 18 day of July 2024

Chief S.M. Chellaram Managing Director

FRC/2013/IODN/00000005336

Dated: 24 July 2024

Mr. Emmanuel E. Ebosele General Manager (Finance) FRC/2022/PRO/ICAN/001/467370

Dated: 24 July 20

# CHELLARAMS PLC 2024 ANNUAL REPORT AND ACCOUNTS INDEPENDENT AUDITOR'S ATTESTATION REPORT ON MANAGEMENT'S ASSESSMENT OF **INTERNAL CONTROLS OVER** FINANCIAL REPORTING







PKF Professional Services PKF House 205A Ikorodu Road, Obanikoro, Lagos, Nigeria.

P.O Box 2047, Marina, Lagos.

+234 (0) 90 3000 1351 info@pkf-ng.com www.pkf-ng.com

#### Independent Auditor's Attestation Report on

#### Management's Assessment of Internal Controls over Financial Replorting

#### To the Shareholders of Chellarams Pic

#### Attestation

We have performed a limited review assurance engagement on management's assessment of the effectiveness of internal control over financial reporting of **Chellarams IPIc** ("the Company") as of 31 March 2024, in compliance with the SEC Guidance on Implementation of Section 60-63 of the Investments and Securities Act 2007 issued by the Securities and Exchange Commission and in accordance with the FRC Guidance on Assurance Engagement Report on Internal Control Over Financial Reporting ("the Guidance") issued by the Financial Reporting Council of Nigeria.

Based on the procedures performed and evidence obtained, nothing has come to our attention to cause us to believe that the Company's internal control over financial reporting as of 31 March 2024 is not effective, in compliance with the SEC Guidance on Implementation of Section 60-63 of the Investments and Securities Act 2007 issued by the Securities and Exchange Commission and the FRC Guidance on Assurance Engagement Report on Internal Control Over Financial Reporting ("the Guidance") issued by the Financial Reporting Council of Nigeria.

#### **Basis for Attestation**

We conducted a limited review assurance engagement on management's assessment of the effectiveness of internal control over financial reporting of Chellarams Plc ("the Company") as of 31 March 2024, based on FRC Guidance on Assurance Engagement Report on Internal Control Over Financial Reporting ("the Guidance") issued by the Financial Reporting Council of Nigeria.

Our responsibilities under those sections and the guidance are further described in the Auditor's Responsibilities for the Audit of the internal control procedures over financial reporting section of our report.

We are independent of the Company in accordance with the requirements of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the internal control procedures over financial reporting in Nigeria.

We have fulfilled our other ethical responsibilities in accordance with the IESBA Code and other ethical requirements that are relevant to our audit of Internal control procedures over financial reporting in Nigeria.

### Responsibilities of the Directors and Those Charged with Governance for maintaining effective internal control over financial reporting

The directors are responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, in accordance with requirement of Section 405 of the Companies and Allied Matters Act, 2020, in connection with Section 1.3 of SEC Guidance on implementation of Sections 60-63 of the investments and securities Act No. 29, 2007 and in compliance with the FRC Guidance on Assurance Engagement Report on Internal Control Over Financial Reporting ("the Guidance") issued by the Financial Reporting Council of Nigeria.

Offices In: Abuja, Kano

Partners/ Partner equivalent: TA Akande (Managing), NA Abdus-salaam, OO Ogundeyin, BO Adejayan, AA Agboola, ED Akintola, II Aremu, EA Akapo, FA Akande, SO Olaokun

PKF Professional Services is a member of PKF Global, the network of member firms of PKF International Limited, each of which is a separate and independent legal entity and does not accept any responsibility or liability for the actions or inactions of any individual member or correspondent firm(s).



#### Auditor's Responsibilities for the Audit of the internal control procedures over financial reporting

Our responsibility is to express an opinion on the management's assessment of the effectiveness of the Company's internal control over financial reporting based on our limited review.

We conducted our limited review assurance engagement in accordance with "the Guidance", which requires that we planned and performed the assurance engagement and provide a limited assurance report on the entity's internal control over financial reporting based on our assurance engagement. As prescribed in the Guidance, the procedures we performed included:

\* obtaining an understanding of internal control over financial reporting,

\*assessed the risks that a material weakness may exists, and

\*evaluated the result of the test of design and operating effectiveness of internal control based on the assessed risks.

Our engagement also included performing such other procedures as we considered necessary in the circumstances. We believe the procedures performed provide a basis for our report on the internal control put in place by management over financial reporting.

#### **Definition of Internal Control over Financial Reporting**

The Company's internal control over financial reporting is process designed by, or under the supervision of, the entity's principal executive and principal financial officers, or persons performing similar functions, and effected by the entity's board of directors, management, and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the consolidated and separate financial statements for external purposes in accordance with Generally Acceptable Accounting Principles and includes those policies and procedures that:

a) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company.

b) provide reasonable assurance that transactions are recorded as necessary to permit preparation of the consolidated and separate financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and direction of the Company; and

c) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the consolidated and separate financial statements.

#### Limitations of Internal Control over Financial Reporting

Because of such limitations, Internal Control over Financial Reporting cannot prevent or detect all misstatements, whether unintentional errors or fraud. However, these inherent limitations are known features of the financial reporting process, therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk. The major limitation are:

- a) Internal Control over Financial Reporting cannot provide absolute assurance due to its inherent limitations;
- b) It is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures.
- c) It can be circumvented by collusion or improper management override.

#### Other Information

We have also audited, in accordance with the requirements of International Standards on Auditing, the consolidated and separate financial statements of the Chellarams Pic and our report dated 24 July 2024 expressed an unqualified opinion.

Benson Ø Adejayan, FCA FRC/2013/ICAN/00000002226 For: PKF Professional Services FRC/2023/COY/141906 Chartered Accountants Lagos, Nigeria

Dated: 24 July 2024



# Chellco

### **Chellco Industries Limited**

Chellco Industries Limited is a textile company based in Kaduna. The Company manufactures quality blankets, shawls and knitting yarns.



# INDEPENDENT AUDITORS REPORT TO THE SHAREHOLDERS OF CHELLARAMS PLC AND ITS SUBSIDIARY COMPANIES







#### **PKF Professional Services**

205A, Ikorodu Road, Obanikoro, Lagos. G.P.O Box 2047, Marina, Lagos, Nigeria.

+234 (0)90 3000 1351 +234 (0) 90 3000 1352 email: info@pkf-ng.com web: www.pkf-ng.com

#### Independent Auditor's Report

#### To the Shareholders of Chellarams Plc

#### Report on the audit of the financial statements

#### Opinion

We have audited the consolidated and separate financial statements of **Chellarams Pic ('the company')** and **its subsidiaries (together "the Group")** which comprise the consolidated statement of financial position at 31 March 2024, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated and separate financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated and separate financial statements present fairly, in all material respects, the consolidated financial position of the Group at 31 March 2024, and its consolidated financial performance and consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs); in compliance with the Financial Reporting Council of Nigeria Act, 2023 (as amended) and in the manner required by the Companies and Allied Matters Act, 2020.

#### **Basis of Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Nigeria, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Material Uncertainty Related to Going Concern

Without qualifying our opinion, we draw attention to Note 2 in the consolidated and separate financial statements which indicated that the Group and Company recorded a loss after taxation of N3 billion and N1.1 billion in the current year. And as of that date, the Group and Company's current liabilities exceeded its current assets by N3.5 billion (2023: N572.9 million) for the group and N2.4 billion (2023: N566.9 million) for the Company. The shareholder's fund of the Group has been eroded to the tune of N1.9 billion in the current year. Consequently, the going concern basis of the entity is threatened, which has raised doubt over its ability to continue as a going concern. As stated in Note 2, these events or conditions, along with other matters indicate that a material uncertainty exist that may cast doubt on the entity's ability to continue as a going concern.

The following summarises how the matter was addressed in the audit:

- We reviewed all court cases against the Group in order to obtain reasonable assurance that no litigation threatens the going concern of the Group either by suppliers customers, customers, government, employee, aggrieved third parties and the shareholders of the Group.
- We obtained Group assurance from management that significant accounting and reporting judgements are supported by a degree of rigor and analysis appropriate to the circumstances of the Group and that the Group will receive support from shareholders.

Partners: TA Akande (Managing), NA Abdus-salaam, OO Ogundeyin, BO Adejayan, ED Akintola, II Aremu, AA Agboola Directors: SO Olaokun, EA Akapo (Mrs.), NI Nnamdi (Mrs.)

Offices In: Abuja, Kano

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- We checked advance market conditions, trend and events and also performed other risk assessment procedure to identify any adverse events or conditions.
- We asked management whether they have identified any events or conditions that may cast significant doubt on the Group's ability to continue as a going concern.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### Key audit matters

#### Impairment of trade receivables - Expected Credit Loss (ECL) assessment on financial assets.

The determination of the impairment charge for trade receivables requires the assessment of Expected Credit Loss Model (ECL) using the simplified approach on recoverable amounts in line with IFRS 9.

The ECL model involves the application of considerable level of judgement and estimation in determining inputs which are derived from historical records obtained within and outside the company in formulating the financial model. The model also requires assumptions in the estimation of forward looking macro-economic variables in computing the Probability of Default (PD).

#### How the matter was addressed in the audit

We focused our testing of impairment on the assumption made by management and in line with IFRS 9, Expected Credit Loss Model (ECL).

## Our audit procedures include, amongst others, the following:

- Performed an independent review of the impairment calculation and considered all assumptions used in the impairment model and evaluated whether the model complies with the requirements of IFRS 9.
- Reviewed the age analysis of debtors and controls put in place by management on the recoverability of receivables that have been long over due.
- We reviewed other areas of macro-economic variables such as inflation rates, exchange rate, Gross Domestic Products (GDP).
- We confirmed that appropriate disclosures were made in accordance with the entity's accounting policies and applicable financial framework.

#### 2. Valuation of inventory

The carrying amount of inventories at year end was N764 million representing 9% of the total assets. No allowance for slow moving has been recorded to reduce the carrying value of the inventories to their estimated realisable values. The company's sales of consumable items can be extremely volatile considering the market competition and the changes in consumers taste. As a result there is possibility that obsolete and slow moving inventories may not be adequately written down and this may lead to overstatement of inventory.

### Our audit procedures include, amongst others, the following:

- Reviewed management's procedures and policies relating to provision for obsolete inventories.
- Reviewed age analysis of the Company's inventory and ensured that the value of obsolete and soiled inventory were adequately written down.
- Reviewed and take note for action, all observations noted during the inventory physical count that could likely affect the impairment calculation of obsolete inventory
- Reviewed and challenged the reasonableness of key management's assumptions used for the impairment based on our knowledge of the business and industry.



#### 3. Revenue recognition

Revenue is a key performance indicators on which the company and its Directors are assessed. There could be pressures on margin and competition which could lead to recognising revenue in the wrong financial period.

There is possibility of misstatement of revenue if sales returns after year end are not properly recorded.

### Our audit procedures include, amongst others, the following:

- Reviewed the accounting policy for consistency and management's procedures in the recognition and recording of revenue and sales return.
- Evaluated the design and implementation and the operating effectiveness of internal controls over the approval of goods sold.
- For sales of goods to customers during the year, we compared on a sample basis, postings into revenue ledger which is evidence by delivery notes and copy of invoice duly signed by the customer.
- We performed data integrity check on revenue including the accuracy of sample of journal entries relating to revenue by checking them to supporting documentations, such as approved credit notes to customers with respect to sales returns.
- We assessed the posting in sales ledger subsequent to year end to understand the basis of any significant/unusual credit notes.
- We tested whether revenue transactions occurring both prior and post year end date were recognised in the correct financial period.
- Tested to ensured that sales return is agreed to approved credit note and that it is related to the appropriate period.

#### Other Information

The directors are responsible for the other information. The other information comprises the Chairman's statement, Directors' Report; Audit Committee's Report, Corporate Governance Report and Company Secretary's report but does not include the consolidated and separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appeared to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Other Matter

#### We draw attention to the matter stated below:

The financial statements of Chellarams Plc for the year ended 31 March 2023 was audited by a different auditor who expressed an unmodified audit opinion on those financial statements on 21 July 2023.



#### Responsibilities of the Directors and Those Charged with Governance for the Financial Statements

The directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards; and in the manner required by the Companies and Allied Matters Act, 2020, and the Financial Reporting Council of Nigeria Act, 2023 (as amended) and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identified and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtained an understanding of internal control relevant to the audit in order to design audit procedures that
  are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness
  of the company's internal control.
- Evaluated the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Concluded on the appropriateness of the director's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluated the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtained sufficient appropriate audit evidence regarding the financial information of the entities or business
  activities within the company to express an opinion on the consolidated and separate financial statements.
  We are responsible for the direction, supervision and performance of the company audit. We remain solely
  responsible for our audit opinion.



We communicated with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provided the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on Other Legal and Regulatory Requirements

In accordance with the fifth Schedule of the Companies and Allied Matters Act, 2020, we confirm that:

- i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) Proper books of accounts have been kept by the Company, in so far as it appears from our examination of those books; and
- iii) The Company's statement of financial position and statement of profit or loss are in agreement with the books of account.

# Compliance with FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting

In accordance with the requirements of the Financial Reporting Council of Nigeria, we performed a limited assurance engagement and reported on management assessments of the Company internal control over financial reporting as at 31 March 2024. The work performed was done in accordance with ISAE 3000 (Revised). Assurance Engagement Other Than Audit or Review of Historical Financial Information and the FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting. We have issued an unmodified conclusion in our report dated 24 July 2024. The report is included in the annual report.

Benson Ø. Adejayan, FCA FRC/2013/ICAN/02226 For: PKF Professional Services FRC/2023/COY/141906 Chartered Accountants

Lagos, Nigeria

Dated: 24 July 2024



# CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS





# CONSOLIDATED AND SEPARATE STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2024

		Grou	р	Comp	any
	•	2024	2023	2024	2023
	Notes	N'000	N'000	N'000	N'000
Revenue	7	13,779,529	10,598,825	6,425,432	4,658,967
Cost of sales	8	(12,797,621)	(9,431,583)	(5,770,456)	(4,263,709)
Gross profit	•	981,908	1,167,242	654,976	395,258
Other operating income	9	612,388	6,615,574	609,879	6,612,820
Selling and distribution expenses	10	(164,750)	(97,024)	(22,833)	(3,426)
Administrative expenses	11	(1,212,649)	(1,290,491)	(803,048)	(672,496)
Profit from operating activities	-	216,897	6,395,301	438,974	6,332,155
Finance costs	12	(646,815)	(1,203,388)	(423,613)	(1,112,491)
Net exchange loss	11.4	(2,785,272)	(121,237)	(1,522,297)	(70,885)
(Loss)/profit before taxation		(3,215,190)	5,070,676	(1,506,936)	5,148,780
Income tax write-back/(expenses)	14	212,230	(151,390)	382,655	(108,718)
(Loss)/profit for the year	-	(3,002,960)	4,919,286	(1,124,281)	5,040,062
Other comprehensive income: Items that will be reclassified to profit or loss		<u> </u>	<u> </u>	<u>-</u> ,	<u> </u>
Total comprehensive (loss)/income for the year	:	(3,002,960)	4,919,286	(1,124,281)	5,040,062
(Loss)/profit for the year attributable	to:				
Owners of the parent		(2,508,193)	4,973,063	(1,124,281)	5,040,062
Non-controlling interest	31	(494,767)	(53,777)	-	-
(Loss)/profit for the year		(3,002,960)	4,919,286	(1,124,281)	5,040,062
Total comprehensive income attributable to:					
Owners of the parent		(2,508,193)	4,973,063	(1,124,281)	5,040,062
Non-controlling interest  Total comprehensive (loss)/income	31 .	(494,767)	(53,777)	<del>-</del>	
for the year	<u>.</u>	(3,002,960)	4,919,286	(1,124,281)	5,040,062
	•				
Basic (loss)/earnings per share (kobo)	32	(347)	688	(156)	697

## CONSOLIDATED AND SEPARATE STATEMENT OF FINANCIAL POSITION AT 31 MARCH 2024

		Gro	up	Comp	any
	Notes	2024	2023	2024	2023
		N'000	N'000	N'000	N'000
Non-current assets					
Property, plant and equipment	15	7,772,971	7,107,605	6,635,050	6,701,295
Investment in subsidiaries	16	-	<del>-</del>	10,000	80,277
Investments in associate	18	=	<del>-</del>	=	-
Financial assets at amortised cost	18	-	-	148,019	148,019
Deferred tax assets	14.2.1	41,945	<u>-</u> _	105,191	
		7,814,916	7,107,605	6,898,260	6,929,591
Comment as a set					
Current assets	00	4 070 040	2 262 860	704.004	000 247
Inventory Trade receivables	20 21	1,979,810 1,619,314	2,363,860 1,245,310	764,804 357,572	892,317 64,778
Other current asset	22	635,949	382,072	373,774	315,747
Due from related parties	23	2,430,184	31,637	5,171	947,553
Cash and cash equivalents	23 24	299,881	654,690	165,843	87,645
Cash and Cash equivalents	24	6,965,138	4,677,569	1,667,163	2,308,040
		0,903,130	4,077,509	1,007,103	2,300,040
Current liabilities					
Short term borrowings	25.1	874,827	804,507	=	=
Trade and other payables	26	8,662,257	3,550,497	3,457,363	1,649,507
Due to related parties	27	675,709	670,987	559,450	1,072,717
Current tax liabilities	14.1	216,962	224,493	79,177	152,706
		10,429,754	5,250,484	4,095,990	2,874,930
Net current liabilities		(3,464,616)	(572,915)	(2,428,826)	(566,889)
Non-current liabilities					
Long term borrowings	25.2	4,937,340	3,666,541	2,536,340	2,992,540
Subordinated/ promoter's loan	25.4	1,310,791	1,310,791	1,310,791	1,310,791
Deferred taxation	14.2.1	-	447,737	-	312,787
Net employee defined benefits	26.2		4,494	-	=
		6,248,131	5,429,563	3,847,131	4,616,118
Net assets		(1,897,832)	1,105,127	622,303	1,746,584
Equity					
Ordinary shares	28	361,463	361,463	361,463	361,463
Revaluation reserve	29	6,409,404	6,409,404	6,409,404	6,409,404
Accumulated losses	30	(7,620,954)	(5,112,761)	(6,148,564)	(5,024,283)
		(850,087)	1,658,106	622,303	1,746,584
Non controlling interest	31	(1,047,745)	(552,979)		
Total equity		(1,897,832)	1,105,127	622,303	1,746,584

The financial statements and notes to the financial statements were approved by the Board of directors on **24 July 2024** and signed on its behalf by:

Asiwaju Dr.S. K. Onafowokan, OON Chairman FRC/2015/PRO/ICAN/004/00000010981

Chief S.M. Chellaram
Managing Director
FRC/2013/IODN/0000005336

Mr. Emmanuel E. Ebosele General Manager (Finance) FRC/2022/PRO/ICAN/001/467370

#### **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY** FOR THE YEAR ENDED 31 MARCH 2024

	Share capital N'000	Revaluation Reserve N'000	Revenue Reserve N'000	Non- controlling interest N'000	Total equity N'000
GROUP	261 462	6 400 404	(10.005.924)	(400, 202)	(2 914 150)
Balance at 1 April 2022	361,463	6,409,404	(10,085,824)	(499,203)	(3,814,159)
Comprehensive Income for the year Profit for the year Other comprehensive income	- -	- -	4,973,063 -	(53,777) -	4,919,286 <u>-</u>
Total comprehensive income for the year		<u>-</u>	4,973,063	(53,777)	4,919,286
Balance at 31 March 2023	361,463	6,409,404	(5,112,761)	(552,980)	1,105,127
Balance at 1 April 2023	361,463	6,409,404	(5,112,761)	(552,980)	1,105,126
Comprehensive Income for the year Loss for the year Other comprehensive income	- -	-	(2,508,193) -	(494,767) -	(3,002,958)
Total comprehensive loss for the year	-		(2,508,193)	(494,767)	(3,002,958)
Balance at 31 March 2024	361,463	6,409,404	(7,620,954)	(1,047,746)	(1,897,832)

# SEPARATE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2024

capital Reserve earnings e N'000 N'000 N'000 N	000'
COMPANY	
Balance at 1 April 2022 361,463 6,409,404 (10,064,346) (3,293	,479)
Comprehensive income for the year	
	0,062
Other comprehensive income	-
Total comprehensive loss for the year - 5,040,062 5,040	0,062
Balance at 31 March 2023 361,463 6,409,404 (5,024,284) 1,746	3,583
	·
Balance at 1 April 2023 361,463 6,409,404 (5,024,284) 1,746	6,583
Comprehensive Income for the year	
Loss for the year - (1,124,281) (1,124	,281)
Other comprehensive income	-
Total comprehensive income for the year - (1,124,281) (1,124	,281)
Balance at 31 March 2024 <u>361,463 6,409,404 (6,148,564) 622</u>	2,303

# CONSOLIDATED AND SEPARATE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2024

		Gro	up	Com	oanv
		2024	2023	2024	2023
	Notes	N'000	N'000	N'000	N'000
Cash flows from operating activities					
(Loss)/profit for the year		(3,002,960)	4,919,286	(1,124,281)	5,040,062
Adjustments for non cash items					
Gain on disposal of property, plant and equipment	9	(4,001)	(2,752)	(4,001)	(983)
Finance charges	12	646,815	1,203,388	423,613	1,112,491
Income tax (writeback)/expense	14	(212,230)	151,390	(382,655)	108,718
Tax adustment	14.1	(70,261)	-	-	-
Loan Interest waived	9	400 740	(4,693,516)	-	(4,693,516)
Depreciation of property, plant and equipment	15	168,710	161,766	93,393	65,907
		(2,473,926)	1,739,562	(993,930)	1,632,679
Decrease/i(increase) in inventory	20	384,050	(986,315)	127,513	(722,899)
(Increase)/decrease in trade and other receivables	21	(374,004)	165,390	(292,794)	64,777
(Increase)/decrease in other current assets	22	(253,877)	382,072	(58,021)	315,747
(Increase)/decrease in due from related parties	23	(2,398,546)	31,637	942,382	365,690
Increase in trade and other payables	26	5,111,760	466,490	1,807,853	1,034,397
Increase /(decrease) in due to related parties	27	4,722	670,987	(513,266)	76,642
Increase in import finance facilities	25.1	(928)	=	-	-
Increase in employee benefits	26.2	(4,494)	(222)	=	-
Cash (used in)/from operations		(5,244)	2,469,601	1,019,736	2,767,033
Tax paid	14.1	(214,722)	(239,820)	(108,852)	(75,041)
Net cash flow (used in)/from operating activities		(219,966)	2,229,781	910,884	2,691,992
Cash flows from investing activities					
Additions to property, plant and equipment	15	(834,076)	(150,214)	(27,150)	(1,654)
Investment in subsidiaries		· · · · · · · · · ·	_	70,277	_
Proceeds from disposal of property, plant and equipment		4,001	3,357	4,001	983
Net cash flow (used in)/from investing activities		(830,076)	(146,857)	47,127	(671)
Cash flows from financing activities					
Term loans	25.2	_	1,198,846	_	1,109,639
Additional loan received	25.2	2,451,240	4,459,210	450,312	2,992,540
Term loan repaid	25.2	(1,106,674)	(6,275,065)	(906,512)	(5,679,425)
Finance charges	12	(646,815)	(1,203,388)	(423,613)	(1,112,491)
Net cash flow from/(used in) financing activities		697,751	(1,820,397)	(879,813)	(2,689,738)
Net (decrease)/increase in cash and cash equivalents		(352,290)	262,527	78,198	1,584
Cash and cash equivalents at the beginning of the year		651,086	388,559	87,645	86,061
Cash and cash equivalents at the end of the year	24.1	298,796	651,086	165,843	87,645
cash and sash equivalents at the ond of the year	2				
Cash and cash equivalents comprise:					
Cash at Bank and in hand	24	299,881	654,690	165,843	87,645
Bank overdraft	25.1	(1,085)	(3,604)	- 40=04=	-
Cash and cash equivalents at the end of the year	24.1	298,796	651,086	165,843	87,645

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### 1. The Company - Corporate information and principal activities

Chellarams Plc (The Company) was incorporated on 13 August 1947 as a private limited liability Company with the primary aim of doing business of distribution, trading and manufacturing. The entity later became a public limited liability Company and was admitted to the official list of the Nigerian Stock Exchange on 29 November 1974 as a Public Company. The entity comprises three subsidiaries namely: Dynamic Industries Limited, United Technical and Allied Services Limited and Chellarams DMK Limited. United Technical and Allied Services Limited is wholly owned subsidiary while the Company has 77.71% and 74% shareholding in Dynamic Industries Limited and Chellarams DMK Limited respectively. The principal activities of Chellarams Plc are trading and distribution of fast moving consumer goods, ingredients and consumer durables and industrial chemicals.

Its registered offce is at Plot 110/114 Oshodi Apapa Expressway, Isolo, Lagos.

#### 2. Going concern

The Group and Company recorded a loss after taxation of N3 billion and N1.2 billion in the current year. And as of that date, the Group and Company's current liabilities exceeded its current assets by N3.5 billion (2023: N572.9 million) for the group and N2.4 billion (2023:N566.9 million) for the Company. The shareholder's fund of the Group has been eroded to the tune of N1.9 billion in the current year. Consequently, the going concern basis of the entity is threatened, which has raised doubt over its ability to continue as a going concern.

#### The followings are the measures taken by management:

- a) Management had taken severe steps in rightsizing of our personnel, focused on all opportunities and continual improvement on management efficiency across the group companies. Results are very much evident in the financial statement.
- b) Dynamic Industries Ltd had installed a cast extrusion stretch machine at Kaduna which will increase the production capacity of the company by 25% and serve the customer of Northern part of Nigeria. We are in the process of adding some more segments of product and continuously increasing our production capacity. By the end of this current fiscal year our production capacity will increase by 25 percent. The total Plant & Machinery additions was of N800mn from internal cash generation.
- c) Dynamic Industries Ltd also suffered a major loss due to exchange fluctuation like other industries and the result is visible as the negative net worth of shareholders' funds. Considering the above, Dynamic Ind reduced their forex liability marginally in first quarter itself and performing satisfactorily with lot of challenges.
- d) Dynamic Industries Ltd achieved sales of N 2.1 Bn with Gross Profit margin of N528 Mn. Net profit of the company is N68 Mn even after incurring the exchange loss of N167 Mn on previous year payable. The sales of the company increased in 1st Qtr by 60% compared to previous year.
- e) Dynamic Ind Ltd have made the roadmap to come out from this negative net worth in this current fiscal year 2024-25 and the company is on track as planned. Additional working capital from Bank also was secured for N360mn for FY 24-25.
- f) Chellarams Plc is focused on high margin product due to working capital constraint as it will add more value to the company with less turnover. We had rent out all unused space and it's added more revenue to our business. We are fully focused on higher margin products with reduced cost of operation and limited turnover. Growth in turnover is visible continuously from last four years and its shows the steady growth in such challenging economic environment also at reasonable operational cost.
- g) Procuring forex is a major challenge in the country and there is serious impact on imports. We have started local procurement of chemical in our business and added two more SKU in current financial year which is helping us in achieving our target sales, product diversification and lesser dependence on forex.
- h) We have already settled all the bank obligation of Chellarams PLC and right now working with own capital and supplier finance.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

I) Chellco Industries limited had paid CPLC all their outstanding and granted some loan also for settlement of lenders in FY22'23 and we are repaying our loan successfully from last 18th Month to Chellco Ind, Ltd as per agreed terms.

#### Bases and Assumptions for the forecast are mentioned below:

- 1) We have generated working capital from our business and leasing to support local trading of chemicals and succeeded to build inventory of N 700 Mn approx. and reduce our statutory and other liabilities to far extent.
- 2) We are using supplier finance for our import purchase and trying to procure forex before the goods sold out to cover our exchange losses.
- 3) We have rented out all unused property and it will add approx. N600 Mn in our rental income from current financial year.

## Profit Forecast for Financial Year 2024-25 mentioned below: Projected Income Statement

Projected income Statement		-			
<u>Particulars</u>	2024-25	2025-26	2026-27	2027-28	
Sales	9,508,636	10,459,500	12,551,400	15,689,249	19,611,562
Other Income	600,000	660,000	726,000	798,600	878,460
Total Income	10,108,636	11,119,500	13,277,400	16,487,849	20,490,022
Cost of Goods Sold	8,732,163	9,605,379	11,526,455	14,408,069	18,010,086
Gross Profit/Contribution	1,376,473	1,514,120	1,750,944	2,079,781	2,479,936
Contribution %	8.17%	8.17%	8.17%	8.17%	8.17%
Expenses					
Operation Expenses	85,000	97,750	112,413	129,274	148,666
Administration Expenses	225,000	258,750	297,563	342,197	393,526
Selling & Distribution Expenses	55,000	63,250	72,738	83,648	96,195
Personnel Expenses	150,000	172,500	198,375	228,131	262,351
Repair & Maintenance	165,000	150,000	150,000	150,000	150,000
Expenses	680,000	742,250	831,088	933,251	1,050,738
EBIDTA (PBIDT)	696,473	771,870	919,857	1,146,530	1,429,197
Finance Expenses					
Interest on Restructured Loan	525,000	385,000.00	195,000.00	_	_
Miscellaneous Finance Charges	65,000	104,595.00	125,514.00	156,892.49	211,804.87
EBDTA (PBDT)	106,473	282,275	599,343	989,637	1,217,393
Depreciation	54,000	75000	75000	75000	75000
PBT	52,473	207,275	524,343	914,637	1,142,393
Provision for Tax	15,742	26,149	31,378	39,223	49,029
PAT	36,731	181,127	492,964	875,414	1,093,364

#### NOTE:

- 1. Overseas Supplier Finance Credit Line USD 1,750,000
- 2. Local purchase funding of N 350 Mn from internal sources
- 3. Sales are based on available Working Capital rotation of 2.5 cycles P.A for Import Purchase and 8 cycles P.A for Local Purchase.
- 4. Exchange rate is taken at N 1500/\$ for Import Purchasing.
- 5. Other income are rental income/cold room and shared services.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### Revenue forecast for FY 2022-23:

**Foam Chemicals:** Primarily used by Foam and Allied products companies and our projected sales for this division are N 6.85 Bn.

Industrial Chemicals & Additives: Primarily used by Pharmaceutical, Cosmetic, plastic film, and allied companies. Our projected sales revenue from this division is N2.65 Bn.

**Other Income:** It consists of Management Consultation services, warehouse Rent, Transport Services and others. Our projected revenue from other income is N600 Mn.

#### Major Existing customers of Chellarams PLC:

United Foam Product Nig. Limited, Mouka Foam Nig. Limited, Vita Foam, Nigerian Breweries PLC, Vita Biotics Nig. Ltd, SKG Pharma Nig. Ltd, Emzor Pharma Nig. Ltd. We have on going and continuous business relationship with our major customers.

**Litigations:** There is no such litigation that could affect the Going concern of the company as we have already settled all the lenders to the company.

#### 3. Basis of preparation

#### a) Statement of compliance

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and interpretations issued by the International Financial Reporting Interpretation Committee (IFRIC) and the requirements of the Companies and Allied Matters Act, 2020.

The financial statements were authorised for issue by the Board of Directors on 18 July 2024.

#### b) Basis of measurement

The consolidated financial statements have been prepared on the historical cost basis except for the following:

Financial instruments and land and building which are measured at fair value.

#### c) Functional and presentation currency

These financial statements are presented in Naira, which is the holding and subsidiary Companies' functional currency. Amounts are rounded to the nearest thousands, unless otherwise stated.

#### d) Use of estimates and judgement

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates and judgments. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

#### 3(a) New standards, interpretations and amendments effective from 1 April 2022

New standards effective for adoption in the annual financial statements for the year ended 31 March 2024 but had no significant effect or impact on the Group are:

The Company has applied the following standards and amendments for the first time for their annual reporting period commencing 1 January 2023.

#### **IFRS 17 Insurance Contracts**

IFRS 17 was issued in May 2017 as replacement for IFRS 4 Insurance Contracts. It requires a current measurement model where estimates are remeasured in each reporting period. Contracts are measured using • discounted probability-weighted cash flows;

- · an explicit risk adjustment; and
- a contractual service margin (CSM) representing the unearned profit of the contract which is recognised as revenue over the coverage period.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### b) New standards, interpretations and amendments issued not yet effective

The following are the new standards and interpretations that have been issued, but are not mandatory for the financial year ended 31 March 2024. They have not been adopted in preparing the financial statements for the year ended 31 March 2024.

In terms of International Financial Reporting Standards, the Group is required to include in its financial statements disclosure about the future impact of standards and interpretations issued but not yet effective at reporting date.

#### Disclosure of Accounting Policies - Amendments to IAS 1 and IFRS Practice Statement 2

The IASB amended IAS 1 Presentation of Financial Statements to require entities to disclose their material rather than their significant accounting policies. The amendments define what is 'material accounting policy information' (being information that, when considered together with other information included in an entity's financial statements, can reasonably be expected to influence decisions that the primary users of general-purpose financial statements make on the basis of those financial statements) and explain how to identify when accounting policy information is material. They further clarify that immaterial accounting policy information does not need to be disclosed. If it is disclosed, it should not obscure material accounting information. To support this amendment, the IASB also amended IFRS Practice Statement 2 Making Materiality Judgements to provide guidance on how to apply the concept of materiality to accounting policy disclosures.

The effective date of the standard is for years beginning on or after 1 January 2023. The amendment did not have any impact on the amount recognised in the prior periods or current period.

#### Critical accounting judgments and key sources of estimation of uncertainty

The preparation of financial statements in conformity with IFRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. The management of the Company revises its estimates and assumptions on a regular basis to ensure that they are relevant regarding the past experience and the current economic and political environment. Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. The accounting for certain provisions, certain financial instruments and the disclosure of financial assets, contingent assets and liabilities at the date of the financial statements is judgmental. The items subject to judgment are detailed in the corresponding notes to the financial statements.

In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are discussed below:

#### a) Revenue recognition and distinct performance obligations

Contracts may include promises to transfer multiple products and services to a customer. Determining whether products and services are considered distinct performance obligations that should be accounted for separately or together requires significant judgment. A product or service is distinct if the customer can benefit from the product or service either on its own or together with other resources that are readily available to the customer and the group's promise to transfer the product or service to the customer is separately identifiable from other promises in the contract. Such judgments could impact the timing of revenue recognition.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### b) Impairment of financial assets

The impairment provisions for financial assets are based on assumptions about risk of default and expected loss rates. The group uses judgment in making these assumptions and selecting the inputs to the impairment calculation based on the group's past history, existing market conditions and forward-looking estimates at the end of each reporting period. Such estimates and judgments could impact trade receivables, contract assets for unbilled revenue on customer contracts and office and other operating expenses.

#### c) Income and deferred taxation

The group incurs income taxes and also recognises changes to deferred tax assets and deferred tax liabilities, all of which are based on management's interpretations of applicable laws and regulations. The quality of these estimates is highly dependent upon management's ability to properly apply at times a very complex sets of rules, to recognise changes in applicable rules and, in the case of deferred tax assets, management's ability to project future earnings from activities that may apply loss carry forward positions against future income taxes.

#### d) Impairment of property, plant and equipment

The group assesses its assets for impairment annually or whenever events or changes in circumstances indicate that carrying amounts of those assets may not be recoverable. In assessing whether a write-down of the carrying amount of a potentially impaired asset is required, the asset's carrying amount is compared to the recoverable amount. Frequently, the recoverable amount of an asset proves to be the Company's estimated value in use.

The estimated future cash flows applied are based on reasonable and supportable assumptions and represent management's best estimates of the range of economic conditions that will exist over the remaining useful life of the cash flow generating assets.

#### e) Legal proceedings

The group reviews outstanding legal cases following developments in the legal proceedings at each reporting date, in order to assess the need for provisions and disclosures in its financial statements. Among the factors considered in making decisions on provisions are the nature of litigation, claim or assessment, the legal process and potential level of damages in the jurisdiction in which the litigation, claim or assessment has been brought, the progress of the case (including the progress after the date of the financial statements but before those statements are issued), the opinions or views of legal advisers, experience on similar cases and any decision of the group's management as to how it will respond to the litigation, claim or assessment.

#### f) Estimates of useful lives and residual value

The estimates of useful lives and residual values of property, plant and equipment impact the annual depreciation charge. The useful lives and residual values are based on management experience and the condition of the assets. Consideration is given to management's intended usage policy for the assets in the future and potential market prices of similar assets.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### 5. Summary of significant accounting policies

The accounting policies set out below have been applied consistently to all years presented in these financial statements.

#### a) Foreign currency

In preparing the financial statements of the group, transactions in currencies other than the entity's presentation currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions and any exchange differences arising are included in the income statement of the reporting period.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction (i.e. not retranslated).

Foreign currency differences on loans and other borrowings are recognised as finance income and expenses. Other foreign currency differences as a result of transactions are recognised in the related items within the operating results.

#### b) Basis of consolidation

Where the Company has control over an investee, it is classified as a subsidiary. The Company controls an investee if all three of the following elements are present: power over the investee, exposure to variable returns from the investee, and the ability of the investor to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

De-facto control exists in situations where the Company has the practical ability to direct the relevant activities of the investee without holding the majority of the voting rights. In determining whether de-facto control exists the Company considers all relevant facts and circumstances, including:

- The size of the company's voting rights relative to both the size and dispersion of other parties who hold voting rights
- Substantive potential voting rights held by the company and by other parties
- Other contractual arrangements
- Historic patterns in voting attendance.

The consolidated financial statements present the results of the company and its subsidiaries ("the parent and subsidiary Companies") as if they formed a single entity. Intercompany transactions and balances between parent and subsidiary companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the acquisition method. In the statement of financial position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the consolidated statement of comprehensive income from the date on which control is obtained. They are deconsolidated from the date on which control ceases.

#### c) Associates

When the parent and subsidiary Companies has the power to participate in (but not control) the financial and operating policy decisions of another entity, it is classified as an associate. Associates are initially recognised in the consolidated statement of financial position at cost. The parent and subsidiary Companies' share of post-acquisition profits and losses is recognised in the consolidated statement of comprehensive income except that losses in excess of the parent and subsidiary Companies' investment in the associate are not recognised unless there is obligation to make good those losses.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Profit or losses arising on transactions between the parent and subsidiary Companies and its associates are recognised only to the extent of unrelated investor's interest in the associate. The investor's share in the associate's profits and losses resulting from these transactions is eliminated against the carrying value of the associates.

Any premium paid for an associate above the fair value of the parent and subsidiary Companies's share of the identifiable assets, liabilities and contingent liabilities acquired is capitalised and included in the carrying amount of the associate. Where there is objective evidence that the investment in the associate has been impaired, the carrying amount of the investment is tested for impairment in the same way as other non financial assets.

#### d) Revenue

Revenue is recognized upon transfer of control of the promised goods or services to customers in an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

#### i) Sales of goods

#### Performance obligations and timing of revenue recognition

The group's revenue is derived from sales of industrial chemicals, fast moving consumer goods, machinery, plastic films with revenue recognised at a point in time when control of the goods has transferred to the customer. This is generally when the goods are delivered to the customer.

There is limited judgement needed in identifying the point control passes: once physical delivery of the products to the agreed location has occurred, the group no longer has physical possession, usually will have a present right to payment (as a single payment on delivery) and retains none of the significant risks and rewards of the goods in question.

None of the group's contract of sales is negotiated on a bill and hold basis.

Goods sold by the group do not include warranties which may require the group to either replace or mend a defective product during the warranty period.

#### **Determining the transaction price**

The group's revenue is derived from fixed price contracts and therefore the amount of revenue to be earned from each contract is determined by reference to those fixed prices. Exceptions are as follows:

- Variable consideration relating to volume rebates has been constrained in estimating contract revenue in order that it is highly probable that there will not be a future reversal in the amount of revenue recognised when the amount of volume rebates has been determined.

#### Allocating amounts to performance obligations

For most contracts, there is a fixed unit price for each product sold, with reductions given for bulk orders placed at a specific time by particular customers. Therefore, there is no judgement involved in allocating the contract price to each unit ordered in such contracts (it is the total contract price divided by the number of units ordered). Where a customer orders more than one product line, the group is able to determine the split of the total contract price between each type by reference to each product's stand-alone selling prices (all product lines are capable of being, and are, sold separately).

In order to win significant repeat business with key customers, the group might enter into contracts entitling them to discounts. Such discounts are usually agreed before the sales are made to the extent that the price agreed is adjusted to reduce the selling price. For such arrangements, there is no need to adjust the standalone selling price.

Since the discounts are not tied to future sales, the group does need to estimate both the probability that the customer will take up its future discount offer and the value of future purchases that might be made in order to estimate the value of the rights granted. In addition, there is not a significant number of such contracts.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### Costs of obtaining and fulfilling contracts

Incremental cost of obtaining contracts are capitalised when they relate to long-term customer contracts.

Costs to obtain customer contracts represent commissions incurred and such commissions would not have been incurred if the contracts had not been obtained. These costs are incremental and the group expects to recover these costs. The asset is amortised over the term of the specific contract it relates to, consistent with the associated pattern of revenue recognition, and is recorded in employee compensation expenses. As a practical expedient, incremental costs of obtaining a contract have been expensed when incurred if the amortization period of the asset is one year or less.

The costs of fulfilling contracts do not result in the recognition of a separate asset because such costs are included in the carrying amount of inventory for contracts involving the sale of goods.

#### **Significant Financing Components**

The group has taken the advantage of the practical exemption not to account for significant financing components where the time difference between receiving consideration and transferring control of goods (or services) to its customer is one year or less.

#### ii) Other income

This comprises profit from sale of financial assets, plant and equipment, foreign exchange gains, fair value gains of non financial assets measured at fair value through profit or loss and impairment loss no longer required written back.

Income arising from disposal of items of financial assets, plant and equipment and scraps is recognised at the time when proceeds from the disposal have been received by the group. The profit on disposal is calculated as the difference between the net proceeds and the carrying amount of the assets. The group recognises impairment no longer required as other income when the group receives cash on an impaired receivable or when the value of an impaired investment increased and the investment is realisable.

#### e) Expenditure

Expenditures are recognised as they accrue during the course of the year. Analysis of expenses recognised in the statement of comprehensive income is presented in classification based on the function of the expenses as this provides information that is reliable and more relevant than their nature.

The group classifies its expenses as follows:

- Cost of sales;
- Administration expenses;
- Selling and distribution expenses; and
- Other allowances and amortizations

#### f) Finance income and finance costs

Finance income comprises interest income on short-term deposits with banks, dividend income, changes in the fair value of financial assets at fair value through profit or loss and foreign exchange gains.

Dividend income from investments is recognised in profit or loss when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the entity and the amount of income can be measured reliably).

Interest income on short-term deposits is recognised by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Finance costs comprise interest expense on borrowings, unwinding of the discount on provisions and deferred consideration, losses on disposal of available for sale financial assets, impairment losses on financial assets (other than trade receivables).

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### g) Income tax expenses

Income tax expense comprises current income tax, education tax and deferred tax. (See policy 'r' on income taxes).

#### h) Earnings per share

The group presents basic earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the group by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

#### i) Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. The cost of property plant and equipment includes expenditures that are directly attributable to the acquisition of the asset. Property, plant and equipment under construction are disclosed as capital work-in-progress.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as a separate item of property, plant and equipment and are depreciated accordingly. Subsequent costs and additions are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the holding and subsidiary Companies and the cost of the item can be measured reliably.

All other repairs and maintenance costs are charged to the profit and loss component of the statement of comprehensive income during the financial period in which they are incurred.

Freehold land and buildings are subsequently carried at revalued amounts, based on periodic valuations by external independent valuers; less accumulated depreciation and accumulated impairment losses. All other items of property, plant and equipment are subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

Increases in the carrying amounts arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of revaluation reserve. Decreases that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases are charged to the Income statement.

Depreciation is recognised so as to write off the cost of the assets less their residual values over their useful lives, using the straight-line method on the following bases:

Major overhaul expenditure, including replacement spares and labour costs, is capitalised and amortised over the average expected life.

Building2%Furniture and fittings10%Motor Vehicles25%Plant and Machinery10%Office Equipment15%

Assets under lease over the lease period

The estimated useful lives, residual values and depreciation methods are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefit is expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss component of the statement of comprehensive income within 'Other income' in the year that the asset is derecognised.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end, and adjusted prospectively, if necessary.

#### j) Intangible Assets

#### **Computer software**

This represents computer software purchased from third parties. They are measured at cost less accumulated amortisation and accumulated impairment losses. Purchased computer software is capitalised on the basis of costs incurred to acquire and bring into use the specific software. These costs are amortised on a straight line basis over the useful life of the intangible asset.

Expenditure that enhances and extends the benefits of computer software beyond their original specifications and lives, is recognised as a capital improvement cost and is added to the original cost of the software. All other expenditure is expensed as incurred.

Amortisation is recognised in the income statement on a straight-line basis over the estimated useful life of the software, from the date that it is available for use. The residual values and useful lives are reviewed at the end of each reporting period and adjusted if appropriate. An Intangible asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

The estimated useful lives for the current and comparative period are as follows: Computer software 5 years

#### **Derecognition of intangible assets**

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from its use or disposal. Gains or losses arising from derecognition of an intangible assets, measured are as the difference between the net disposal proceeds and the carrying amount of the assets, are recognised in profit or loss when the asset is derecognised.

#### k) Investment property

An investment property is an investment in land and buildings held primarily for generating income or capital appreciation and not occupied substantially for use in the operations of the holding and subsidiary Companies.

Initial measurement is at cost, while subsequent recognition is at fair value. Investment property measured at fair value is reassessed every year and changes in carrying value are recognised in the statement of profit or loss.

#### I) Impairment of non-financial assets

Non-financial assets other than inventories and deferred tax assets are reviewed at each reporting date for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment is treated as a revaluation increase.

#### m) Financial instruments

#### a) Financial assets

Financial assets are initially recognised at fair value plus directly attributable transaction costs. Subsequent remeasurement of financial assets is determined by their designation that is revisited at each reporting date.

#### i) Classification

The group classifies its financial assets in the following measurement category

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.

The group holds the following financial assets:

#### i) Trade and other receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within 30 days and therefore are all classified as current. Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Company holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

#### ii) Cash and cash equivalents

Cash and cash equivalents consist of cash at bank and in hand and short-term deposits with an original maturity of three months or less.

Bank overdrafts are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

#### ii) Measurement

At initial recognition, the group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

#### b) Financial liabilities and equity instruments

Financial liabilities are initially recognised at fair value when the group becomes a party to the contractual provisions of the liability. Subsequent measurement of financial liabilities is based on amortized cost using the effective interest method. The Company financial liabilities include trade and other payables.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### i) De-recognition of financial liabilities

The group derecognises financial liabilities when, and only when, the group's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in income statement.

#### ii) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

#### iii) Impairment of financial instruments

The group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at fair value through other comprehensive income (FVOCI).

Impairment provisions for current and non-current trade receivables are recognised based on the simplified approach within IFRS 9 using a provision matrix in the determination of the lifetime expected credit losses. During this process the probability of the non-payment of the trade receivables is assessed. This probability is then multiplied by the amount of the expected loss arising from default to determine the lifetime expected credit loss for the trade receivables. For trade receivables, which are reported net, such provisions are recorded in a separate provision account with the loss being recognised within cost of sales in the consolidated statement of comprehensive income. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision.

Impairment provisions for receivables from related parties and loans to related parties are recognised based on a forward looking expected credit loss model. The methodology used to determine the amount of the provision is based on whether there has been a significant increase in credit risk since initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve month expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on a net basis are recognised.

#### iv) Derecognition of financial assets

The group derecognises a financial asset only when the contractual rights to the cash flows from the asset expires, or when it transfers substantially all the risks and rewards of ownership of the asset to another entity. On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in the income statement.

#### n) Prepayments

Prepayments are payments made in advance relating to the following year and are recognised and carried at original amount less amounts utilised in the statement of profit or loss and other comprehensive income.

#### o) Inventory

Inventory are stated at the lower of cost and net realisable value, with appropriate provisions for old and slow moving items. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs to completion and selling expenses.

Cost is determined as follows:-

#### Raw materials

Raw materials which includes purchase cost and other costs incurred to bring the materials to their location and condition are valued using weighted average cost.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### Finished goods

Cost is determined using the weighted average method and includes cost of material, labour, production and attributable overheads based on normal operating capacity.

#### Spare parts and consumables

Spare parts which are expected to be fully utilized in production within the next operating cycle and other consumables are valued at weighted average cost after making allowance for obsolete and damaged stocks.

#### p) Employee benefits

The group operates the following contribution and benefit schemes for its employees:

#### i) Defined Benefit gratuity scheme

The company had defined benefit gratuity scheme with employees which is funded. Under this scheme a specified amount in accordance with gratuity scheme agreements is contributed by the company and charged to profit and loss account over the service life of the employee. This employee entitlement are calculated based on their actual salaries and fixed with Ecobank Plc.

The management has discontinued the scheme. No additional provisions were made during the year.

#### ii) Defined contribution pension scheme

In line with the provisions of the Nigerian Pension Reform Act, 2014, Chellarams Plc and its subsidiaries has instituted a defined contributory pension scheme for its employees. The scheme is funded by fixed contributions from employees and the Company at the rate of 8% by employees and 10% by the Company of basic salary, transport and housing allowances invested outside the Company through Pension Fund Administrators (PFAs) of the employees choice.

The holding and subsidiary Companies has no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employees' service in the current and prior periods.

The matching contributions made by the holding and subsidiary Companies to the relevant PFAs are recognised as expenses when the costs become payable in the reporting periods during which employees have rendered services in exchange for those contributions. Liabilities in respect of the defined contribution scheme are charged against the profit of the period in which they become payable.

Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### iii) Short-term benefits

Short term employee benefit obligations which include wages, salaries, bonuses and other allowances for current employees are measured on an undiscounted basis and recognised and expensed by Chellarams Plc in the income statement as the employees render such services.

A liability is recognised for the amount expected to be paid under short - term benefits if the holding and subsidiary Companies has a present legal or constructive obligation to pay the amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### q) Provisions

A provision is recognized only if, as a result of a past event, the group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. The provision is measured at the best estimate of the expenditure required to settle the obligation at the reporting date. Provisions are not recognised for future operating losses.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation.

#### r) Income Taxes - Company income tax and deferred tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity or in other comprehensive income. Current income tax is the estimated income tax payable on taxable income for the year, using tax rates enacted or substantively enacted at the statement of financial position date, and any adjustment to tax payable in respect of previous years.

The tax currently payable is based on taxable results for the year. Taxable results differs from results as reported in the income statement because it includes not only items of income or expense that are taxable or deductible in other years but it further excludes items that are never taxable or deductible. The group's liabilities for current tax is calculated using tax rates that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are recognised where the carrying amount of an asset or liability differs from its tax base. Deferred taxes are recognized using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes (tax bases of the assets or liability). The amount of deferred tax provided

Deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised. Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

#### s) Share capital and Share premium

Shares are classified as equity when there is no obligation to transfer cash or other assets. Any amounts received over and above the par value of the shares issued is classified as 'share premium' in equity. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds, net of tax.

#### t) Dividend on ordinary shares

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the group's shareholders. Interim dividends are deducted from equity when they are declared and no longer at the discretion of the shareholders. Dividends for the year that are approved after the statement of financial position date are disclosed as an event after the statement of financial position date.

#### u) Retained earnings

General reserve represents amount set aside out of profits of the group which shall at the discretion of the directors be applied to meeting contingencies, repairs or maintenance of any works connected with the business of the group, for equalising dividends, for special dividend or bonus, or such other purposes for which the profits of the group may lawfully be applied.

#### v) Contingent liability

A contingent liability is disclosed, unless the possibility of an outflow of resources embodying economic benefits is remote. Where the group is jointly and severally liable for an obligation, the part of the obligation that is expected to be met by other parties is treated as a contingent liability.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

The entity recognises a provision for the part of the obligation for which an outflow of resources embodying economic benefits is probable, except in the extremely rare circumstances where no reliable estimate can be made. Contingent liabilities are assessed continually to determine whether an outflow of resources embodying economic benefits has become probable. If it becomes probable that an outflow of future economic benefits will be required for an item previously dealt with as a contingent liability, a provision is recognised in the financial statements of the period under consideration except in the extremely rare circumstances where no reliable estimate can be made.

#### w) Related party transactions or insider dealings

Related parties include the related companies, the directors, their close family members and any employee who is able to exert significant influence on the operating policies of the group. Key management personnel are also considered related parties. Key management personnel are those persons including any director (whether executive or otherwise) having authority and responsibility for planning, directing and controlling the activities of the entity directly or indirectly. The group considers two parties to be related if, directly or indirectly one party has the ability to control the other party or exercise significant influence over the other party in making financial or operating decisions.

Where there is a related party transactions within the group, the transactions are disclosed separately as to the type of relationship that exists within the group and the outstanding balances necessary to understand their effects on the financial position and the mode of settlement.

#### x) Off Statement of financial position events

Transactions that are not currently recognized as assets or liability in the statement of financial position but which nonetheless give rise to credit risks, contingencies and commitments are reported off statement of financial position. Such transactions include letters of credit, bonds and guarantees, indemnities, acceptances and trade related contingencies such as documentary credits. Outstanding unexpired commitments at the year-end in respect of these transactions are shown by way of note to the financial statements.

#### y) Effective Interest Method

The effective interest method is a method of calculating the amortised cost of an interest bearing financial instrument and of allocating interest income and expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cashflows (including all fees and points paid or received that form an integral part of the effective interest rate, translation costs and other premiums or discounts) through the expected life of the debt instruments, or where appropriate, a shorter period, to the net carrying amount on initial recognition.

#### z) Segment reporting

An operating segment is a component of the group that engages in business activities from which it can earn revenues and incur expenses, including revenues and expenses that relates to transactions with any of the group's other components, whose operating results are reviewed regularly by the Chief Executive Officer (being the Chief Operating Decision Maker) to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available.

#### 6(a) Determination of fair value

A number of the group's accounting policies and disclosures require the determination of fair value for the both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. Where applicable, further information about the assumptions made in determing fair values is disclosed in the notes specific to that assets or liabilities. Significant valuation issues are reported to the Audit Committee.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### i) Fair value hierarchy

When measuring the fair value of an asset or a liability, the group uses market observable data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

**Level 1 :** Quoted market prices: financial assets and liabilities with quoted prices for identical instruments in active markets.

**Level 2**: Valuation techniques using observable inputs: quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in inactive markets and financial assets and liabilities values using models where all significant inputs are observable.

**Level 3**: Valuation techniques using significant unobservable inputs: financial assets and liabilities valued using valuation techniques where one or more significant inputs are unobservable. The best evidence of fair value is a quoted price in an active market. In the event that the market for a financial asset or liability is not active, a valuation technique is used.

#### b) Financial risk management

#### i) General

Pursuant to a financial policy maintained by the Board of Directors, the group uses several financial instruments in the ordinary course of business. The group's financial instruments are cash and cash equivalents, trade and other receivables, interest-bearing loans and bank overdrafts and trade and other payables.

The group has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk, consisting of: currency risk, interest rate risk and price risk

#### Credit risk

Credit risk is the risk of financial loss to the group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The group is mainly exposed to credit risk from group's receivables from customers. It is the group's policy to assess the credit risk of new customers before entering into contracts.

The Management has established a credit policy under which each new customer is analysed individually for creditworthiness before the group's standard payment and delivery terms and conditions are offered. The group's review includes external ratings, when available, and in some cases bank references. Purchase limits are established for each customer, which represents the maximum open amount without requiring approval from the Management.

The Management determines concentrations of credit risk by quarterly monitoring the creditworthiness rating of existing customers and through a monthly review of the trade receivables' ageing analysis. In monitoring the customers' credit risk, customers of the group are classified according to their credit characteristics. Customers classified as "high risk" are placed on a restricted customers list, and future credit services are made only with approval of the Management, otherwise payment in advance is required.

Credit risk also arises from cash and cash equivalents and deposits with banks and financial institutions. Banks with good reputation are accepted by the group for business transactions.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

The maximum credit risk as per statement of financial position, without taking into account the aforementioned financial risk coverage instruments and policy, consists of the book values of the financial assets as stated below:

	Grou	ıp	Compar	ny
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
Trade receivables	1,681,831	1,307,827	390,526	97,732
Cash and cash equivalents	299,881	654,690	165,843	87,645
	1,981,712	1,962,517	556,369	185,376

As at the reporting date there was no concentration of credit risk with certain customers.

#### Liquidity risk

Liquidity risk is the risk that the group will not be able to meet its financial obligations as they fall due. The group's approach to managing liquidity is to ensure that it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions. Liquidity projections including available credit facilities are incorporated in the regular management information reviewed by Management. The focus of the liquidity review is on the net financing capacity, being free cash plus available credit facilities in relation to the financial liabilities. The following are the contractual maturities of financial liabilities:

At 31 March 2024	Book value N'000	Contractual cashflow N'000	One year or less N'000	1-5 years N'000
Borrowings	7,122,958	-	804,507	1,984,792
Trade and other payables	8,662,257	-	8,662,257	-
	15,785,215	-	9,466,764	1,984,792
At 31 March 2023				
Borrowings	5,781,839	-	804,507	4,977,332
Trade and other payables	3,550,497	-	3,550,497	<u>-</u>
	9,332,336	-	4,355,004	4,977,332

#### Market risk

Market risk concerns the risk that the group income or the value of investments in financial instruments is adversely affected by changes in market prices, such as exchange rates and interest rates. The objective of managing market risks is to keep the market risk position within acceptable boundaries while achieving the best possible return.

#### Foreign exchange risk

Most of the group's transactions are carried out in Nigerian Naira (N). Exposures to currency exchange rates arise from the group's overseas purchases of goods and raw materials, which are primarily denominated in US dollars (USD). To mitigate the group's exposure to foreign currency risk, Non-Naira cash flows are monitored and the imports are being done by opening letters of credit backed by Naira in which the currency is being purchase upfront. It also discontinued its US dollar denominated term loans and entered new term loan agreements denominated in Nigerian Naira.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### Interest rate risk

The group has fixed interest rate liabilities. In respect of controlling interest risks, the policy is that, in principle, interest rates for loans payable are primarily fixed for the entire maturity period. This is achieved by contracting loans that carry a fixed interest rate. The effective interest rates and the maturity term profiles of interest-bearing loans, deposits and cash and cash equivalents are stated below:

	Effective interest rate N'000	One year or less N'000	1-5 years N'000	Total N'000
At 31 March 2024 Cash and cash equivalents Borrowings	<u>-</u>	299,881 (874,827)	-	299,881 (874,827)
		(574,946)	-	(574,946)
At 31 March 2023 Cash and cash equivalents Borrowings	- - -	654,690 (804,507) (149,817)	- - -	654,690 (804,507) (149,817)

#### ii) Fair Value

Financial instruments accounted for under assets and liabilities are cash and cash equivalents, receivables, and current and non-current liabilities. The fair value of most of the financial instruments does not differ materially from the book value.

#### Capital management

The Board of Director's policy is to maintain a strong capital base so as to maintain customer, investor, creditor and market confidence and to support future development of the business. The Board of Directors monitors the debt to capital ratio. The Board of Directors also monitors the level of dividend to be paid to holders of ordinary shares. The Board of Directors seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the benefits of a sound capital position. There were no changes in the group's approach to capital management during the year. The group is not subject to externally imposed capital requirements.

The debt-to-adjusted-capital ratio at 31 March 2024 and at 31 March 2023 were as follows:

	Grou	р	Compa	any
	2023	2022	2023	2022
	N'000	N'000	N'000	N'000
Trade and other payables	8,662,257	3,550,497	_	1,649,507
Borrowings	7,122,958	5,781,839	3,847,132	4,303,331
Less: cash and cash equivalents	(299,881)	(654,690)	(165,843)	(87,645)
Net debt	15,485,335	8,677,646	3,681,289	5,865,193
Total equity	(1,897,832)	1,105,127	622,303	1,746,584
Debt to adjusted capital ratio	(8)	8	6	3

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

The Group engages in trading and distribution of fast moving consumer goods, ingredients and consumer durables and industrial chemicals. The group also carries out its business in 5 geographical locations in Nigeria. Analysis of sales for the year are as follows:

# 7.1 Segment Reporting

is the Company's Chief Operating Decision Maker. The Management reviews the performance of both business and The Executive Management Team geographical segments periodically.

7.2 Geographical Segmental Revenue and Operating results for the year ended 31 March 2024-Group

		-	Port		Lagos/Head	
	Kaduna	Kano	Harcourt	Onitsha	Office	Total
	000N	000,N	000'N	000,N	000,N	000,N
Segmental Revenue	1			ı	13,779,529	13,779,529
Cost of Sales	ı		•		(12,797,621)	(12,797,621)
Gross Profit	1			ı	981,908	981,908
Selling and Distribution Expenses		•	•	ı	(164,750)	(164,750)
Administrative Expenses	ı	1	•	•	(1,212,649)	(1,212,649)
Other Operating Income	ı	ı	•	1	612,388	612,388
Loss from Operating Activities	1	   1	ı	1	216,897	216,897
Finance Expenses	ı		•		(646,815)	(646,815)
Profit before Tax	•	•	•	1	(429,918)	(429,918)

7.3 Business line Segmental Revenue and Operating results for the year ended 31 March 2024-Group

)	Industrial		•					
	Chemical	FMCG	Others	PU	Plastic film	Machinery	Head Office	Total
	N.000	000.N	000.N	N.000	N.000	N.000	000.N	N.000
Segmental Revenue	2,043,007	•	39,460	2,576,500	•	•	I	13,779,529
Cost of Sales	(1,909,566)		(6,870)	(2,339,361)	(4,117,301)	(1,179,722)	ı	(12,797,621)
Gross profit	133,441		32,590	237,139	(4,117,301)	(1,179,722)		981,908
Selling and Distribution Expenses	(3,426)		ı	•	(51,154)	(42,444)	ı	(164,750)
Administrative Expenses	•	(133,670)	ı	•	(198,458)	(285,867)	(803,048)	(1,212,649)
Other Operating Income		982	•	•	(73)	1,845	609,879	612,388
Profit from Operating Activities	130,015	(132,688)	32,590	237,139	(4,366,986)	(1,506,188)	(193,169)	216,897
Finance Expenses	•	(15)		•	(81,277)	(3),605)	(1,112,491)	(646,815)
Profit before Tax	130,015	(132,703)	32,590	237,139	(4,448,263)	(1,515,793)	(1,305,660)	(429,918)

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

7.4 Geographical Segmental Revenue and Operating result for the year ended 31 March 2024-Company

			Port		Lagos/Head	
	Kaduna	Kano	Harcourt	Onitsha		Total
	000.N	000.N	000.N		N.000	N.000
Segmental Revenue	•	•	•	•	6,425,432	6,425,432
Cost of Sales	•	Ī	•	•	(5,770,456)	(5,770,456)
Gross profit					654,976	654,976
Selling and Distribution Expenses	•		•		(22,833)	(22,833)
Administrative Expenses	•		•	1	(803,048)	(803,048)
Other Operating Income	•	ı	•	Ī	609,819	609,879
Profit from Operating Activities					438,974	438,974
Finance costs	•	Ī	•	•	(423,613)	(423,613)
Profit before Tax				•	15,361	15,361

7.5 Business line Segmental Revenue and Operating results for the year ended 31 March 2024-Company

	Industrial Chemicals		Other	PU	Head Office	Total
	N.000	N.000	N.000	000.N	N.000	N.000
Segmental Revenue	2,043,007		39,460	2,576,500	6,425,432	6,425,432
Cost of Sales	(1,909,566)		(0,870)	(2,418,157)	(5,770,456)	(5,770,456)
Gross profit	133,441	•	32,590	158,343	654,976	654,976
Selling and Distribution Expenses	•	•	Ī	•	(22,833)	(22,833)
Administrative Expenses	•	•	Ī	ı	(803,048)	(803,048)
Other Operating Income	•	•	•	•	609,879	609,819
Profit from Operating Activities					438,974	438,974
Finance Expenses			•		(423,613)	(423,613)
Profit before Tax	•	•	•	•	15,361	15,361
7.6 Geographical Segmental Revenue and Operating results for the year ended 31 March 2023-Group	the year ended 31	March 2023-G	iroup			
			Port		Lagos/Head	
	Kaduna	Kano	Harcourt	Onitsha	Office	Total
	N'000	N'000	N'000	N'000	N'000	N'000
Segmental Revenue	•	•	ı	•	10,598,825	10,598,825
Cost of Sales	•	•	Ā		(9,431,583)	(9,431,583)
Gross Profit	•			•	1,167,241	1,167,241
Selling and Distribution Expenses		Ī	•	•	(97,024)	(97,024)
Administrative Expenses	(1,560)	(787)	(3,217)	(101)	(1,290,491)	(1,290,491)
Other Operating Income	•	•	ı	1	6,615,574	6,615,574
Loss from Operating Activities	(1,560)	(787)	(3,217)	(101)	6,395,300	6,395,300
Finance Expenses	•	1	1	ī	(1,203,388)	(1,203,388)
Profit before Tax	(1,560)	(787)	(3,217)	(101)	5,191,912	5,191,913

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

7.7 Business line Segmental Revenue and Operating results for the year ended 31 March 2023-Group

	Chemical	FMCG	Other	P	Plastic film	Machinery	Head Office	Total
Segmental Revenue	2,043,007	•	39,460	2,576,500	4,275,955	1,663,903	ı	10,598,825
Cost of Sales	(1,909,566)	•	(6,870)	(2,339,361)	(4,117,301)	(1,179,722)	ı	(9,552,820)
Gross profit	133,441	•	32,590	237,139	158,654	484,181		1,046,005
Selling and Distribution Expenses	(3,425)	•		•	(51,154)	(42,444)	ı	(97,023)
Administrative Expenses		(133,670)		1	(198,458)	(285,867)	(672,496)	(1,290,491)
Other Operating Income	•	982		•	(73)	1,845	6,612,820	6,615,574
Profit from Operating Activities	130,016	(132,688)	32,590	237,139	(91,031)	157,715	5,940,324	6,274,065
Finance Expenses	•	(15)	Ī	1	(81,277)	(9,605)	(1,112,491)	(1,203,388)
Profit before Tax	130,016	,016 (132,703)	32,590	237,139	(172,308)	148,110	4,827,833	5,070,676

7.8 Geographical Segmental Revenue and Operating results for the year ended 31 March 2023-Company

			Port		Lagos/Head	
	Kaduna	Kano	Harcourt	Onitsha	Office	Total
	000,N	000,N	N'000	000,N	000,N	000,N
Segmental Revenue	•			ı	4,658,967	4,658,967
Cost of Sales				Ē	(4,263,709)	(4,263,709)
Gross profit	•			1	395,258	395,258
Selling and Distribution Expenses				Ē	(3,426)	(3,426)
Administrative Expenses		Ū	•	Ū	(672,496)	(672,496)
Other Operating Income	•	ı		ı	6,612,820	6,612,820
(Loss)/profit from Operating Activities		ı	•	Ī	6,332,155	6,332,155
Finance costs		ı	•	1	(1,112,491)	(1,112,491)
(Loss)/profit before Tax			•	•	5,219,665	5,219,665

7.9 Business line Segmental Revenue and Operating results for the year ended 31 March 2023-Company

	Industrial					
	Chemicals	FMCG	Other	PU	Head Office	Total
Segmental Revenue	2,043,007	•	39,460	2,576,500	4,658,967	4,658,967
Cost of Sales	(1,909,566)	1	(6,870)	(2,418,157)	(4,334,593)	(4,334,593)
Gross loss	133,441		32,590	158,343	324,374	324,374
Selling and Distribution Expenses	ı	1	ı	ı	(3,426)	(3,426)
Administrative Expenses	1	•		ı	(672,496)	(672,496)
Other Operating Income	1	•	ı	Ī	6,612,820	6,612,820
Profit from Operating Activities	133,441	]   	32,590	158,343	6,261,272	6,261,272
Finance Expenses	1	•		ı	(1,112,491)	(1,112,491)
Profit before Tax	133,441	] 	32,590	158,343	5,148,781	5,148,781

#### NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

	Gro	up	Comp	pany
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
8. Cost of sales				
Opening inventory	1,979,810	1,377,545	892,317	169,419
Purchases	12,797,621	10,417,899	5,642,943	4,986,608
Taronado				
Olassia a lassa atama (Nilata 200)	14,777,432	11,795,443	6,535,260	5,156,027
Closing inventory (Note 20)	(1,979,810)	(2,363,860)	(764,804)	(892,317)
	12,797,621	9,431,583	5,770,456	4,263,709
9. Other operating income				
Profit on disposal of property, plant and				
equipment	4,001	2,752	4.001	983
Rental income	565,924	457,965	565,924	457,965
Management fees	28,500	24,000	28,500	24,000
Insurance income	5,001		5,001	
Interest waived (Note 25.3)	-	4,693,516	-	-
Sundry income `	4,803	25,153	4,803	4,717,687
Provision no longer required on staff advance	1,063	605	1,063	· · ·
Provision no longer required on related parties:	,		,	
- associate (20g)	587	1,407,668	587	1,407,668
- other receivables	-	3,913	-	-
Interest received	2,509	2	-	-
	612,388	6,615,574	609,879	6,612,820
10. Selling and distribution expenses				
Sales expenses	114,921	76,119		_
Miscellaneous selling expenses	10,825	9,158	_	_
Advertising and sales promotion	39,004	11,747	22,833	3,426
Advertising and sales promotion	164,750	97,024	22,833	3,426
	104,730	31,024	22,000	5,420

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

	Grou	р	Compa	any
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
11. Administrative expenses				
Depreciation of property, plant and equipment	109,257	83,277	93,396	65,907
Repairs and maintenance	191,360	113,949	151,302	99,539
Salaries and wages	239,975	286,454	117,681	103,093
Legal and professional fees	11,785	11,937	7,839	6,105
Audit fees	13,790	12,375	8,000	7,000
Travelling expenses	79,822	111,174	32,187	59,767
Rent, rates and utilities	27,533	41,607	4,689	8,318
Warehouse rent	2,068	2,647	13	13
Gas and electricity expenses	74,410	54,568	49,478	35,473
Insurance	28,089	37,992	9,462	19,422
Bank charges	15,386	32,113	15,354	32,113
Vehicles expenses	10,704	6,896	9,035	4,635
Communication, printing and stationery	37,769	28,916	8,246	6,287
Directors' emoluments	37,709	8,600	0,240	1,500
Consultancy	77,194	25,500	55,637	17,275
		23,300 18,470	11,793	11,455
Donations and subscriptions	20,157 20,940	49,793	2,204	1,123
Medical and staff welfare				1,123
Impairment charge (Note11.1)	22,513	8,704	92,790	
Security expenses	11,357	11,636	7,112	8,587
Fines and Penalties	96	126	30	116
License and permit	9,252	11,450	5,122	2,227
Immigration expenses	51,446	21,305	18,690	4,441
Miscellaneous expenses (Note 11.2)	51,622	-	<del>-</del>	-
Sanitation/Cleaning Expenses	8,144	5,831	8,144	5,831
Fuel expenses	89,550	144,047	89,550	142,886
Others (Note 11.3)	8,432	39,887	5,293	27,994
	1,212,649	1,290,491	803,048	672,496
11.1 Impairment charges				
Trade receivables (note 21.3)	21,977	966	21,977	450
Impairment of investment in Dynamic	-	-	70,277	-
Other receivables (Note 21.8)	536	7,737	536	940
	22,513	8,704	92,790	1,391
11.2. This represent miscellaneous admin expenses, entertainment and back duty charges from Chellarams DMK.				

11.3. This represent general office expenses, stocktaking expenses, tax audit expenses and Computer consumable expenses etc.

11.4. Exchange loss				
Unrealised exchange loss (Note 11.4.1)	2,846,632	121,237	1,583,657	-
Unrealised exchange gain	(29,221)	-	(29,221)	-
Realised exchange gain	(32,139)	-	(32, 139)	70,885
• •	2,785,272	121,237	1,522,297	70,885

11.4.1 .This represent exchange loss from valuation of foreign suppliers invoice amount of goods from DMK Mena FZE and Camara Exm Ltd at 31 March 2024.

	Grou	ın	Comp	any
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
	11 000	14 000	11 000	14 000
12. Finance costs:				
Interest on bank term loans and facilities	643,566	1,200,536	420,364	1,109,638
Interest on related party loan	3,249	2,852	3,249	2,852
	646,815	1,203,388	423,613	1,112,491
13. Profit before taxation is arrived at after				
charging:	007.000	104 770		05.007
Depreciation of property, plant and equipment	607,960	161,776	93,396	65,907
Auditors' remuneration	13,790	12,375	8,000	8,050
Exchange loss	2,785,272	121,237	1,522,297	70,885
Directors' remuneration and fees	-	8,600	400.040	1,500
Interest on loans and overdrafts	646,815	1,203,388	423,613	1,112,491
14 Tay ayranga				
14. Tax expense				
14.1 Per profit and loss account				
Income tax payable on results for the year:	104.000	115 770	05.000	40.206
Income tax	124,329	115,772	35,323	49,296
Education tax	-	100,105	-	95,091
Police Trust Fund	-	258	-	258
Under/(over) provision in prior years:	70.054	(000)		
Income tax	76,654	(882)	-	-
Education tax	6,208	045.050	<del></del>	- 444.045
<b>-</b>	207,191	215,253	35,323	144,645
Deferred tax write-back	(419,421)	(63,863)	(417,978)	(35,927)
	(212,230)	151,390	(382,655)	108,718
14.1 Per statement of financial position				
Balance at 1 April				
Income tax	224,493	249,060	152,706	83,102
Education tax	-	-	-	-
Capital gain tax	-	-	-	_
	224,493	249,060	152,706	83,102
Decree and a decree the consens				
Payments during the year:	(04.4.700)	(000,000)	(400.050)	(75.044)
Income tax	(214,722)	(239,820)	(108,852)	(75,041)
Dual data for the veer				
Provision for the year:	104.000	115 770	05.000	40.006
Income tax	124,329	115,772	35,323	49,296
Education tax	-	100,105	-	95,091
Police Trust Fund	=	258	=	258
under provision in prior years:	70.054	(000)		
Income tax	76,654	(882)	-	-
Education tax	6,208	-	<del>-</del>	450.700
Balance at 31 March	216,962	224,493	79,177	152,706

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Income tax recognised in profit or loss

Company income tax is calculated at 30% of the estimated taxable income for the year based on the provisions of the Company Income Tax Act, CAP C21 LFN, 2004.

Education tax is based on the provisions of the Education Tax Act, CAP E4, LFN, 2004 which is 2.5% of the assessable profit for the year.

The income tax expense for the year can be reconciled to the accounting profit as per the statement of comprehensive income as follows:

	2024 N'000	2023 N'000
Profit/(loss) before tax	(1,506,936)	5,148,780
Tax at the statutory corporation tax rate of 30% Education tax at 2.5% of assessable profit Effect of income that is exempt from taxation Effect of expenses that are not deductible in determining taxable profit Loss unrelieved Balancing charge Minimum tax charged Police trust fund Deferred tax writeback	(452,081) - (407,037) 501,761 407,490 1,200 - (417,978)	1,544,634 95,091 (423,769) 20,225 (1,141,384) 295 49,296 257 (35,927)
Tax writeback/(expense) recognised in profit or loss	(366,644)	108,718
Effective rate	24%	2%

The tax rate used for 2024 and 2023 reconciliation above is the corporate tax rate of 30% and 2.5% for tertiary education tax payable by corporate entities in Nigeria on taxable profits under tax law in the country, for the year ended 31 March 2023. The charge for taxation in these financial statements is based on the provisions of the Company Income Tax Act, CAP C21 LFN, 2004.

The charge for education tax is based on the provisions of the Education Tax Act, CAP E4, LFN, 2004 which is 2.5% of the assessable profit for the year.

	Gro	up	Com	pany
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
14.2 Deferred taxation				
Movement in deferred tax				
Deferred tax liabilities				
At 1 April	457,466	457,466	418,194	418,194
Charge in the year recognised in profit or loss				
At 31 March	457,466	457,466	418,194	418,194
14.2.1 Deferred tax assets				
At 1 April	(9,729)	54,134	(105,407)	(69,480)
Write-back to profit or loss	(489,682)	(63,863)	(417,978)	(35,927)
At 31 March	(499,411)	(9,729)	(523,385)	(105,407)
Net deferred tax liabilities/(assets)	(41,945)	447,737	(105,191)	312,787

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### 15. Property, plant and equipment - Group

	Leasehold lands N'000	Buildings N'000	Furniture, fittings & tools N'000	Motor vehicles N'000	Plant & machinery N'000	Office equipment N'000	Total N'000
Cost/valuation At 1 April 2022 Additions Disposals At 31 March 2023	2,754,285 - - 2,754,285	3,950,517 - - 3,950,517	259,094 1,980 - 261,074	182,222 5,000 (17,950) 169,272	2,061,376 140,780 - 2,202,156	176,532 2,454 (105) 178,881	9,384,026 150,214 (18,055) 9,516,184
At 1 April 2023 Additions Disposals At 31 March 2024	2,754,285 - - 2,754,285	3,950,517 - - 3,950,517	259,094 4,462 - 263,556	182,222 - - 182,222	2,061,376 815,517 (34,034) 2,842,859	176,532 14,097 (83) 190,546	9,516,184 834,076 (34,117) 10,316,143
Accumulated depreciation and impairment							
At 1 April 2022 Charge for the year Disposals	- - -	42,606	240,616 3,629	149,850 11,206 (17,450)	1,708,838 101,092	164,959 3,233	2,264,263 161,766 (17,450)
At 31 March 2023 At 1 April 2023 Charge for the year Disposals At 31 March 2024	- - - - -	42,606 42,606 79,008 - 121,614	244,245 244,245 2,900 - 247,145	143,606 143,606 10,166 - 153,772	1,809,930 1,809,930 72,389 (34,034) 1,848,285	168,192 168,192 4,247 (83) 172,356	2,408,579 2,408,579 168,710 (34,117) 2,543,173
Carrying amount as at 31 March 2024	2,754,285	3,828,903	16,411	28,450	994,575	18,190	7,772,971
31 March 2023	2,754,285	3,907,911	16,829	25,666	392,226	10,689	7,107,605

Land and buildings of the Company were revalued on 11 March 2022 by Messrs Ayo Otegbola and Co. Estate Surveyors and Valuers. Open market value of the land and buildings was put at N6,704,801,772 (Land 2,754,284,810 and building N3,950,516,962). The surplus arising from the revaluation was credited to the revaluation reserve. Subsequent additions are stated at cost. None of the group's assets were pledged as security in the year.

Depreciation charged is included in both administrative expenses in the statement of comprehensive income. No impairment loss was recognised in the year.

No impairment charged during the year

The depreciation charged is included in the income statements as detailed below:

	Grou	ıp	Compa	ny
	2024 N'000	2023 N'000	2024 N'000	2023 N'000
Cost of sales	59,453	78,489	-	-
Administrative expenses	109,257	83,277	93,393	65,907
	168,710	161,766	93,393	65,907

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

15.1 Property, plant and equipment - Company

	Leasehold lands N'000	Buildings N'000	Furniture & fittings N'000	Motor vehicles N'000	Plant & machinery N'000	Office equipment N'000	Total N'000
Cost/valuation At 1 April 2022 Additions On disposals At 31 March 2023	2,754,285 - - 2,754,285	3,950,517 - - 3,950,517	203,535 891 - 204,426	84,825 - (4,815) 80,010	696,364 - - 696,364	129,871 763 (105) 130,529	7,819,397 1,654 (4,920) 7,816,131
At 1 April 2023 Additions Disposals At 31 March 2024	2,754,285 - - 2,754,285	3,950,517 - - 3,950,517	204,426 4,003 - 208,429	80,010 - - 80,010	696,364 14,954 (34,034) 677,284	130,529 8,193 (83) 138,639	7,816,131 27,150 (34,117) 7,809,164
Accumulated depreciation and impairment At 1 April 2022 Charge for the year On disposals At 31 March 2023	- - - -	- 42,606 - 42,606	191,962 2,300 - 194,262	84,759 66 (4,815) 80,010	649,888 20,070 - 669,958	127,241 866 (105) 128,002	1,053,850 65,908 (4,920) 1,114,838
At 1 April 2023 Charge for the year Disposals At 31 March 2024	- - -	42,606 79,008 - 121,614	194,262 2,150 - 196,412	80,010 - - 80,010	669,958 10,306 (34,034) 646,230	128,002 1,929 (83) 129,848	1,114,838 93,393 (34,117) 1,174,114
Carrying amount as at 31 March 2024 = 31 March 2023	2,754,285 2,754,285	3,828,903 3,907,911	12,017 10,164	<u>-</u>	31,054 26,406	8,791 2,527	6,635,050 6,701,295
_	<u> </u>				<u> </u>	<u> </u>	

a) Land and buildings of the Company were revalued on 10 March 2022 by Messrs Ayo Otegbola and Company, Estate Surveyors and valuers with FRC Number FRC/2014/00000004600. Open market value of the land and buildings was put at N10,058,208,480 (Land N4,131,840,400 and building N5,926,368,080) while the forced sale value was N6,704,801,772 (Land N2,754,284,810 and building N3,950,516,962). The surplus arising from the revaluation was credited to the revaluation reserve. Subsequent additions are stated at cost.

b). No impairment was charged during the year

c). Depreciation charged has been debited to administrative expenses

d). There is a negative pledge on the company's buildings with interest of various banks noted.

e). There is no other contractual commitments for the purchase of items of property, plant and equipment that has not been accounted for.

			Gre 2024 N'000	oup 2023 N'000		2023 N'000
16. Investment in rela						
Investment in subsid Dynamic Industries L			_		- 70.277	70.277
•	I Allied Services Limited		_		- 10,277 - 10,000	10,000
Chellarams DMK Lin			-		- 6.519	6,519
Orionalamo Divire Em			_		- 86,796	
Impairment allowanc	e on investment		-		- (76, <sup>7</sup> 95)	(6,519)
·			-		- 10,000	80,277
16.1 Movement in im Balance brought forw Addition Balance carried forw	vard		- - -		- (6,519) - (70,277) - (76,796)	(6,519) - (6,519)
16.2 Composition of Name of the	the Group Country of incorporation and principal place of				Proportion of ow	
Subsidiary Dynamic Industries	business	Principal	Activities		2024	2023
Limited United Technical and Allied Services	Nigeria Nigeria	Sales and	uring of plastic d servicing of sors, generato		77.71%	77.71%
Limited			nandling solution		100%	100%
Chellarams DMK	Nigeria	Sales of t	fast moving co	nsumer	74%	74%

(2,508,193) (494,767) (3,002,960)

560,614 (494,767) 65,847

(283,535)

(127,976)

(592,050)

38,475

398,016

(283,535)

(127,976)

38,475

398,016

Total comprehensive income/(loss) for the year

Owners of the parent Non-controlling interest

# CHELLARAMS PLC

lensed results of consolidated entities	2024 -	Condensed statement of profit or loss and other
17. Condensed results	31 March 2024	17.1 Condensed

31 March 2024 17 1 Condensed statement of profit or loss and other	Parent -		Dynamic				
	Chellarams Plc	Utas Ltd	Ltd	CDMK Ltd	Total	Elimination	Group
	2	2	2	2		2	2
Revenue	6,425,432	1,794,783	8,293,285	ı	16,513,500	(2,733,971)	13,779,529
Cost of sales	(5,770,456)	(1,440,265)	(8,320,871)	ı	(15,531,592)	2,733,971	(12,797,621)
Gross profit/(loss)	654,976	354,518	(27,586)	1	981,908	1	981,908
Other operating income	609,879	1	2	2,507	612,388	ı	612,388
Selling and distribution expenses	(22,833)	(60,719)	(81,172)	(22)	(164,750)	ı	(164,750)
Administrative expenses	(803,048)	(220,685)	(207,167)	(47,596)	(1,278,496)	65,847	(1,212,649)
Profit/(loss) from operating activities	438,974	73,114	(315,924)	(42,114)	151,050	65,847	216,897
Finance costs	(423,613)	(9,268)	(213,934)	Ī	(646,815)	ı	(646,815)
Net exchange loss	(1,522,297)	1	į	(1,262,975)	(2,785,272)		(2,785,272)
Profit/(loss) before taxation	15,361	63,846	(529,858)	(45,114)	(495,765)	65,847	(3,215,189)
Income tax expenses	382,655	(25,371)	(62,192)	(82,862)	212,230		212,230
Profit/(loss) for the year	398,016	38,475	(592,050)	(127,976)	(283,535)	65,847	(3,002,959)
Other comprehensive income: Items that will be reclassified to profit or loss	,	ĵ	I	I	'	1	ı
Total comprehensive income for the year	398,016	38,475	(592,050)	(127,976)	(283,535)	65,847	(3,002,959)
Profit for the year attributable to:							
Owners of the parent Non-controlling interest	398,016	38,475	(592,050)	(127,976)	(283,535)	560,614 (494,767)	(2,508,193) (494,767)
Profit.(loss) for the year	398 016	38.475	(592.050)	(127.976)	(283.535)	65,847	(3.002.960)

31 March 2024 17.2 Condensed statement of financial position	Parent - Chellarams Plc N'000	Utas Ltd N'000	Dynamic Ltd N'000	CDMK Ltd N'000	Total N'000	Elimination N'000	Group N'000
Non-current assets Property, plant and equipment Investment in subsidiaries	6,635,050 10,000	8,270	1,117,138	12,513	7,772,971 10,000	(10,000)	7,772,971
Investments in associate Financial assets at amortised cost Deferred tax assets	- 148,019 105,191	1 1 1	1 1 1		- 148,019 105,191	- (148,019) (63,246)	- - 41,945
Total Non-Current Assets	6,898,260	8,270	1,117,138	12,513	8,036,181	(158,019)	7,814,916
Current assets Inventory Trade receivables Other current asset	764,804 357,572 373,774	395,499 93,434 188,554	819,507 1,168,307 60,142	13,479	1,979,810 1,619,314 635,949	<u> </u>	1,979,810 1,619,314 635,949
Uue from related parties Cash and cash equivalents	5,171 165,843	2,431,029 91,231	511,068 30,608	12,199	2,947,268 299,881	(517,084)	2,430,184 299,881
	1,667,163	3,199,747	2,589,632	25,678	7,482,222	(517,084)	6,965,138
Current liabilities Short term borrowings Trade and other payables Due to related parties Taxation	3,457,363 559,450 79,177	334,297 - 27,340	874,827 2,690,762 2,701 41,466	2,095,223 1,561,707 68,980	8,577,646 2,123,858 216,962	84,612 (1,448,150)	874,827 8,662,258 675,708 216,962
	4,095,990	361,637	3,609,756	3,725,910	11,793,293	(1,363,538)	10,429,755
Net current assets/(liabilities)	(2,428,826)	2,838,110	(1,020,124)	(3,700,232)	(4,311,071)	846,454	(3,464,617)
Non-current liabilities Long term borrowings Subordinated/ promoter's loan Deferred tax	2,536,340	2,000,000 - 1,536	401,000		4,937,340 1,310,791 63,246	1 1 1	4,937,340 1,310,791
	3,847,132	2,001,536	462,710	'	6,311,378	' Ï	6,248,132
Net assets	622,302	844,844	(365,696)	(3,687,719)	(2,586,267)	688,435	(1,897,832)
Equity Share capital Preference shares	361,463	10,000	90,437 180,874	8,809	470,708 180,874	(109,245) (180,874)	361,463
Revaluation reserve Accumulated losses	6,409,404 (6,148,564)	834,844	(637,007)	- (3,696,528)	6,409,404 (9,647,253)	2,026,299	6,409,404 (7,620,953)
Non controlling interest	622,303	844,844	(365,696)	(3,687,719)	(2,586,267)	1,736,180 (1,047,745)	(850,087) (1,047,745)
Total equity	622,303	844,844	(365,696)	(3,687,719)	(2,586,267)	688,435	(1,897,832)

31 March 2023	Parent -		Dvnamic				
	Chellarams Plc N'000	Utas Ltd N'000	Ltd N'000	CDMK Ltd N'000	Total N'000	Elimination N'000	Group N'000
Revenue	4,658,967	1,663,903	8,294,619	ı	14,617,489	(4,018,664)	10,598,825
Cost of sales	(4,263,709)	(1,179,722)	(8,057,168)	Ē	(13,500,600)	4,069,017	(9,431,583)
Gross profit/(loss)	395,258	484,181	237,451	ı	1,116,889	50,353	1,167,242
Other operating income	6,612,820	1,845	(73)	982	6,615,574	ı	6,615,574
Selling and distribution expenses	(3,426)	(42,444)	(51,154)	1	(97,024)	į	(97,024)
Administrative expenses	(672,496)	(285,867)	(198,458)	(133,669)	(1,290,491)	ı	(1,290,491)
Profit/(loss) from operating activities	6,332,155	157,715	(12,234)	(132,687)	6,344,949	50,353	6,395,300
Finance costs	(1,112,491)	(6),605)	(81,277)	(15)	(1,203,388)	- (50 353)	(1,203,388)
Net excliding to 1033	(10,000)	440 440	(00 544)	(400,700)	(10,000)	(20,000)	(121,231)
From(toss) before taxation Income tax expenses	(108,718)	(48,932)	7,038	(132,702)	3,070,676 (150,612)	(778)	3,070,676 (151,390)
Profit/(loss) for the year	5,040,062	99,178	(86,473)	(132,702)	4,920,065	(778)	4,919,286
Other comprehensive income: Items that will be reclassified to profit or loss Revaluation surplus	•	ı	ı	•	•	ı	
Total comprehensive income for the year	5,040,062	99,178	(86,473)	(132,702)	4,920,065	(778)	4,919,286
Profit for the year attributable to:	0.00	770	(05,470)	(400, 700)	000	4 070 060	4 070 050
Owners or the parent Non-controlling interest	5,040,062	99,178	(80,473)	(132,702)	4,920,065	4,973,063 (53,777)	4,973,063 (53,777)
Profit.(loss) for the year	5,040,062	99,178	(86,473)	(132,702)	4,920,065	4,919,286	4,919,286
Total comprehensive income attributable to: Owners of the parent	5,040,062	99,178	(86,473)	(132,702)	4,920,065	52,999	4,973,063
Non-controlling interest		ı			İ	(53,777)	(53,777)
Total comprehensive income/(loss) for the year	5,040,062	99,178	(86,473)	(132,702)	4,920,065	(4778)	4,919,286

31 March 2023 17.4 Condensed statement of financial position	Parent - Chellarams Plc N'000	Utas Ltd N'000	Dynamic Ltd N'000	CDMK Ltd N'000	Total N'000	Elimination N'000	Group N'000
Non-current assets Property, plant and equipment Investment in subsidiaries	6,701,295 80,277	14,574	376,658	15,078	7,107,605	(80,277)	7,107,605
investments in associate Financial assets at amortised cost Total Non-Current Assets	148,019 6,929,591	14,574	376,658	15,078	148,019 7,335,901	(148,019) (228,296)	7,107,605
Current assets Inventory Trade receivables Other current asset	892,317 64,778 315.747	514,758 168,989 123,471	956,785 2,302,333 20,685	13,454	2,363,860 2,549,554 459,903	- (1,304,244) (77.831)	2,363,860 1,245,310 382,072
Due from related parties Cash and cash equivalents	947,553 87,645	1,177,744 66,633	465,586	34,826	2,125,297 654,690	(2,093,660)	31,637 654,690
	2,308,040	2,051,595	3,745,389	48,280	8,153,304	(3,475,735)	4,677,569
Current liabilities Short term borrowings Trade and other payables Due to related parties Current tax liabilities	1,649,507 1,072,717 152,706	3,604 287,020 916,231 49,627	800,903 732,802 1,600,245 21,085	2,355,399	804,507 5,024,728 3,589,193 223,714	- (1,474,231) (2,918,206) 779	804,507 3,550,497 670,987 224,493
	2,874,930	1,256,482	3,155,035	2,355,696	9,642,142	(4,391,658)	5,250,484
Net current assets/(liabilities)	(566,889)	795,113	590,354	(2,307,416)	(1,488,837)	915,923	(572,915)
Non-current liabilities Long term borrowings Subordinated/ promoter's loan Deferred taxation Net employee defined benefits	2,992,540 1,310,791 312,787	2,979	674,001 - 61,710 4,947		3,666,541 1,310,791 377,476 5,286	- 70,261 (792)	3,666,541 1,310,791 447,737 4,494
	4,616,118	3,318	740,658	'	5,360,094	69,469	5,429,563
Net assets	1,746,584	806,369	226,354	(2,292,338)	486,970	618,158	1,105,127
Equity Share capital Preference shares	361,463	10,000	90,437 180,874	8,809	470,708 180,874	(109,245) (180,874)	361,463
Revaluation reserve Accumulated losses	6,409,404 (5,024,283)	796,369	(44,957)	(2,301,147)	6,409,404 (6,574,016)	1,461,255	6,409,404 (5,112,761)
Non controlling interest	1,746,584	806,369	226,354	(2,292,338)	486,970	1,171,136 (552,979)	1,658,106 (552,979)
Total equity	1,746,584	806,369	226,354	(2,292,338)	486,970	618,158	1,105,127

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

	Gro	up	Compa	anv
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
18. Investment in associated companies				
Chellerams Retail Limited	60,000	60,000	60,000	60,000
Devyani International Nigeria Limited	106,250	106,250	106,250	106,250
Chellagric Limited	4,450	4,450	4,450	4,450
Isolo Power Gen. Limited	148,300	148,300	148,300	148,300
Chelltek Industries Limited	10,000	10,000	10,000	10,000
Chellco Industries Limited	137,000	137,000	137,000	137,000
	466,000	466,000	466,000	466,000
Impairment allowance for value of investment				
(Note 18.1)	(466,000)	(466,000)	(466,000)	(466,000)
Share of loss of associate companies			<u> </u>	_
Net investment accounted for using equity				
method	<del>-</del>	-		-
18.1. Movement of impairment allowance				
Balance brought forward	466,000	466,000	466,000	466,000
Impairment losses for the year	´ -	, -	, <u>-</u>	, -
	466,000	466,000	466,000	466,000
19. Financial assets at amortised cost				
12% Cumulative redeemable preference share	-	-	148,019	148,019
This represents the company's investment of 12%				
cumulative redeemable preference shares of				
N2.00 per share in Dynamic Industries Nigeria				
Limited.				
20. Inventory				
Items in trade	1,979,810	1,962,097	764,804	892,317
Consumables	<u>-</u>	401,763	<u> </u>	=
	1,979,810	2,363,860	764,804	892,317
Inventory to the value of Group N1.980 billion				
(2023: N2.364 billion) and Company N764 million				
(2023: N982 million are carried at net realisable				
value. The amount charged to statement of				
comprehensive income in respect of write down of				
inventory to net realisable value for the Group is				
Nil (2023: Nil) and for Company is N879,325				
(2023: Nil).				
,				
21. Trade receivables				
Trade receivables	1,681,831	1,307,827	390,526	97,732
Allowance for doubtful debts (Note 21.1)	(62,517)	(62,517)	(32,954)	(32,954)
Total trade receivables - net	1,619,314	1,245,310	357,572	64,778

Trade receivables are stated at fair value and subsequently measured at fair value through profit or loss, less provision for impairment. Impairment are computed using the IFRS 9 simplified approach in measuring expected credit losses (ECL), using the lifetime expected credit loss allowance for all trade receivables. The provision matrix is applied, where the receivables are aged and probability of default applied on each aged bracket. Trade receivables meet the definition of financial assets and the carrying amount of the trade receivables approximates their fair value. However, the impairment calculation based on IFRS 9 resulted in N2,312.93 difference and we considered it not material to be adjusted in the financial statements.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

	Grou	ın	Compa	nv
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
21.1 Movement in impairment allowance for				
trade receivables				
At 1 April	62,517	65,607	32,954	33,109
Bad debts written off	-	(4,056)	-	-
Recovered during the year	=	-	=	(605)
Provision during the year		966		450
At 31 March	62,517	62,517	32,954	32,954
21.2 The age analysis of trade receivables is				
as follows:				
Past due < 30days	578,923	475,092	95,538	21,500
Past due 31-60 days	435,768	212,300	87,482	27,483
Past due 61-90 days	326,607	221,264	75,490	11,120
Past due 91-120 days Past due 120 days and above	215,498	121,156 278,015	92,144	37 620
Past due 120 days and above	125,035	278,015	39,872	37,629
	1,681,831	1,307,827	390,526	97,732
22. Other current assets				
Prepayments - current portion (Note 22.2)	31,740	94,864	11,567	9,163
Staff receivables	12,781	13,642	6,766	9,346
Sundry receivables	399,053	33,651	159,980	118,968
Withholding tax credit note received	194,847	220,227	194,847	175,178
Withholding tax credit	· -	19,412	· -	-
Container deposit	936	_	936	536
VAT Recoverable	-	4,492	-	-
Insurance Claim Receivable	3,712	-	105	80
Deposit for assets (Note 22.2.1)	53,368	53,368	53,368	53,368
Other debit balance	5,464	-	5,464	-
Share application	9,072	9,072	9,072	9,072
ITF Recoverable	1,383	1,383	1,278	1,278
	712,355	450,111	443,382	376,989
Impairment allowance (Note 22.1)	(76,406)	(68,039)	(69,609)	(61,242)
	635,949	382,072	373,774	315,747
22.1 Movement in impairment allowance for				
other receivables				
At 1 April	68,039	64,215	61,242	64,215
Bad debts written-off	2,563	(3,913)	4,401	(3,913)
Provision during the year	5,804	7,737	3,966	940
At 31 March	76,406	68,039	69,609	61,242
22.2 Prepayments				
Prepaid rent	12,697	29,454	160	173
Prepaid customs duty	4,382	350	4,382	-
Prepaid port and handling fee	, -	2,491	, -	513
Prepaid Marine	-	97	-	_
Prepaid withholding tax	=	53,502	-	-
Prepaid others	-	2,279	-	8,191
Prepaid general insurance	14,661	6,691	7,025	286
Total prepayments	31,740	94,864	11,567	9,163
Non current portion				_
Current portion	31,740	94,864	11,567	9,163
•	31,740	94,864	11,567	9,163

22.2.1 This represent advance payment for residential property.

	Gro	up	Comp	any
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
23. Due from related parties				
Receivables from subsidiary companies (Note				
23.1)	-	-	-	915,916
Receivables from associated companies (Note				
23.2)	2,430,184	31,637	5,171	31,637
	2,430,184	31,637	5,171	947,553
23.1 Amount due from related parties			044 570	040 400
Chellarams DMK	=	-	911,576	912,163
Utas Limited		<u>-</u>	011 570	915,891
Immairment allowence (Note 22.2)	-	-	911,576	1,828,054
Impairment allowance (Note 23.2)	<u>-</u>		(911,576)	(912,163) 915,891
				313,031
23.2. Movement in impairment allowance for				
receivables from subsidiary company				
Balance at beginning of the year	912,163	_	912,163	912,163
Recovery during the year	(586.8)	<u>-</u>	(587)	-
Balance at the end of the year	911,576	_	911,576	912,163
Balance at the one of the year				
Amount due from associated Companies				
Chellarams Retail Limited	268,382	268,222	268,382	268,222
Chellarams Investments Limited	81,403	81,313	81,403	81,313
Chellagric Industries Limited	44,599	43,833	44,599	43,833
Chelltek Industries Limited	57,596	57,546	57,596	57,546
Devyani International (Nigeria) Limited	1,758,712	1,771,979	1,758,712	1,771,979
Chellco Industries Limited	178,348	-	-	-
Isolo Power Gen. Limited	3,997,234	1,752,433	1,750,569	1,752,433
Others	10,123	9,454	10,123	9,454
	6,396,397	3,984,780	3,971,384	3,984,781
Impairment allowance (Note 23.3)	(3,966,213)	(3,953,143)	(3,966,213)	(3,953,143)
Amount due from associated companies	2,430,184	31,637	5,171	31,637
Net amount due from related companies	2,430,184	31,637	5,171	947,528
22.2 Mayamant in impairment allawanas for				
23.3. Movement in impairment allowance for receivables from associated companies				
	2 052 142	5,360,811	2 052 142	5,360,811
Balance at beginning of the year Impairment charged/(write back)	3,953,143 13,070	(1,407,668)	3,953,143 13,070	(1,407,668)
- '				
Balance at the end of the year	3,966,213	3,953,143	3,966,213	3,953,143
24. Cash and cash equivalents				
Cash balances	4,222	9,149	2,573	2,679
Bank balances	295,659	645,541	163,270	84,966
	299,881	654,690	165,843	87,645
		,		,-,-

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

	Grou	Jp.	Comp	any
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
24.1 Cash and cash equivalent per statement of cash flows				
Cash and bank balances (Note 24)	299,881	654,690	165,843	87,645
Bank overdraft (Note 25.1)	(1,085)	(3,604)	<u> </u>	=_
Cash and cash equivalent as per cash			_	
flows	298,796	651,086	165,843	87,645
25. Borrowings				
25.1 Short term borrowings				
Bank overdrafts	1,085	3,604	-	-
Bank import finance	100,742	101,670	-	=
	101,827	105,274	-	-
Long term loans due within one year	773,000	699,233	-	-
-	874,827	804,507	<del>-</del>	_

The Company had short term facilities with the following:

First City Monument Bank (FCMB)

Facility type Overdraft
Amount N300,000,000

Purpose To augment working capital requirements including imports

duties, clearing expenses, staff salaries, other operating

expenses such as vendors payments.

Interest rate

Interest rate is 28% subject to review in line with changes in money market condition. Amount outstanding as at 31 March 2024 id N1.085 million.

Bank of Industries (BOI)

Facility type 1 Term Loan
Amount N365,000,000

#### Purpose

For acquisition of items of plant and machinery, including Bag Making Machine, Heat Exchanger System, Filteretc. Interest rate is 9% per annum, subject to review, payable monthly in arrears. Tenor is 6 years with 12 months moratorium on principal repayment from the date of disbursement. Amount outstanding at 31 March 2024 is N273 million

First City Monument Bank (FCMB)

Facility type Short term financing Amount N200,000,000

#### Purpose

To finance Company's local purchase transactions on behalf of Dynamic Industries Limited (Documentary Import Finance facility for LPF will not be available until loan principal and interest is fully paid. Tenor is 364 days starting from May 18, 2023 to May 16, 2024. Interest is 24% per annum. Amount outstanding at 31 March 2024, is N100.7 million

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Bank of Industries (BOI)

Facility type 1 Working Capital Loan

Amount N500,000,000

Purpose

For procurement of raw material required for the production of low density of Polyethylene and Polypropylene films used for packaging. The tenor is 3 year with 6 Months Moratorium on principal repayment commencing from the date of first disbursement. Interest rate is 14% per annuum subject to review and payable Monthly in areas. Principal repayment is 30 Monthly instalments of N16,666,666.67. Security is Bank Guaranty of term loan and working capital loan from FCMB or any other commercial bank acceptable to BOI

·	Gro	up	Comp	oany
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
25.2. Long term borrowings				
Term loans	5,710,340	4,365,774	2,536,340	2,992,540
	N'000	N'000	N'000	N'000
Amount due within one year	773,000	699,233	-	-
Amount due after one year	4,937,340	3,666,541	2,536,340	2,992,540
	5,710,340	4,365,774	2,536,340	2,992,540
The movement in long term loan is as follo	ws:			
Balance at the beginning of the year	4,365,774	1,962,416	2,992,540	1,955,796
Repayments	(1,106,674)	(1,954,182)	(906,512)	(1,955,796)
Additions during the year	2,451,240	4,357,540	450,312	2,992,540
	5,710,340	4,365,774	2,536,340	2,992,540
Amount due within one year	-	-	-	-
Amount due after one year	5,710,340	4,365,774	2,536,340	2,992,540

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Related party borrowings - Chellco Industries Limited

During the year ended 31 March 2023, Chellco Industries Limited, an associated company advanced the sum of N2,992,540,072 to Chellarams Plc to settle its loan obligations with some banks. The terms of the loans are detailed below:

- i) Tenor of 4 years commencing from 1 April, 2023 subject to mutually agreed extensions by the parties.
- ii) Fixed interest rate of 14% per annum except the rate is mutually adjusted by both parties, provided always that Chellco may waive the agreed 14% interest rate at its discretion. However; this interest was reviewed upwards to 20% as at February 2024.

	Gro	up	Com	oany
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
25.3. Summary of waived interest				
Access bank	=	268,289	=	268,289
Union Bank of Nigeria Plc	-	573,272	=	573,272
UBA Plc	=	1,657,948	=	1,657,948
Ecobank	=	185,062	=	185,062
First Bank	=	531,786	=	531,786
Standard Chartered Bank	=	1,477,159	=	1,477,159
		4,693,516		4,693,516
25.4. Subordinated loan/				
promoter's loan Balance at the beginning of the year	1,310,791	1,310,791	1,310,791	1,310,791

This represents a promoter's loan obtained by the Company to augment its working capital requirements. The Company in the year 2017 agreed with lender (Kabu Holding Limited) to redenominate the dollar loan to the equivalent amount in Naira on the exchange rate at which the loan facilities were converted on the date the loan were drawn down. The lender also waived the interest accrued on the facility.

	Gro	up	Com	pany
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
26. Trade and other payables				
Trade payables	7,393,570	2,500,859	2,481,549	781,824
Other payables and accruals (Note 26.1)	1,268,687	1,049,638	975,814	867,683
Total trade and other payables	8,662,257	3,550,497	3,457,363	1,649,507

Trade and other payables are stated at their original invoiced value. The Directors consider the carrying amount of trade and other payables to approximate their fair value.

	Grou	р	Compa	anv
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
26.1 Other payables and accruals				
Advances from customers	288,083	45,126	49,577	45,126
Rent received in advance	479,849	357,358	479,849	357,358
Unclaimed dividend	15,065	15,065	15,065	15,065
Staff payables	13	<sup>′</sup> 13	13	13
Withholding tax payable	13,009	2,311	4,377	2,311
VAT payable	196,856	122,679	165,966	122,679
Sundry payables	265,233	322,185	257,252	322,185
PAYE	1,755	, -	, <u>-</u>	· -
Pension (Note 26.1)	8,825	2,945	3,716	2,945
,	1,268,687	867,683	975,814	867,683
26.1 Post employment benefits:				
Employee benefit obligation (Note 24(b))	_	4,494	_	_
Defined contribution pension plan	8,825	(1,549)	3,716	2,945
Defined Contribution pension plan	8,825	2,945	3,716	2,945
	0,020	2,540		2,040
26.2 Employees benefits obligations:				
Balance at the beginning of the year	4,494	4,716	_	_
Payments during the year	(4,494)	(222)	_	_
r dymonio ddinig the year	(4,404)	4,494		
		4,404		
Net defined benefits liabilities		(4,494)		
27. Due to related parties	675,709	670,987	559,450	1,072,717
'				
27.1 Due to subsidiaries companies				
UTAS Limited	-	-	256,167	-
DMK Deutches Michkotor (Germany)	630,641	-	-	-
Dynamic Industries Limited	-		260,917	1,032,618
	630,641		517,084	1,032,618
27.2 Due to associated companies				
Isolo Power Gen. Limited	-	247	-	-
Chellco Industries Limited	2,701	-	-	=
Due to DMK Deutsches Milchkontor	,			
Germany	-	630,641	-	-
Murli T. Chellarams Foundation	42,367	40,099	42,367	40,099
	45,068	670,987	42,367	40,099

	Gro	up	Com	oany
•	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
29 Chara capital				
28. Share capital Ordinary shares				
722,925,000 ordinary share of N0.50 each	361,463	361,463	361,463	361,463
722,923,000 ordinary share or 140.30 each	301,403	=======================================	301,403	301,403
29. Revaluation reserve				
At 31 March	6,409,404	6,409,404	6,409,404	6,409,404
·				
30. Revenue reserve				
At 1 April	(5,112,761)	(10,085,824)	(5,024,283)	(10,064,346)
Profit/(loss) for the year	(2,508,193)	4,973,063	(1,124,281)	5,040,062
At 31 March	(7,620,954)	(5,112,761)	(6,148,564)	(5,024,283)
31. Non controlling interest				
Share of ordinary shares	22,450	22,450	-	-
Share of preference shares	32,855	32,855	-	-
Share of loss brought forward	(608,283)	(554,507)	-	-
Share of loss for the year	(494,767)	(53,777)	_	
Balance at 31 March	(1,047,745)	(552,979)	-	
32. Basic earnings per ordinary share				
Basic (loss)/earnings per ordinary share of				
No.50k each is calculated on the group's				
profit after taxation based on the number of				
shares in issue at the end of the year.				
shares in issue at the end of the year.				
(Loss)/profit for the year attributable to				
shareholders	(2,508,193)	4,973,063	(1,124,281)	5,040,062
Weighted access as a combined of and				
Weighted average number of ordinary	700 000	700.000	700 000	700 000
share in issue	722,926	722,926	722,926	722,926
Basic (loss)/earnings per share of N0.50k	(0.47)	600	(450)	607
each (kobo)	(347)	688	(156)	697

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### 33. Related Parties Disclosures

#### 33.1 Transactions with related parties

The Company enters into various transactions with its related Companies and with other key management personnel in the normal course of business. The sales to and purchases from related parties are made at normal market price. Details of the significant transactions carried out during the year with the related parties are as follows:

	Grou	р	Compa	any
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
Due from related parties (Note 23)	2,430,184	31,637	5,171	947,553
Due to related parties (Note 27)	675,709	670,987	559,450	1,072,717

33.2 The aggregate value of transactions during the year relating to the company's related parties are as follows:

Related party	Relationship	Nature of transactions	Value of goods a suppli (by)/to the 2024 N'000	ed
Dynamic Industries Limited	Subsidiary	Transactions in the year relate to both expenses paid and income generated from subsidiary, these have been eliminated on consolidation.	(92,852)	(1,608,356)
United Technical and Allied Services Limited	Subsidiary	Transactions in the year relate to both expenses paid and income generated from subsidiary, these have been eliminated on consolidation.	(1,172,151)	1,300,467
Chellarams Retail Limited	Associate	Transactions in the year relate to expenses paid by the company on its behalf.	-	- -
Chellagric Industries Limited	Associate	Transactions in the year relate to expenses paid by the company on its behalf.	766,564	1,918
Murli T. Chellarams Foundation	Associate	Charities and donation carried out on behalf of the company	(2,267,651)	(7,448)
Devyani International (Nigeria) Limited	Associate	Sales of goods, loans granted, interest charged and expenses paid on behalf of the associate company.	(13,266,790)	17,659
Chellco Industries Limited	Associate	Transactions in the year relate to advances received from the associate.	456,862,139	(5,639,008)
Isolo Power Generator Limited	Associate	Transactions in the year relate to both expenses paid and income generated from the associate company.	(1,864,716)	3,906

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### 33.3 Transactions with key management personnel

Key management staff are those persons who have authority and responsibility for planning, directing and controlling the activities of the Company.

Key management includes executive and non-executive directors and members of the Executive Management. The compensation paid or payable to key management for employee services is shown below:

#### 33.3.1. Key management personnel

The Key management personnel of the Company include its directors (both executive and non-executive) and other identified key management staff.

Chief Suresh M. Chellaram Managing Director
Mr. Aditya Suresh Chellaram Chief Executive Officer

#### 33.3.2 Remuneration of key management personnel

The remuneration of the directors, who are the key management personnel of the Company, is set out below in aggregate for each of the categories specified in IAS 24 Related Party Disclosures.

	Grou	ıp	Comp	any
	2024	2023	2024	2023
	N'000	N'000	N'000	N'000
33.3.3 Directors				
The aggregate emoluments of the Directors were:				
Fees Other emoluments including	-	-	-	-
pension contributions	1,500	1,500	-	1,500
	1,500	1,500		1,500
33.3.4 Chairman				
	Number	Number	Number	Number
Directors earned fees in the following ranges: N800,000 and above	5	5	5	5
33.3.5 Employees Staff numbers and costs: The average number of persons employed (excluding Directors) in the Company during the year were as follows:				
Management	20	21	10	11
Senior staff	26	27	13	14
Supervisory/junior staff	164 210	164 212	<u>25</u> 48	<u>25</u> 50
The aggregate payroll costs of these persons were as follows:	N'000	N'000	N'000	N'000
Wages, salaries, allowances and other benefits	228,875	267,484	108,708	95,788
Pension and social benefits	11,101	18,970	8,973	7,302
	239,975	286,454	117,681	103,091

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

	Grou	р	Compa	any
	2024	2023	2024	2023
	Number	Number	Number	Number
The table below shows the number of employees of the Company (other than Directors) who earned over N100,000 during the year and which fell within the bands stated below:				
Less than N1,000,000	86	87	6	25
N1,000,001 - N2,000,000	93	94	23	-
N2,000,001 - N3,000,000	23	23	12	11
N3,000,001 - N4,000,000	7	7	6	13
N4,000,001 - N5,000,000	_	-	1	-
N5,000,001 and above	1	1	-	1
	210	212	48	50

#### 34 Contingent liabilities

No guaranty was given to subsidiaries and associated companies during the year.

#### 35 Pending litigations

There are several ongoing legal actions against the Company arising out of its normal business operations amounting to N88.4 million (2023: N141.4 million). The Directors believe that, based on currently available information and advice of counsels, none of the outcomes from such proceedings will have material adverse effect on the financial position of the Company.

#### 36. Events after the reporting period

36 In the opinion of the Directors, there were no significant events after the reporting period that could have material effect on the state of affairs of the group As at 31 March 2024 and on the profit for the year ended on that date, which have not been adequately provided for or disclosed in these financial statements.

#### 37. Comparative figures

Certain prior year figures have been reclassified to ensure proper disclosure and uniformity with current year's presentation. These reclassification have no impact on these consolidated financial statements.

CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

OTHER NATIONAL DISCLOSURE

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# CONSOLIDATED AND SEPARATE STATEMENT OF VALUE ADDED FOR THE YEAR ENDED 31 MARCH 2024

		Gro				Com		
	2024 N'000	%	2023 N'000	%	2024 N'000	%	2023 N'000	%
Revenue Other income	13,779,529 612,388		10,598,825 6,615,574		6,425,432 609,879		4,658,967 6,612,820	
	14,391,917		17,214,399		7,035,311		11,271,787	
Bought in materials and services: Imported	(17,041,288)		(10,555,978)		(7,907,556)		(4,877,443)	
- Local	-		-		-		-	
Value (eroded)/added	(2,649,371)	100	6,658,421	100	(872,245)	100	6,394,344	100
Applied as follows:								
To pay employees: Employees' wages, salaries and other benefits	239,975	(9)	286,454	4	117,681	(13)	103,093	2
To pay Government: Taxation	(212,230)	8	151,390	2	(382,655)	44	108,719	2
To pay providers of capital: Finance costs	646,815	(24)	1,203,388	18	423,613	(49)	1,112,491	17
To provide for replacement of assets and growth: - Depreciation of property,								
plant and equipment	168,710	(6)	161,766	2	93,396	(11)	65,907	1
Deferred tax write back - (Loss)/profit account	(489,682) (2,508,193)	18 95	(63,863) 4,973,063	(1) 75	(1,124,281)	129	(35,927) 5,040,061	(1) 79
Non controlling interest	(494,767)	19	(53,777)	(1)	-			
Value (eroded)/added	(2,649,371)	100	6,658,421	100	(872,245)	100	6,394,344	100

Value (eroded) /added represents the additional (expenditure)/wealth which the Company and its subsidiaries have been able to (utilised)create /by their own and their employees' efforts. This statement shows the (utilisation)/allocation of that wealth among all stakeholders and amount retained for the future creation of more wealth.

CONSOLIDATED FINANCI	AL SUMMARY	<b>/</b>			
31 DECEMBER	2024	2023	2022	2021	2020
	N'000	N'000	N'000	N'000	N'000
00010					
GROUP					
Statement of financial					
position					
Non current assets	7,814,916	7,107,605	7,119,763	4,620,293	5,649,682
Net current liabilities	(3,464,616)	(572,915)	(7,144,399)	(10,020,203)	(7,319,539)
Non current liabilities	(6,248,131)	(5,429,563)	(3,789,523)	(1,622,899)	(1,538,908)
Net (liabilities)/assets	(1,897,832)	1,105,127	(3,814,160)	(7,022,809)	(3,208,765)
Canital and recoming					
Capital and reserves Share capital	361,463	361,463	361,463	361,463	361,463
Revaluation reserve	6,409,404	6,409,404	6,409,404	4,082,970	4,082,970
Revenue reserve	(7,620,954)	(5,112,761)	(10,085,824)	(10,900,512)	(7,086,950)
Total equity attributable to					
owners of the Company	(850,087)	1,658,106	(3,314,957)	(6,456,079)	(2,642,516)
Non-controlling interest	(1,047,745)	(552,979)	(499,203)	(566,730)	(566,249)
Total equity	(1,897,832)	1,105,127	(3,814,160)	(7,022,809)	(3,208,765)
Statement of profit or loss					
Turnover	10 770 500	10 500 005	0.600.205	4 014 E00	6 945 700
Tarriover	13,779,529	10,598,825	9,680,395	4,814,500	6,815,709
(Loss)/profit before taxation	(3,215,190)	5,070,676	1,155,936	(3,582,487)	(3,845,247)
Taxation	212,230	(151,390)	(273,721)	(231,556)	(84,808)
(Loss)/Profit for the year	(3,002,960)	4,919,286	882,215	(3,814,043)	(3,930,055)
Non controlling interest	494,767	53,777	(67,527)	481	176,867
Owners of the parents	(2,508,193)	4,973,063	814,688	(3,813,562)	(3,753,188)
Per share data (kobo):	(0.17)	000	4.40	(500)	(540)
(Loss)/earnings per share	(347)	688	113	(528)	(519)
Dividend per share		<u>-</u>			
Net (liabilities)/assets per	(00=)	450	(500)	(0=1)	(444)
share (kobo)	(263)	153	(528)	(971)	(444)

Basic loss/earnings per share are based on (loss)/profit for the year divided by the number of ordinary shares issued and fully paid at the end of each financial year.

Net (liabilities)/assets per shares are based on net (liabilities)/assets divided by the number of ordinary shares issued and fully paidat the end of each financial year.

SEPARATE FINANCIAL SU	MMARY				
31 DECEMBER	2024	2023	2022	2021	2020
	N'000	N'000	N'000	N'000	N'000
COMPANY					
Statement of financial position					
Non current assets	6,898,260	6,929,590	6,993,843	4,476,043	5,438,816
Net current liabilities	(2,428,826)	(566,888)	(6,672,020)	(9,160,103)	(6,237,566)
Non current liabilities	(3,847,131)	(4,616,118)	(3,615,301)	(1,401,012)	(1,427,972)
Net assets/(liabilities)	622,303	1,746,584	(3,293,479)	(6,085,072)	(2,226,722)
,		<u> </u>			
Capital and reserves					
Share capital	361,463	361,463	361,463	361,463	361,463
Revaluation reserve	6,409,404	6,409,404	6,409,404	4,082,970	4,082,970
Revenue reserve	(6,148,564)	(5,024,283)	(10,064,346)	(10,529,505)	(6,671,155)
Total equity	622,303	1,746,584	(3,293,479)	(6,085,072)	(2,226,722)
Statement of profit or loss					
Turnover	6,425,432	4,658,967	3,053,669	1,387,382	1,973,991
(Loss)/profit before taxation	(1,506,936)	5,148,780	536,305	(3,738,643)	(4,193,773)
Taxation	382,655	(108,718)	(71,146)	(119,707)	(11,356)
(Loss)/Profit for the year	(1,124,281)	5,040,062	465,159	(3,858,350)	(4,205,129)
Dividend declared	-	-	-	-	-
Per share data (kobo): (Loss)/earnings per share	(155.52)	697.18	64.34	(533.71)	(581.68)
Net assets/(liabilities) per share (kobo)	86	242	(456)	(842)	(308)

Basic loss/earnings per share are based on (loss)/profit for the year divided by the number of ordinary shares issued and fully paid at the end of each financial year.

Net assets/(liabilities) per shares are based on net assets/(liabilities) divided by the number of ordinary shares issued and fully paidat the end of each financial year.



# **Dynamic Industries Limited**

Dynamic Industries Limited manufactures plastic film, using its monolayer and multilayer extruders.



# **CONSOLIDATION OF ACCOUNTS FORM**

Dear Shareholder

Records with our Registrars and as revealed by the Register of Members, shows that some members have more than one account in their names.

This situation may have arisen as a result of multiple applications made during new issues or as a result of purchases made through the Stock Exchange.

Servicing these accounts is posing significant administrative difficulties as well as incurring otherwise avoidable costs in respect of postage, maintenance, issuance of certificates, etc. These ultimately have an impact on the profit of the Company.

The Nigerian Stock Exchange has decided that efforts be made to consolidate multiple accounts.

Certificates should not be forwarded.

More especially to facilitate the operations of the CSCS.

We ask for your co-operation in this respect.

Tear off from here	••••
Greenwich Registrars and Data Solutions Limited, 274, Murtala Muhammed Way, Lagos.	
At the next section of this notice, complete the Consolidation Request Form and mail it to the Registrar,	

## **CONSOLIDATION OF ACCOUNTS FORM**

S/N	Name	Address	Units of Shares	Certificate Number	A/C Number	Date Issued
1.						
2.						
3.						
4.						
5.						
6.						
7.						
8.						
9.						
10						



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Greenwich Registrars & Data Solutions Limited 274, Murtala Muhammed Way Alagomeji, Yaba, Lagos,

The Annual General Meeting of Chellarams Plc will be held

virtually on Thursday, November 21, 2024 at 1.00pm.

VOTES

Against

For

## **PROXY FORM**

ORDINARY BUSINESS

RESOLUTION

Being a member	of Chellarams Plc, hereby appointof Chellarams Plc, hereby appointor failing him/her, the Chairma		1	To receive and consider the Audited Accounts for year ended 31st March, 2024 together with the reports of the Directors, Audit Committee and the Auditors thereon.	
Annual General	Meeting of the Company to be held on Decer ny and every adjournment thereof:		2	To re-elect Mr.Aditya S. Chellaram as a Director	
			3.	To re-elect Mrs. Morenike Agbe - Davies as a Director	
Dated this	day of202	24.	5.	To authorise the Directors to fix the remuneration of the Auditors.	
			6.	To elect/re-elect members of the Audit Committee.	
			7.	Special Business: That the Directors' fees for the financial year ended 31st March 2024, be approved as stated in Paragraphs33.3.3 and 33.3.4 page 90 in the Annual Report.	
	gnatureed to attend and vote at the AGM may select f	vote othe disc	es to be erwise cretion		
	Asimosius (Du.) S. K. Quasifaccialism	Cl :	/N1 =	. For earlier Director	
i. ::	Asiwaju (Dr.) S.K. Onafowokan - Chief Suresh M. Chellaram -				
ii. :::		Managing Chief Exe	-		
iii.	•				
iv.				Representative Representative	
v. vi.	<del>-</del>			Representative	
	Wii. Feter Lyanuku	Silaienoi	uers	Representative	
NOTE					
	reholder) who is unable to attend an Annual ble you exercise your right to vote if you cann			is allowed by law to vote by Proxy. The above proxy form has been nd.	
		_		s your proxy, but if you wish you may insert in the blank space on the not, who will attend and vote on your behalf instead of the Chairman	
Please sign the	above and post it so as to reach the address	shown over	leaf no	ot later than 48 hours before the date of the Amual General Meeting.	
•	corporation, the proxy form should be sealed o obtain entrance to the Meeting.	with the con	nmon :	seal. The proxy must produce the Annual Report sent with the Notice	
E	Before posting the above card, tear off this pa	art and retair	it for	admission into the meeting.	
		ADMISSI	ON C	ARD	
Please admit 2024.	to the Annual Ge	eneral Meeti	ng of (	Chellarams Plc which will be held virtually in at 1.00 p.m. on Novembe	r 21,
Shareholder's Si	gnature			Proxy's Signature	
	dmission card must be produced by the share holders and/ or their proxies are requested to			•	

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# **REQUEST FOR E-BONUS FORM**

The Registrar Greenwich Registrars and Data Solutions Limited 274, Murtala Muhammed Way Yaba, Lagos

CHELLARAMS PLC REQUEST FOR E-BONUS

I/We hereby request that henceforth, all bonuses due to me/us with respect to my/our shareholding in CHELLARAMS PLC be paid directly to my CSCS/Stockbroker account as stated below:

Account Details:	
Shareholder Account No.:  (Please look on the left hand corner of your certificate for your account number)	
Name of Shareholder:	
Address of Shareholder:	
nvestor's Account No:	
CSCS Account No (CHN):	
GSM No:	
Email Address:	
Yours faithfully	
Signature: Corporate Shareholders should	
please affix seal here and state RC No	
For Joint Shareholders	••••
Signature:	
Name: of Shareholder	
Signature:	
Name: of Shareholder	
Signature:	
Name: of Shareholder	
Official stamp and authorized signatures of Stockbroker	
I. Signatory:	
2. Signatory: Seal of Stockbroker	

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Greenwich Registrars & Data Solutions Limited 274, Murtala Muhammed Way Alagomeji, Yaba, Lagos,



# REQUEST FOR E-DIVIDEND & CHANGE OF ADDRESS FORM

#### To all Shareholders CHELLARAMS PLC

Dear Shareholders,

Your Board and Management are concerned about the unhealthy state of the unclaimed dividend balance. The Company and Registrars share the burden of ensuring that the balance on the unclaimed dividends is kept well reduced.

To this end, Shareholders with unclaimed dividends are urged to come forward to claim their dividends.

Shareholders are also encouraged to:

- Inform the Registrars promptly of any change of address and to follow up to ensure rectification.
- Have their accounts mandated for e-dividend

To forestall a situation where complaints are made of non-payment, the Registrars will, contemporaneously with remittance to the various banks for the mandated account of Shareholders, forward Advice Slips to such Shareholders.

We do solicit your co-operation in this regard.

**COMPANY SECRETARY** 

Те	ar off from here
Date:	
The Registrars Greenwich Registrars and Data Solutions Limited 274, Murtala Muhammed Way Yaba, Lagos	Please state your former address here and the new address (if any) in the space provided in the body of this letter
CHELLARAMS PLC REQUEST FOR E-DIVIDEND AND CHANGE OF ADDRESS	
Kindly direct my/our Dividend Payment in respect of all my/our shares	in the above Company into my/our account stated below:
BANK DETAILS:	
Name of Bank:	
Branch and Sort Code:  Address of Branch:	Stamp of Bank
Account Number (Current or Savings)	
Signature of Shareholder	
Bank Authorised Signatory	
Bank Authorised Signatory	
Please note my/our change of address as follows:	
	Corporate Shareholders should
Yours faithf <u>ully</u>	
Signature:	RC No
Name:	
For Joint Shareholders	
Signature:	
	hareholder
Signature:	
Name: of S	hareholder

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# LIST OF UNCLAIMED DIVIDENDS





# LIST OF UNCLAIMED DIVIDEND

- A M H CONTINUATION LIMITED
- ABAKWAM ONYEKWERE AMBROSE
- 3. ABANG VICTOR ABANG NEII
- ABASI TAWALIU MOBOLAJI
- ABASS SHAKIRAT AJIKE
- ABATAN FRANCIS ADEMOLA
- ABAYOMI ELFRIDA APINKE
- ABAYOMI OLAYINKA OLUDARE 8
- ABDUL ADABARA BAMIDELE
- ABDULLAHI HAMZA DARMA 10.
- 11. ABIDOGUN ABIOLA
- 12. ABIDOGUN AYOADE
- ABIJO EMMANUEL OLUSEGUN 13
- ABIMBOLA AUGUSTINE AYODELE ABIO-DUN
- ABIODUN EWUSI OMOWUNMI 15.
- ABIODUN OLADIPO BABATUNDE 16.
- 17 ABIODUN OLATUNJI OLABISI
- ABIOLA ADUNNI ADETORO 18.
- 19. ABIOLA HAMZAT
- ABIOLA YISA 20.
- ABOLADE BABATUNDE ADISA 21.
- 22. ABOLOMOPE MEMUDU AYINDE
- 23. ABRAHAM REBECCA (ADMOR)
- 24. ABU MARY ALADI
- ABUBAKAR HARUNA MUNI
- 26. ABUBAKAR MOHAMMED SANI
- ABUDAH-MOMOH MR. UMORU 27.
- ABULOKWE EMEKA CHRISTOPHER 28.
- 29. ACHEBE NGOZI CHINWE
- 30. ACHEBE NNAEMEKA ALFRED
- 31 ADAMS NURAINI-DEEN
- ADAMS OSASU CLIFFORD
- ADAMS OSAYAWE 33.
- ADAMS SULAIMON ALABI 34.
- ADARIGHOFUA STEPHEN 35. 36.
- ADASONLA OLAWALE 37. ADEAGA MICHAEL OLUFOLARIN
- ADEAGA(DECD) ADEAGA CHRISTI-38.
  - ANAH(ADMOR) OLUWOLE
- 39. ADEBAIO IOSEPH TOLA
- 40. ADEBAMBO ABAYOMI
- ADEBANJO OLUFUNMILADE ADEWUNMI 41.
- 42. ADEBAYO ABIADE GABRIEL
- 43. ADEBAYO ADEDOYIN MARTINS
- ADEBAYO AIEWOLE 44.
- ADEBAYO DAVID
- ADEBAYO EZEKIEL OLATUNJI 46.
- 47 ADEBAYO MR. EDWIN FIDIMAIYE
- ADEBAYO OLUKAYODE 48.
- ADEBAYO OTUNBA THOMAS BANDELE 49.
- ADEBAYO RICHARD ONIKEDE
- ADEBAYO SITU OLADEINDE 51.
- ADEBISI RAIMI 52.
- 53. ADEBIYI MICHAEL ADENIJI
- 54. ADEBOGUN SAMUEL ABIODUN
- ADEBOLA MRS. OLUREMI MONISOLA
- ADEBOMI ADEOLA JOLAADE 56.
- ADEBOYE MOFOLUWASO ABIMBOLA 57.
- ADEBOYE MOFOLUWASO ABIMBOLA 58. CHIEF
- 59. ADEBUSOYE JULIUS ADEDIRAN
- 60. ADEDAMOLA ADESOLA
- ADEDAMOLA AJANI
- ADEDAMOLA BOLARINWA 62.
- ADEDAPO OLUSEGUN MICHAEL
- ADEDEJI JOHNSON OLUWOLE 64.
- ADEDEJI NURUDEEN MOFOLORUNSO 65.

- ADEDIRAN MICHAEL 66.
- ADEEKO ADENIYI
- ADEFARAKAN ADEGBEMISOYE 68.
- 69. ADEFEHINTI DAVID IBITOYE
- ADEFOLAKE DUROJAIYE& AMAO ORIY-OMI (ADMORS TO THE ESTATE OF AMAO
- ADEFUGABI ABOLAII 71.
- ADEGBITE COMFORT FEHINTOLA 72.
- ADEGBITE OYEWALE. B.REV. & ADEBAYO TAIWO.O, & OTHERS (ADMORS TO THE
- ADEGBOYE YAYA ADEDOTUN 74.
- ADEGEYE ILESANMI OLAWOLE
- ADEGOKE ENOCH OYENIYI 76.
- 77. ADEGOKE OLAWEPO LATIFU
- ADEGUNLE CAROLINE OLUFUNMIKE 78.
- 79 ADEISA MOSES BAMIDELE
- ADEKOLA MICHAEL ADEYEBA
- ADEKOYA ADEYEMI 81
- 82. ADEKOYA AYODELE
- ADEKOYA MATTHEW KAYODE 83.
- 84. ADEKOYA OLAYINKA
- ADEKOYA OLUFEMI & AWONIYI ANIKE &
- OTHERS (ADMORS TO THE ESTATE ADEKOYA(DECD) IYABODE VICTO-RIA(ADMOR) ADEKUNLE OLATUNJI
- ADEKOYE LATIFAT FOLASHADE
- ADEKUNLE ADEOLA AHBEEB 88.
- 89. ADEKUNLE ADEYEMI
- 90. ADEKUNLE AMOS OLA
- ADEKUNLE ELIZABETH ABEUN 91.
- ADEKUNLE MR. WILLIAM ADELANI OLADOSU ESTATE, OF ADEK
- 93. ADEKUSIBE ADEMUYIWA BODE
- ADELABU ALIMI OLATUNJI 94
- ADELAKUN EMMANUEL ILORI ESTATE. OF ADELAKUN
- ADELE LATEEF ADEGBOYEGA 96.
- ADELE MUSEDIKU OLUWOLE 97.
- ADELE RAFIU ADEBOWALE 98
- 99 ADELEGAN MR. ISAAC ADEMOLA
- 100. ADELEKAN JALIL OLAYIWOLA (ALH.)
- 101. ADELEKAN SHODOLAMU
- ADELEKE JOHNSON ADEBAYO
- 103. ADELEYE JOSHUA ADETUNJI
- 104. ADELEYE SAMUEL OLUKAYODE
- 105. ADEMOLA (ADMOR) ALABA
- 106. ADEMOLA OLATUNDE
- 107. ADENAIKE CHRISTOPHER OLUFEMI
- 108. ADENEKAN GABRIEL OLAJIDE
- ADENEKAN MUYIBI
- 110. ADENIII VICTORIA IYABODE
- 111. ADENIRAN ADEBAYO
- 112. ADENIRAN JOHN AKANDE
- 113. ADENIYI IYABODE
- 114. ADENIYI ODUNTAN
- 115. ADENIYI TIMOTHY
- ADENIYI(DECD) COLE ABIMBOLA(AD-MOR) IONATHAN SOREMI
- 117. ADENIYIKING MUNIRU ISHOLA
- 118. ADENOLA OLATUNJI ABIMBOLA
- 119. ADENUGA JULIUS ADESANYA OLAITAN ADEOBA(DECD) ADEOBA MRS. ADEO-LA(ADMOR) ADEYEMI ADEIUWONLO
- ADEOGUN CHARLES AYODEJI
- 122. ADEOGUN MADAM. M.S.
- 123. ADEOSUN BABAFEMI ADEBUNMI

- 124. ADEOSUN BABATUNDE ADEREMI
- 125. ADEOYE ADEBAYO
- 126. ADEOYE ADEDEJI DAVID
- 127. ADEOYE OYELOWO
- ADEPOJU JOHN ADEKUNLE
- 129. ADERELE RENI AYOOLA
- 130. ADERETI OLALEKAN OLAYIOYE
- 131. ADERIBIGBE SHERIFAT TITILAYO
- 132. ADESANYA ADEYINKA ADENIYI ADESANYA JIMO OLANREWAJU ESTATE.
- OF ADESANYA ADESEGUN EKUNDAYO BABATUNDE DEC D
- 135. ADESIGBIN G ADEBISI
- 136. ADESINA AMOS OLUWOLE
- 137. ADESINA ARAMIDE OMOLARA
- 138. ADESINA EMMANUEL
- 139. ADESITE ABIODUN OLUSOLA
- ADESITE ADETUNJI
- 141. ADESIYAN MOSES ADELEKE
- ADESOKAN ABDULKAREEM
- ADESOKUN BRIDGET OREMEYI
- 144. ADESOKUN PHILIP OLUKAYODE
- 145. ADESOLA THOMPSON OLABAMIJI
- 146. ADESUYI JOSEPHINE OSEYEMI
- ADETANA OYENIYI
- 148. ADETIBA MUYIWA
- 149. ADETONA ABAYOMI MOSUNMOLA
- 150. ADETORO JOSEPH EYITAYO
- 151. ADETULA BOLARINWA AGBOOLA 152. ADETULA OLUFUNMILAYO OLU-
- BUKUNOLA ADETUNJI IYABODE OLUWATOYIN
- 154. ADETUNJI OYELERE
- 155. ADETUYIBI ADEDOYIN AYODELE
- 156. ADEWALE ANTHONY ABIODUN 157. ADEWALE CORNELIUS ADEOYE BABA-
- TUNDE
- ADEWALE RAFIU KAYODE 159. ADEWORAN ADEMOLA OLANREWAJU
- 160. ADEWUMI OLUWOLE OLUFEMI
- 161. ADEWUNMI JOSEPH AKINLABI
- 162. ADEWUSI MRS. AMASA FUNSHO
- 163. ADEYEMI (ADMOR) OLUREMI IBIYEMI
- 164. ADEYEMI ISMAIL OLAYINKA
- 165. ADEYEMI JUSTINA TAIWO ADEYEMI MICHAEL ABIODUN
- 167. ADEYEMI MICHAEL ADEKOYA
- ADEYEMI TITILOPE AYOTUNDE ADEYEMI-HARMONY DAVID OLUWADE-
- MILADE
- 170. ADEYEMO ISAAC ADEPOJU
- 171. ADEYEMO PETER ADENRELE
- 172. ADEYEMO ROSALINE FUNMILAYO
- 173. ADEYEMO SAMUEL ALANI
- 174. ADEYI AKANII ADEMOLA ADEYINKA SAMUEL ADISA OLUKAYODE
- 176. ADEYINKA SAMUEL OLUKAYODE ADISA ADIGIO OTARI FRANK
- ADIKIBE IKECHI BERNARD 179. ADIMULA E. OLUBUNMI
- 180. ADINDU ENYINNE
- 181. ADIO JAMES IWALOYE
- ADIO SALAMI FOLORUNSO
- 183. ADU AUGUSTUS ADESHOLA 184. AFIBEBOALA LONGINUS SOLOMON
- 185. AFINNIH AMUDATU ABOLORE
- 186. AFOKE FALILATU
- 187. AFOLABI ADEREMI NIYI 188. AFOLABI AMOS BOLANLE (DEC D)
- 189. AFOLABI JOSEPH ODUNTAN
- 190. AFOLABI MURITALA ABIOLA

- 191. AFOLALU SOLOMON ADEMOLA
- 192. AFOLAYAN JOSEPH
- 193. AGALI AFOMA GENEVIVE
- 194. AGAZIE ELECHUKU BONIFACE
- 195. AGBAJE DAWODE
- 196. AGBEBAKU ABOHI PATRICK
- AGBEBIYI FLORENCE OLUREMI
- 198. AGBEDE WILLIAM AKIN
- AGBEJA FRANCIS OLUSEGUN
- 200. AGBO TOM FAORON
- 201. AGBONAVBARE OGHAGBON STEPHEN
- 202. AGBONKHESE MONDAY
- AGBOOLA OLUYOMBO AYODELE OLU-
- 204. AGHALU COMFORT OFOEGBU
- 205. AGHALU CYPRIAN OGIDIKA OFOEGBU
- 206. AGIP (NIGERIA) STAFF CO-OPERATIVE THRIFT & CREDIT SOCI THRIFT & CRED-
- 207 AGOMO FIDELIA IGBOAIUCHI
- AGOMO FORTUNE OGECHI CHUKWUE-**MEKA**
- AGORO FUNSHO BRAHIM
- AGORO IDOWU OLAYIMIKA ESTATE. OF AGORO
- 211. AGORO MASHOOD
- 212. AGORO MUSENDIO EKUNDAYO
- 213. AGORO OLANREWAJU
- 214. AGORO OLATUNJI IDOWU
- 215. AGUBATA BENSON CHUKWUGEKWU
- AGUDOSI BENEDICT SUNDAY CHUK-WUKELUE
- 217. AGUELE DICK
- 218. AGUIYI DONATUS IDEA
- 219. AGUIYI TERESA OKWUCHI
- 220. AGWUH MR. MARCELLUS NWACHUKWU
- 221. AHAIWE HARRY OGBONNA
- 222. AHMED ABUDU KARIMU
- 223. AHMED AMINU ISHOLA
- 224. AHMED YARADUA YARADUA
- 225. AIGBE DAVID UHUNAMURE
- 226. AIGBE EDWARD IKHAFA
- 227. AIGBOKHAEVBO PETER AKHAGBENI
- 228. AIMIUWU OSEMEGIE EFE IROGHAMA
- AINA JONATHAN KOLAWOLE ADEBOW-ALE
- 230. AINA MOSES ADETAYO
- 231. AINA NATHANIEL ADEBAMBO
- 232. AIRHUNMWUNDE STEPHEN OSAREN-
- 233. AISHIDA OLUSHOLA OLAIDE
- 234. AISIDA CHRISTIANAH OLUFOLAKE
- 235. AIYEGBUSI MRS. ESTHER EBUN
- 236. AIYEGORO FLORENCE OLA
- AIYEGORO(DECD) AIYEGORO FLOR-**ENCE(ADMOR) SOLOMON**
- 238. AIYEKU STEPHEN ABIODUN
- 239. AIYEOLA FLORENCE GBEMINIYI
- 240. AIYEOLA SOLOMON
- 241. AIYEOLA SOLOMON ADEBAYO
- 242. AJADI ABIODUN
- 243. AJAH AMOS
- 244. AJAO AYOADE ADIGUN
- 245. AJAYI ADEDIRAN GABRIEL
- 246. AIAYI AMUSA OWOLABI
- AJAYI DOCTOR DANIEL OLUWOLE SO-LAKUNM
- 248. AJAYI FEHINTOLA OLUKEMI

- 249. AJAYI IZEHUAN TITILAYO
- 250. AJAYI JACOB OLADIPO
- 251. AJAYI JOSIAH OLAJIDE
- 252. AJAYI JULIET IHINOSE
- 253. AJAYI MODUPE-OLUWA
- 254. AJAYI OLUWAODUPE
- 255. AJAYI ONAOLAPO ALAMUN
- 256. AJAYI SAMUEL ADE
- 257. AJAYI SUNDAY OWOLABI
- 258. AJAYI-OBE EKUNDAYO
- 259. AIEDITI IOSEPH AKINKUGBE
- 260. AJEGUNMA ELIZABETH TITILAYO
- 261. AJEMBA GODFREY CHUKWUNWIKE
- 262. AJIBOLA ADELANI
- 263. AJIBOLA ADETUNJI ADEGOKE
- 264. AJIBOYE BAMIDELE
- 265. AJIDE YAKUBU
- 266. AJIJEDIDUN JOHNSON ADEDIRAN
- 267. AJOKU LONGINUS
- 268. AJUMOBI OLUMAYOWA OLUKOREDE
- AJUMOBI-OBE MICHAEL OLAYINKA
- 270. AJUWAPE PAUL OMOTUNDE
- 271. AKABIKE FRANCIS ANAZODO
- 272. AKABIKE LAWRENCE CHUDI
- 273. AKANDE JIMOH OLADIPO
- 274. AKANDE MUEEZ ADEGBOYEGO
- 275. AKANDE SOLOMON OIETUNDE
- 276. AKAROLO WOLU ANTHONY
- 277. AKEJU JOHNSON OJO
- 278. AKHIGBE EMMANUEL UAKHEMEN
- 279. AKHIGBE JOSEPHINE ORITSEJITEMISAN
- 280. AKI AKI EYO
- 281. AKIGBOGUN OLAKUNLE OLATOKUNBO
- 282. AKINBOBOLA OLUKUNLE & AKIN-YOSOYE O. & OTHERS (ADMORS TO THE **ESTAT**
- 283. AKINBOLA BENEDICT AKINTAYO
- 284. AKINBOLAJI JOEL
- 285. AKINDE NELSON
- 286. AKINDELE GRACE ADEDOTUN
- 287. AKINFOLARIN SARATA APEKE
- 288. AKIN-JOHNSON HENRY ISHOLA
- 289. AKINJOLA JOSEPH AKINKUNMI (EVAN)
- 290. AKINKUNMI AFOLABI
- 291. AKINKUNMI GABRIEL SOJI
- 292. AKINKUNMI OLATUNII
- 293. AKINKUNMI ZEMIYU BABATUNDE
- 294. AKINLADE REGINAH FUNSO
- 295. AKINLEYE AKINWALE
- 296. AKINLEYE AMOS OYELEKAN
- 297. AKINMU MOHAMMED 298. AKINMULERO BABATUNDE
- 299. AKINMULERO OMONIKE AIOKE
- 300. AKINMUSIRE SAMUEL ADEYEMI
- 301. AKINNIBOSUN OMOTAYO ADEKUNLE
- 302. AKINOLA JOSEPH OLUSEYE
- 303. AKINOLA MR. MURAINA AYINDE
- 304. AKINRINOLA AYINDE SAMPSON
- 305. AKINSANYA JAIYEADE OLALEYE 306. AKINSANYA SOLOMON SUNDAY
- 307. AKINSIKU BOLA OLAITAN 308. AKINSULERE SYLVESTER OYINBO
- 309. AKINSULIRE OLUYEMI A.
- 310. AKINTAYO OLAMIDE
- 311. AKINTUJOYE MR. TITUS OLABANDELE
- 312. AKINTUJOYE MRS. PAULINA FUNSO
- 313. AKINYANJU PETER AKINOLA 314. AKINYELE ALEXANDER OPEYEMI

316. AKINYEMI ARTHUR OLUFEMI 317. AKINYEMI BABATUNDE ALABI

315. AKINYELE MRS. ELIZABETH MOJOYINO-

- 318. AKINYEMI MOBOLAJI AYODELE
- 319. AKINYEMI-ESHINLOKUN KAFILAT **OLABISI**
- 320. AKINYODE PHILLIPA ADEBIMPE
- 321. AKITOYE OLUFEMI AKITOYE DEC D
- 322. AKITOYE OLUWOLE
- 323. AKOMAS UGOCHUKWU GABRIEL
- 324. AKPAETE NNE BENSON
- 325. AKPAN EME ETIM
- 326. AKPAN KOKOETE EKEREKE
- 327. AKPAN KOKOMBAT
- 328. AKPAN MONDAY
- 329. AKPAN OKON PETER
- 330. AKPAN SUNDAY UDO
- 331. AKPODETA DANIEL BUKADATA OVADJE
- 332. AKPOGHERHE SUNDAY OMONOMO
- **OBOTUKE**
- 333. AKUEKWE ELIAS 334. AKUNNA SILAS ONYEAGHALA
- 335. ALABI DAMILARE
- 336. ALABI JOYCE OLABISI
- 337. ALADE BOLANLE
- 338. ALADE ELLIOT ADEDEJI
- 339. ALADE GABRIEL ADEBAYO
- 340. ALADE OLAOSEBIKAN
- 341. ALADE THEOPHILUS BABATUNDE
- 342. ALADE-NELSON YAYA ADEBAYO
- 343. ALADENIKA OLU
- 344. ALAFIA HASSAN OLAYIWOLA
- 345. ALAKIJA OMOLOLA
- 346. ALALADE ADEBISI
- 347. ALALE STELLA BOLANLE 348. ALAO(DECD) ALAO COMFORT(ADMOR)
- ABIODUN
- 349. ALAPAFUIA AKANNI
- 350. ALATISHE MORUFU TAIWO 351. ALAYANDE MANAGEMENT SERVICES
- LIMITED
- 352. ALBERT MARY CHIDINMA 353. ALE OLUSEGUN ANTHONY
- 354. ALETE STEPHEN IKPOKU
- 355. ALFRED KOKU JAIYESIMI(DECD) EST, OF
- 356. ALFRED VICTORIA ODUNEYE
- 357. ALIBOR EMMANUEL ONYEOWERRE
- 358. ALILE CLEMENT IMUENTINYAN
- 359. ALINODU LUKE K.
- 360. ALINONU CLIFFORD C.
- 361. ALINONU JOSEPHAT U.
- 362. ALINONU PASCAL I. 363. ALINONU SEBASTIAN A.
- 364. ALINONU VICTORIA O.
- 365. ALIOTUN MORUFU
- 366. ALIU OLAREWAJU 367. ALIYU ABDULLAHI YAR ADUA
- 368. ALIYU ABDULLAHI YARADUA 369. ALIYU MOHAMMED
- 370. ALIYU MUKTAR AMMANI
- 371. ALLEN FEMI ABAYOMI 372. ALLI BRAIMOH MUSTAFA ALLI RISIKAT A., ALLI AKEEM A. & OTH-
- ERS (ADMORS TO THE ESTATE
- 374. ALLI-AWE ABDUL RAUFU 375. ALLINSON ISHOLA
- 376. ALLINSON IYOWUN
- 377. ALLWELL-BROWN HELEN MARGUERITA
- 378. ALOBA ABIMBOLA MOTUNROLAOBA 379. AMADI BARTHOLOMEW
- 380. AMAECHI GEOFFREY CHINEDUM EGWU

- 381. AMAEFULA HELEN IFEOMA MRS AND AMAEFULA CHINEDU WALTER (ADMORS TO THE ESTATE
- 382. AMAKOM EDWARD UDENKA
- 383. AMALU ROSALINE UKAMAKA
- 384. AMAONYE PAUL UMEH
- 385. AMARVI NATHANIEL ANANI
- 386. AMATOBI CECILIA GEMAUKA
- AMAZU AMECHI
- AMAZU NKECHI ADELINE 388
- 389. AMENCO INVESTMENTS LTD
- 390. AMIHE MGBORE AMIHE KALU
- 391. AMINU DAN
- AMOLOJA MOSUNMOLA OLUFUNKE
- 393. AMOO ABOLUSODUN MUNIRU
- AMUSA ISHOLA ADE
- ANACHEBE WALTER ANUKAENYI NWANKWO
- 396. ANAENUGWU MOSES ARIZE
- ANASANWO(DECD) ADELEYE AD-EYEMI(ADMOR) SALIU ADEYEMI
- ANEKWE SUSANNA NNENNA 398.
- ANENE EMMANUEL NWEKE
- 400. ANENE HOPE NWOGO
- 401. ANETEKHAI MICHAEL ADOKHOMHE
- 402. ANI MARK
- 403. ANIEMENA REGINA UCHENA
- ANIENWELU CAROLINE CHIELONE
- 405. ANIENWELU IBE ERNEST AMENWELU
- ANIFOWOSE MEMUNOTU ANIKE
- 407. ANIKADIBIA NWOGBO
- 408. ANOHU IULIET CHINENYE
- 409. ANOLUE ALFRED CHUKWUDUM
- ANUKPE REBECCA .O. ANUKPE OTI & & OTHERS (ADMORS TO THE ESTATE O
- 411. ANWADIKE ALBERT NWABUNO
- 412. ANYADKU NGOZI CHINWE
- 413. ANYANETOH ALICE CHINEMENWA
- 414. ANYANWU CHINEYEM SOPULUCHUKWU **UGWUMBA**
- ANYANWU EMMANUEL CHUK-415. WUNONYEREM
- 416. ANYIGBO CLETUS IKECHUKWU
- 417. ANYIJO ENTERPRISES LTD.
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- 419. APATA AMUDAT YINKA & ADEOSUN SIKIRAT TITI ( ESTATE OF ABUDU KAR
- APATIRA RASHEED BABATUNDE 420.
- ARAFEM INTERNATIONAL LTD
- 422. ARAWOLE JOSIAH BABATUNDE
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- ARIMORO ADEGBEMI
- ARIMORO ADEWALE B., ARIMORO ADEN-RELE C. & OTHERS (ADMORS TO THE E
- ARIMORO MICHAEL 426.
- 427. ARIMORO TINUADE
- 428. ARINZE CYRIAN UGHELU
- 429. ARINZE EMMANUEL CHUKUNONYE
- ARINZE JOSEPH ARINZE
- 431. ARM SECURITIES LIMITED
- 432. ARO CLEMENT OLUFEMI
- 433. AROGUNDADE JIMOH ADEBOYE (DEC D)
- 434. AROJOJOYE SIKIRU ADIGUN
- 435. AROWORA OLUWATOYIN TAIWO
- AROWOSAFE JIMO ADEBOYE 436.
- ARUBUOLA JOSHUA
- 438. ASAGBA MICHAEL OYEMIRE
- 439. ASALU AKINTUNDE

- 440. ASAOLU ISAAC AYOOLA
- 441. ASEMWOTA STEPHEN
- 442. ASHADE OLANREWAIU C
- 443. ASHIE MARCELLINUS
- 444. ASIEGBUNAM CLEMENTINE (ADMORS TO THE ESTATE OF ASIEGBUNAM CHRIST
- 445. ASIKA STELLA TALATU
- 446. ASOLO SAMUEL OLUJINMI
- 447. ASSAN ORIYOMI TOMIWA
- 448. ATAGAMEN CATHERINE
- 449. ATANDA ADETUNJI
- 450. ATANDA ISIAKA AJANI
- 451. ATE JOYCE NGUFAN
- 452. ATITEBI RASHIDI OLAYIWOLA
- 453. ATOKI FREDERICK OLYMPUS ADEBUSUYI
- 454. ATULOBI DANIEL ULONWAM
- 455. AUDU SULE
- 456. AUGUSTINE ESTHER FUNKE
- 457 AVANTE CAPITAL PARTNERS
- AVIELELE IRENE NWANDO
- 459. AWE BEATRICE OLASIBO
- AWE JANET OLUWAFUNMILAYO
- 461. AWE MOSES OLADIPO
- AWELENJE ANIMASHAUN ADEBAYO
- 463. AWODEIN MRS. MABEL OLUWATOLA
- 464. AWODIPE MOSUNMOLA ADERINOLA
- AWOFISAYO (ADMOR) DAVID OLUGBE-
- MIGA 466. AWOFISAYO DAVID OLU
- 467. AWOFISAYO MATTHEW ADEBOYE
- 468. AWOLAJA OLADAPO OLUSOLA
- 469. AWOLEYE MICHAEL OLUKAYODE
- 470. AWOLIYI MULIKAT ADEOLA
- AWOLUSI JOSEPH JIMOH
- 472. AWONUSI OLATUNJI OBAFEMI
- 473. AWORINDE EZEKIEL EMIOLA LADIPO
- AWOSANMI(DECD) AWOSANMI JANET(ADMOR) FAGBEMI
- AWOSANMI, OLALERE & OLADITI (AD-MORS TO THE ESTATE OF AWOSANMI O
- AWOSIKA CHRISTOPHER FOLA
- 477. AWOTOLA ANTHONY TOKUNBOH
- 478. AWOTUNDE SAMUEL OWOLABI
- AWOYEMI MOSES OLATAYO
- 480. AYABORSI CLETUS EKWENUGO 481. AYAN MODUPE OMOLARA
- 482. AYANFALU OLAOMOTOMI
- 483. AYANFALU OLUYADE ADEBOLA
- 484. AYENI FOLARANMI OLUWAGBEMIGA
- 485. AYINLA SULAIMON ADEWOLE
- AYO BEATRICE EDEWEDE
- 487. AYODEH STELLA OMOLABAKE
- AYODEJI THOMPSON AGBOOLA AYOOLA AGNES ADEBIMPE
- 490 AYOOLA ISAIAH AKANNI
- 491. AYOOLA OLATUNJI ALABI 492. AYOOLA ZAHEED OLADIMEJI DR
- AYORINDE OMONIYI ELIZABETH
- 494. AZEEZ LUKMAN AKANNI
- AZETA(DECD) AZETA LUCY(ADMOR)
- FELIX UWERHIBHOR 496. AZEWUIHE AUGUSTINA
- 497. AZIKE NOBERT UCHE
- 498. AZUBUIKE GODWIN MADUKA
- BABAAGBA RICHARD SONIA
- 500. BABABUNMI EDWARD
- 501. BABALOLA OYEDAPO OLUGBEMIGA

- 502. BABANUMI FEHINTOLA OLUREMI
- 503. BABARINDE PETER OLAYIWOLA
- 504. BABARINSA YETUNDE
- 505. BABAYEMI(DECD) BABAYEMI MARY(AD-MOR) SIMEON OYEWOLE
- BADAMOSI ABDULLASISI
- 507. BADAMOSI DOKUN
- BADAMOSI LAMIDI ALAO 508
- 509. BADEJO GABRIEL AFUWAPE OLUKAYODE
- 510. BADEJO OLAJIDE
- 511. BADEKALE MURITALA AKANJI
- BADEYAN RICHARD OLUREMI
- 513. BADMOS HAMZAT ADEYEMI
- 514. BAIYEWU AYOOLA OLAYIMIKA
- 515. BAIELA GRACE ATINUKE
- 516. BAKARE ADEDEII 517. BAKARE BRAIMOH OLALEMI
- 518. BAKARE MUTIATU
- 519. **BAKARE TITILOLA**
- 520. BAKI MOHAMMED SADA LADAN
- 521. BAKRE OLAYINKA
- 522. BALA MARYAM ISMAILA
- 523. BALI TAIWO 524. BALOGUN ABAYOMI BOLA
- 525. BALOGUN BINTU OLAIDE
- BALOGUN GANIU OLUBODUN
- 527. BALOGUN JIMOH AKANNI
- 528. BALOGUN MOSIUDI AJISAFE
- BALOGUN MR. ABDUL GANIU 530. BALOGUN OLUKAYODE ANTHONY, BA-LOGUN ABIODUN & OTHERS (ADMORS
- TO THE ESTAT
- BALOGUN RUTH OMOYENI
- 532. BALOGUN SUBEDAT ADUNNI 533. BALTU DANLADI YUSUFU
- 534. BALTU DANLADI YUSUFU
- 535. BAMGBALA SANUSI ALADE
- 536. BAMGBOSE COMFORT OLUTOYIN
- BAMGBOSE NATHANIEL ADEDAPO BAMGBOYE, EMMANUEL K.& BIMBOLA G. (ADMORS TO THE ESTATE OF BAMG-
- BOYE
- 539. BANDELE-FATUROTI TUNDE.
- 540. BANJOH SESBY
- 541. BANJOKO KEHINDE TEMILOLA
- 542. BANIOKO OLADELE 543. BANJOKO OLADIPUPO ABIODUN
- 544. BANJOKO TAIWO TEMILAYO
- 545. BARUWA BOLAJI OKANLAWON BARUWA BOLANLE (MS)
- 547. BASHARI KAMALU
- 548. BASSEY EZUKWA OMORONYIA
- BASUO AYEBATONYE BENJAMIN
- 550. BASUO BENJAMIN A.
- 551. BECKLEY MOSES BIODUN OLUREMI 552. BELLA ABIOLA, OBALAJA OYETOLA &
- OTHERS (ADMORS TO THE ESTAT
- 553. BELLO FOLASHADE OLUREMI
- 554. BELLO NOJIM ADISA
- 555. BELLO TIJANI ADELAJA 556. BEN MR. INEIBIERE ENENIMIBO-OFORI
- BENDY BENDY ITA
- BENSON MORIATU ADUKE 558. BESTLINK INVESTMENT LIMITED LIM-
- ITED 560. BESTLINK VENTURES LIMITED 561. BESTLINK VENTURES LTD
- 562. BESTVIEW INVESTMENT LIMITED 563. BFCL ASSETS & SECURITIES-DEPOSIT A/C 564. BFCL ASSETS & SECURITIES-TRAD-
- **ED-STOCK-AC** 565. BINUYO SHARAFA TEJU

566.	BIOSHOGUN MORILIAT ADESOLA
	DICITE A DUD A IZA D. OL ATRIBUIL

- 567. BISHI ABUBAKAR OLATUNJI
- 568. BISI AYODELE ADEKUNLE
- 569. BISI OLUBUKUNOLA OMOLEWA
- 570. BISONG MBUA BENJAMIN
- 571. BODUNRIN JULIUS ADISA
- 572. BOLADE JAMES OLUSHOLA
- 573. BOLAJI OLAYIWOLA
- 574. BOLARINWA GANIYU
- 575. BOLOKOR CATHERINE
- 576. BOYO SAMUEL PIGIN
- 577. BRAIDE ETHELBERT OYORI
- 578. BRAIMOH ALIMI
- 579. BRUNTON DAVID
- 580. BUHARI YAKUBU ADEBAYO
- 581. BUKOYE JIMOH OLAYEMI
- 582. BUNIDO(DECD) BABUNDO MRS. THERE-SA(ADMOR) MICHAEL ANIEMEKE
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- 584. CHARLES MR. WILL IMEH
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- 587. CHIDOZIE JAMES
- 588. CHIKWERE BENNETT AMAECHI
- 589. CHINKATA IROHA MOSES
- 590. CHINWE CAROL NDU
- 591. CHINWUBA MICHAEL OKAFOR
- 592. CHIOKE ALEXANDER ENE
- 593. CHIONUMA KINGSLEY CHINEDUM
- 594. CHIONUMA ONYEKACHI
- 595. CHIONUMA ONYEMAUWA NWAEKPE
- 596. CHIWUOKE DAVID ALAEZE
- 597. CHUKU IHEANACHO
- 598. CHUKUIGWE SMYLES YAZINUM
- 599. CHUKWU AUGUSTINE
- 600. CHUKWUDE PATRICK NDUBAKU
- 601. CHUKWUOCHA EMMANUEL AGUNNAYA
- 602. CHUKWURAH EMMANUEL ONOCHIE
- 603. CITY-CODE HOLDINGS HOLDINGS
- 604. CITY-CODE THRIFT & CREDIT SOCIETY
- 605. COKER AKINOLA
- 606. COKER ANTHONY AYORINDE
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- 610. CONSOLIDATED FINANCIAL SERVICES LTD
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- 613. CSL STOCKBROKERS LIMITED
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- 615. CYRIL OKPOLU
- 616. DADA BAMIDELE FOLORUNSO
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- 618. DADA SOLOMON OLUWAFEMI
- 619. DADA VERONICA YETUNDE
- 620. DAEREGO OGONO SIKIBO
- 621. DAHUNSI BABATUNDE ABRAHAM
- 622. DAHUNSI JOSEPH AYOBAMI
- 623. DAIRO CLEMENT OGUNSOLA
- 624. DAIRO FATAI OLANREWAJU625. DAIRO FAWZZIYAH ABIOLA
- 626. DAIRO FLORENCE ADEYORIJU
- 627. DAIRO MICHAEL OYEWOLE
- 628. DAKA ERASMUS A. BOB629. DALLY GANIYU
- 630. DANIEL ZIRHI MICHAEL

- 631. DANIELS STELLA KOFOWOROLA
- 632. DANOR ALBERT ODU
- 633. DARAMOLA OLUFUNMILAYO BOLADALE
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- 637. DAVIDS HARMONY TRUST LIMITED
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- 641. DEGUN ADEDOTUN ADEDEJI KAYODE
- 642. DENLOYE SAMUEL MOBOLAJI OLUBODE
- 643. DIKE CATHERINE NNENNA
- 644. DIKE JULIUS IBE
- 645. DIKEOCHA ALICE, DIKEOCHA SOLO-MON, & OTHERS (ADMORS TO THE EST
- 646. DIM DANIEL CHIGOZIE
- 647. DIM SUSSANA CHIKODINAKA
- 648. DIPE MICHAEL ADEMOLA
- 649. DOCEMO VICTORIA MODUPEOLA DEC D
- 650. DOHERTY FATAI ALABI
- 651. DOHERTY NYDAYAT MODUPE
- 652. DOPEMU SUNDAY OLAYIWOLA
- 653. DOSUMU GRACE OYEDOTUN
- 654. DUKE CHARLES EYO
- 655. DUROJAIYE BENJAMIN OLUTUNDE
- 656. DURU IAPHET OGUERI
- 030. DUKU JAPITEI UGUEKI
- 657. DURU NWADA DURU
- 658. EAGLE STOCKBROKERS-DEPOSIT A/C
- 659. EBIGWEI STELLA OKWUI
- 660. EBIO ETIM HANSON 661. EBOMAH FRANKLIN DEKIE
- 662. EBONG ASUQUO JOHNSON
- 663. EBUZOME(DECD) EBUZOEME FRANCIS-CA(ADMOR) THERESA
- 664. ECHEONU SYLVESTER AKAHELEM
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- 668. EDEH CHIDI
- 669. EDEWOR SAM
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- 693. EKPOZA IGNATIUS LOYOLA 694. EKUERE UFOT TAYLOR

- 695. EKWUNIFE NELSON SUNDAY CHUK-WUNEDU ESTATE. OF EKWUNIF
- 696. EKWURUKE EMEKA JERRY
- 697. ELEGBEDE ADEGBOYEGA
- 698. ELEGBEDE KUDIRAT OLUDARE
- 699. ELOZIE VERONICA & ELOZIE CHRISTIA-NA C. (ADMORS TO THE ESTATE OF
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- 701. ELUMA JOHN OSOKOGU
- 702. EL-YAKUBU IBRAHIM
- 703. EMA ENO ASUQUO
- 704. EMEDO GODWIN CHUKA 705. EMENIKE MAMEE MARY
- 706. EMEZUE CHRISTIAN UKACHUKWU
- 707. EMIABATA KEHINDE LAWAL
- 708. EMIOLA BILIKISU BOLANLE
- 709. EMIOMA PATRICK
- 710. EMMANUEL CAROLINE MODUPEOLU
- 711. ENEBONG ASUQUO ASIBONG
- 712. ENEJI SOLOMON PAUL
- 713. ENEMOUH MATTHIAS
- 714. ENIAFE MUSHAFAU AYINLA
- 715. ENIFENI AFOLABI EJIRE
- 716. ENILOLOBO VICTOR
- 717. ENILOLOBO VICTOR ADETUNJI 718. ENUMAH AMAIFOBU MADUKOBU
- 718. ENUMAH MICHAEL OSITADINMA
- 720. ENUMAH OSITA ENUMAH
- 721. ENYOSIOBI EMMANUEL IFEANYI
- 722. ERHABOR JOSEPH ABOYI
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- 733. ESTATE OF OGUNBO REUBEN OLU-
- WOLE, 734. ESTATE OF OGUNDE AMOS OLAKUNLE,
- 735. ESTATE OF OJOSIPE ADEBAYO, 736. ESTATE OF OKUSANYA OLADIPO OLA-
- DUNIOYE,
- 737. ESTATE OF OTOMEWO PAUL AZANOR,
- 738. ESTATE OF OYEDIRAN AMOS OLA,
- 739. ESTATE OF GTEDIRAN AMOS O
- 740. ESTATE OF OWOLABI FASAKIN, 741. ESTATE OF ADEDIWIN ZAKA ONAADEPO
- 742. ESTATE OF ADEKOYA OLUFUNMI,
- 743. ESTATE OF ADESANYA MUYIBI ADEYEMI744. ESTATE OF ADEYEMI FOLORUNSO
- ADEKUNLE
- 745. ESTATE OF AFOLABI MURITALA ABIOLA 746. ESTATE OF AJAYI MABEL SUBUSOLA
- 747. ESTATE OF AJAYI MUFUTAU OLORUNT-ELE,748. ESTATE OF AKINYELE YUONNE IMOGEN,
- NONZWAKAZI
- 749. ESTATE OF AMAO NASIRU ADISA ADE,
- 750. ESTATE OF AMAO NOSIRU, 751. ESTATE OF AMOO RAIMI ODUNOYE,
- 752. ESTATE OF ARO JOHN OYEDELE 753. ESTATE OF BAKARE SUNMOLA AYINDE
- 754. ESTATE OF BANIGO OWEN GOGO, 755. ESTATE OF BUHARI AIREKHONIEN
- 756. ESTATE OF CHUKWURAH ALFRED
- ACHIKE
  757. ESTATE OF DADA SOLOMON OLANRE-

- WAJU
- 758. ESTATE OF DISU SALAU, ADISA
- 759. ESTATE OF FADEYI ISAAC OLU
- 760. ESTATE OF IBEKWE GEORGE, CHUKWUE-MEKA
- 761. ESTATE OF MISSA RISIKAT AYOKA
- 762. ESTATE OF MOLADE YAHYA NOAH
- 763. ESTATE OF NZEGWU MICHAEL ARINZECHUKWU
- 764. ESTATE OF OBATA COMFORT KANAYO
- 765. ESTATE OF OGUN MOJISOLA OLUFUN-MILOLA
- 766. ESTATE OF OKONKWO JAMES ONUDO
- 767. ESTATE OF OLOWOFOYEKU JAIYEOLA ABAYOMI,
- 768. ESTATE OF OMOREGIE WILLIAMS ABIO-DUN,
- 769. ESTATE OF ONWUGHALU PAUL CHUK-WUEMEKA
- 770. ESTATE OF ORESOTU EMMANUEL OLU-KAYODE.
- 771. ESTATE OF OSUN-BENJAMIN KAYODE,
- 772. ESTATE OF OSUNYOMI EMMANUEL OL-ADELE KINGSTON
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- 774. ESTATE OF PAYNE S G,
- 775. ESTATE OF REFFELL GEORGE AYOOLA MOROUNFOLU
- 776. ESTATE OF SAWYERR ABRAHAM ALADE
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- 778. ESTATE OF SOKAN JULIUS SOBANJO
- 779. ESTATE OF UMANAH IMEH SAMPSON
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- 786. ETIKERENTSE GODFREY
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- 809. EZEH JOSEPH CHUKWUNENYE
- 810. EZEIFEH JOSIAH OKAFOR CHUKWUE-MEKA
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- 936. IDOWU MR. SAMUEL EBUN
- 937. IDOWU OLAWALE OLASUPO
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- 940. IDRIS LATEEF
- 941. IDRIS SHEHU
- 942. IDUKPAYE ARUNO JIMOH ESTATE. OF **IDUKPAYE**
- 943. IDUNDUN FELIX AJUKUTEWORITSEWA
- 944. IFEBUEME ELIZABETH NNEKA
- 945. IFERI OTOH IFERI
- 946. IGBINOVIA AIYUDUBIA
- 947. IGBOAMALU ISAAC CHUKURAH
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- 998. ITODO ALEXANDER CHUKWUKA
- 999. IVHURIE GILBERT OROGUN
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- 1018. JIBODU JAMES
- 1019. JIDEAMA UCHENNA TOCHUKWU
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- 1021. JIDEANI GRACE MENMA
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- 1025. JIDEANI PATIENCE O.
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1128. MARTINS DAVID OLADIPO

1129. MARTINS NOSIRU AFOLABI

1130. MATE MICHAEL ADEDEJI

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1153, MOHAMMED HUSSAINI BULAWA

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1166. MSHELIA COMFORT BATHLI

1167. MUAZU ADAMU BAWA

1168. MUHAMMAD SAGIR (ADMORS TO THE

ESTATE OF SALISU MUDI

1169. MURI BALOGUN

1170. MUSA BASS

1171.MUSA DAWUUD ZUBAYR

1172. MUSA FATIMA

1173. MUSA JOHN OKWEGWALI

1174. MUSA UMAR DABAI

1175. MUSE LATIF AYINDE

1176.MUSEDIQ ABDUL YEKEEM

1177. MUSTAPHA IBRAHIM

1178. MUTUAL TRUSTS COMPANY LIMITED

1179. NAIRA HOLDINGS LIMITED

1180. NANNA ESTHER ARINOLA

1181. NASIR HASINA

1182. NATHAN ALFRED

1183. NATIONWIDE SECURITIES LIMITED

1184. NDAGABA IDRISU

1185. NDEOKWELU FIDELIS IKE

1186.NDOMA EGBA OJONG

1187. NDOMA-EGBA JUSTICE EMMANUEL

1188. NDOMAEGBA KEHNYIOSOWO OIONG

1189. NDUBUISI JOHN EMENIKE

1190. NDUKWE OGUGBUAJA ONYEUKWU INNOCENT

1191. NEGOTIABLE FINANCE LIMITED

1192. NERI FLORENCE

1193. NGA NDUBUISI

1194. NGOZIKA CHIBUZO CHUKWUEWUZIE

1195. NIBANIKE-AKINTUJOYE MR. TUNDE OLAYENI

1196. NIBANIKE-AKINTUJOYE MRS. KOKUMO

1197. NIGER STEPHEN

1198. NIGERIAN AMICABLE ASSURANCE COM-PANY LIMITED LIMITED

1199. NIGERIAN STOCKBROKERS-DEPOSIT A/C

1200. NINALOWO SULAIMON OLAYIWOLA

1201. NINIOLA MOYO AREMU

1202. NJOKAMNA CARO NJOKAMNA 1203.NJOKU PETER OLE

1204. NJOKU RICHARD AJUKA

1205. NJOKU SEBASTIAN OKECHUKWU 1206. NKOM ANDREW

1207. NLEBEMUO (DECD) NLEBEMUO AU-GUSTINE(ADMOR) OGBUONYALU SYLVANUS

1208. NNATU GODFREY OBADILE

1209. NOMA OMORUYI EBUEKU

1210. NORMAN-WILLIAMS OLAYINKA ADE-TAYO

1211.NOTTIDGE DORIS EDEM 1212. NSEKPONG MOSES JOHNNY

1213.NSOT(DECD) NSOT GRACE(ADMOR) ONUN UBI

1214.NWABACHILI CHUDI CHARLIE

1215. NWABUDIKE NWANNA REUBEN

1216. NWACHUKU REUBEN UZO

1217. NWACHUKWU CHIMA HERBERT

1218. NWACHUKWU DENIS CHUKWUDI 1219. NWACHUKWU NATHAN IHEANYI CHUK-

1220. NWACHUKWU UGOCHUKWU MICHEAL

1221.NWACHUKWU(DECD) NWACHUKWU QUEEN(ADMOR) GODWIN CHUKWUE-MEKA

1222. NWADIKE ANSELM AZUBUIKE

1223. NWAGBARA CHIBUZO IROHAM

1224. NWAGBO CASMIN

1225. NWAKAMA EJINDU 1226. NWAKO(DECD) NWAKO, NNAMDI M. & ANR(ADMOR) MICHAEL NWAKO

1227. NWANKWO EMMANUEL CHUKWUEME-KA

1228. NWANKWO LUKE ONWUGHARA

1229. NWANKWO NELSON IFEANYICHUKWU

1230. NWANKWO ROMANUS ONU EGBUSON

1231. NWANKWO ROSEMARY I.& MORAH EJIK-EME O. (ADMORS TO THE ESTATE OF NW

1232. NWANKWO STELLA NKEOMA

1233. NWOBODO GODWIN NDUBISI

1234. NWOGBE PHILIPSON CHINEDUM

1235. NWOGU EMMANUEL IGONI NWANKWO

1236.NWOGU IFIONU TAGBO

1237. NWOGWUGWU MICHAEL IKENNA **CHIEDOZIE** 

1238. NWOKORO INNOCENT NGOZI

1239. NWORAH DIKE

1240.NWORAH KENNETH

1241. NWOSE THOMPSON CHUKWUDI

1242. NWOSU ALEXANDER OGBONNA

1243. NWOSU CHINWEIKE GREGORY

1244. NWOSU PIUS

1245. NWUZOR JOYLE IFEYINWA

1246. NYLANDER AJOKE FAITH

1247 NZEGWU MATTHEW NZEGWU

1248. NZEWI CHARLES EMELUWA

1249. NZEWI PATRICK CYKWUMA BONA

1250. O DWYER CARL EDMUND 1251. OAMEN BENJAMIN AIGBADON

1252. OBADARE PAUL OLUSANYA

1253. OBAKIN BOLARINWA 1254, OBANLEOWO ISAAC OLAJIDE

1255. OBANUBI HERBERT OLATUNJI

1256. OBARINDE ISAAC OBATOSHO

1257. OBASANJO OLUREMI

1258. OBATA YOUNG MOHA

1259. OBAYOMI IDOWU

1260. OBI MARCELLINUS UZOMA

1261. OBI SURCHUKUMA SAMMY

1262. OBI(DECD) OBI ESTHER(ADMOR) DENNIS **OGBONNIA** 

1263. OBIAKOR MR. JAMES OKEZIE

1264. OBIDEYI LAWRENCE OLUFEMI

1265, OBIOGBOLU FRANCES

1266. OBIOHA CHIKWE LIVINUS 1267. OBIOZO HYACINTH AFAM

1268. OBOH EMEOMA

1269. OBONG EFIONG EDET UKAP

1270. OBONGHO MICHAEL UBI 1271. OBOSI MARGARET LAVINIA, OBOSI AKINOLA LOUIS (ADMORS TO THE

ESTATE OF

1272. OCHEI BENEDICT BOSAH

1273. ODEBIYI STEPHEN OLALEKAN 1274. ODEBUNMI (DECD) ODEBUNMI COM-FORT(ADMOR) ADEMOLA OLUFUNMI-

LAYO

1275. ODEGBILE TITILOLA

1276. ODEKILEKUN ABDUL WAHABB

1277. ODELE OLAKUNLE 1278. ODERINDE IDOWU

1279. ODERINDE JOSEPH BANKOLE

1280. ODERINDE TAIWO AKINLOLU 1281. ODESANYA JACOB ADIO

1282. ODESILO EKUNDAYO ABIDEMI 1283. ODEYEMI MARY OLUSINA OLUFUNLAYO 1284. ODEYEMI MARY OLUSINA OLUFUNLAYO

(MRS)

1285. ODIBO ABUME OKHIOFOI 1286. ODIFE DENNIS ONYEMAECHI

1287. ODIGBO STEPHEN IFEANYI 1288. ODINA EMMANUEL IFEANYICHUKU

1289, ODUBANIO SOLOMON OLUMUYIWA

1290. ODUESO GRACE AYOKA

1291. ODUFUYE ADEPEJU

1292, ODUKO OLUGBENGA

1293. ODULAJA FREDRICK OLADELE

1294. ODULATE PHILIP OLUSEGUN

1295. ODULESI JOSIAH OLUKAYODE

1296. ODUM BEKWELE GERSHON

1297. ODUMADE MUSTAPHA MOBOLAJI ES-TATE. OF ODUMADE

1298. ODUMENYA MARGARET

1299. ODUMOSU(DECD) ODUYEMI ELIZA-BETH(ADMOR) JONATHAN TAYO

1300. ODUNERI EMMANUEL UKACHUKWU

1301. ODUNEYE ADEBAMBO AKINTUNDE 1302. ODUNLAMI OLABISI OLADUNNI

1303. ODUSANYA OLUSOLA ADETOUN

1304. ODUSHOLA MARGARET OLUFUNMILAYO

1305. ODUSOLA GANIYU ALADE

1306 ODUTAYO OYINKAN

1307. ODUWOLE ADEBOLA

1308. ODUWUSI EDWARD OLAWALE

1309. OFFOR ALOYSIUS

1310. OFFOR EBERECHUKWU O

1311. OFOHA IKENNA KENNETH

1312. OFORI COMFORT MOSES

1313.OFOTOKUN AMAGIANE JOHN

1314. OGBATA EMMANUEL JULIUS

1315. OGBE ESTHER

1316.OGBECHIE NYEM

1317. OGBEI PAUL OSUNUYA

1318. OGBEMI NUKE GEORGE

1319. OGBOGU CHARLES OSITA

1320. OGHAEGO CYPRIAN OKEKE

1321.OGIGI ETADIEVU CRIEK

1322. OGINNI NATHANIEL AYODELE

1323. OGOLO FYNEFACE CHERIRI

1324. OGUAMANAM EUGENE C.

1325. OGUDE, STEPHEN E.& DANIEL O. (AD-MORS TO THE ESTATE OF OGUDE F.

1326. OGUEJIOFOR KENNETH MMOKWUGWO

1327. OGUFILIPS IONN

1328.OGUN ISAIAH OLUFEMI

1329.OGUN ISHOLA BABAFEMI

1330. OGUNA MARCELLINUS UDEMADU

1331. OGUNBANJO EDWARD OLADIPO

1332. OGUNBANWO DEC D PHILIP

1333. OGUNBANWO DEC D PHILIP OLORUN-**FUNMI** 

1334. OGUNBIYI MOBOLAJI

1335. OGUNBO RENBEN OLUWOLE ESTATE OF

1336. OGUNDAIRO MOSES OLALEKAN

1337. OGUNDARE VICTORIA OLUFUNMILAYO

1338. OGUNDIBO BAMIDELE

1339. OGUNDIMU BABATUNDE, MEDOYE GRACE & OTHERS (ADMORS TO THE

1340. OGUNDIMU COMFORT OLOLADE

1341.OGUNDIMU MARY OLURANTI

1342. OGUNDINA FASASI

1343. OGUNDIPE AKINYEMI MR., AJAYI (NEE OGUNDIPE) FUNMILAYO MRS. AND & OTH

1344. OGUNDIPE OLUWEMIMO MODUPEOLA

1345. OGUNDIYA ADERIBIGBE

1346. OGUNFOLAJI VICTORIA OLAJUMOKE

1347. OGUNGBANGBE ESTATE JOSIAH OMO-

1348. OGUNLADE ROWLAND ADEBAYO

1349. OGUNLAJA DAVID OLAYINKA 1350. OGUNLEYE MR. SUNDAY OLABODE

1351. OGUNLEYE YINKA ADEOLA

1352. OGUNLOLU KASI ALAO 1353. OGUNLOWO AMOS OLALERE BAMIDELE

1354. OGUNMADE ADEKUNLE

1355. OGUNMADE IFAMOSUN

1356.OGUNMODEDE DUROJAIYE AJAYI 1357. OGUNNOWO OLUYEMISI WEMIMO OLUJOKE

1358. OGUNNOWO TIMOTHY OLADAPO

1359. OGUNNUBI ROBEPTS

1360. OGUNRINOLA JAMIU ADEOLU

1361. OGUNRO MR. GILBERT OYENOLA

1362. OGUNRO VICTOR OLUFELA

1363. OGUNSAKIN SAMUEL OMOLOLA

1364. OGUNSEITAN GBEMISOLA OLAITAN

1365. OGUNSHOLA ABRAHAM A.

1366. OGUNSHOLA MUTIU ABIODUN

1367. OGUNSOLA BOSEDE

1368. OGUNTADE SAULA AKANNI

1369. OGUNTOYINBO ABIODUN MONICA

1370. OGUNTOYINBO JOSIAH ADISA

1371. OGUNTOYINBO OLUFEMI OLANREWAJU

1372. OGUNTOYINBO SIKIRU FOLORUNSHO

1373. OGUNTUASE JAMES OLUWAJAYOGBE

1374. OGUNTUGA ADESOJI OLU.

1375. OGUNWA RIGHTEOUS EDE

1376. OGUNWALE ALBERT OLU 1377. OHABASIRIM ANTHONY NWACHUKWU

1378. OHAII COSMAS ONWUZERIKE

1379. OHIWEREI FELIX OMOIKHOJE AIZOBEO-ΙE

1380. OHIWEREI FELIX OMOIKOJE AIZOBEOJE

1381. OHRE PETER OVAYERO ESTATE. OF

1382. OHWOVORIOLE JOSEPH ESIENOKEDAYE

1383. OIGBOKIE FELIX AKHIGBE

1384. OJEDIRAN LADIMEJI ATANDA

1385. OJEIDE IRABOR ANTHONY

1386. OJELADE ASHABI OLUBOSEDE

1387. OJERINDE OLALEKAN (ADMORS TO THE ESTATE OF OJERINDE SAMUEL O

1388. OJIAKO SIMON MGBEKE

1389. OJIODU CYPRIAN JOSEPH EBUN

1390. OJO ADETUNJI

1391.OJO ALABA

1392. OJO ELKANAH TITILAYO

1393. OJO GABRIEL OLUWOLE AYODELE

1394. OJO HEZEKIAH OLUWAREMILEKUN

1395. OJO ODUNAYO ALOLANLE

1396. OIO OYEDIRAN

1397.OJO ROLAND KEHINDE

1398. OJOBO JOSEPH EYEKOMOGBAN

1399. OJOMO OLOLADE I., OJOMO MOBOLAJI, & OTHERS (ADMORS TO THE ESTAT

1400. OJORA ADEPEJU

1401. OJUMU EZEKIEL

1402. OJUROMI LADIMEJI ABDUL

1403. OKADIGBO CHARLES ANIEMEKA

1404. OKAFOR CYPRIAN EGBUATU

1405. OKAFOR ERIC DIBE

1406. OKAFOR GABRIEL EZE

1407. OKAFOR GODWIN PRINCEWILL

1408. OKAFOR LUCY UCHEABUCHI

1409. OKAFOR NGOZI LIZ

1410. OKAFOR(DECD) OKAFOR VICTORIA(AD-

MOR) PATRICK

1411. OKAISABOR ELIZABETH OLOHIOMENRU

1412. OKANLAWON EBENEZER ADELEKE

1413. OKANOME THEOPHILUS CHUKAODNA-

1414. OKANRENDE, ABAYOMI O.& AKINSANYA O. (ADMORS TO THE ESTATE OF OKANRE

1415. OKARO JAMES CHUKWUEMEKA MI-CHAEL

1416.OKE MR. JOSEPH BABATUNDE

1417. OKECHUKWU KENNETH CHIDOZIE NKEM ESTATE OF OKECHUKWU

1418. OKEKE ANTHONY

1419. OKEKE BENSON CHUKWUKA

1420. OKEKE CHARITY NNENNA & OTHERS (ADMORS TO THE ESTATE OF OK

1421. OKENE ABDURRAHMAN

1422. OKEREKE ALEXANDER OKWUDIRI

1423. OKEREKE THERESA NWADINMA

1424.OKEWOLE OLAKANMI ELIJAH

1425. OKEZIE SAMUEL CHUKWU-ELOKA

1426. OKHAKUMEN MR. JAMES SUNDAY 1427. OKI ISAAC AYODELE OLUWAREMILEKUN

1428. OKIDEGBE HELEN

1429. OKIWE ANENE GODFREY

1430. OKOCHA LEO CHUKWUJEKWU

1431.OKOH CHRISTIANA OBIAJULU

1432. OKOH MAGDALENE OMINIGHO

1433.OKOH PETER KNIGHT

1434. OKOI ETIM ODUM 1435. OKOJIE SYLVESTER OTASOWIE

1436. OKOLI ANACHEBE ESTATE. OF OKOLI

1437. OKOLI CHUKWUNYELU SUNDAY DON

1438. OKOLI FRANK JOVITA EMEKA

1439. OKOLI JAPHET NWAFOR

1440. OKOLI NGOZI DORTHY

1441. OKOLI SENNEN ESTATE. OF OKOLI

1442. OKOLONJI BENEDICT MBANEFO 1443. OKOLUDO-OJOKO PATRICK ILODIGWE

1444. OKON EDITH

1445.OKON EMMANUEL ETIM

1446. OKONEDO STEPHEN UGIAGE

1447. OKONGWU AGNES NWABUKO 1448. OKONKWO CHRISTOPHER ANAYOCHUK-

WU

1449. OKONKWO EMMANUEL CHINWUBA

1450. OKONKWO ERNEST NWOYEMMA 1451. OKONKWO IFEANYI PATRICK

1452. OKONKWO JAMES

1453. OKONKWO JOEL EKWEBENA EKEKWE

1454. OKONKWOR PAUL AMANCHUKWU

1455. OKORIE GABRIEL KAISER

1456. OKORO ANTHONY ORUSHAKWE

1457. OKORO CHRISTOPHER

1458. OKORO CONSTANCE NWAGO

1459 OKORO EDMUND GEORGE OBASI

1460. OKORO STELLA (ADMORS TO THE ES-TATE OF OKORO CHUKWUKA IK

1461.OKOROJI EDWARD EZUMA 1462. OKOROSOBO HENRY TESIMUGBONE

1463. OKOYE EMMANUEL SUNNY

1464. OKOYE STEPHEN OFOMATA 1465. OKOYE VICTOR NWAKASI

1466. OKPAISE VICTOR ENAHORO

1467. OKPALA ANTHONY OBI

1468. OKPALA AUGUSTINE OBIAWU

1469. OKPALA GILBERT DIMEWUZIE

1470. OKPO EMMANUEL E. 1471. OKPON DR. ESEME NELSON UDO

1472. OKUMAGBA DANIEL ETSOFONETORIMI

1473. OKUMAGBA FRANCIS 1474. OKUNBANJO ISAAC

1475. OKUNOREN AYOOLA OLANIPEKUN **ADEOLA** 1476. OKUN-OYE TIMOTHY ADENIYI 1477. OKUPEVI IFEDOLA SENASU 1478. OKUSANYA MUTIATU AJOKE 1479. OKUYIGA AKINTUNDE 1480. OLABENJO (DECD) OLABENJO FALILAT(ADMOR) MURITALA OLABO 1481. OLABODE VINCENT FOUNDATION 1482. OLABODE (DECD) OLABODE YE-TUNDE(ADMOR) LATEEF OLANREWAJU 1483. OLADAPO MR. ABRAHAM ADEBAYO 1484. OLADEJO ROGERS OMOTAYO 1485. OLADELE JULIUS ADEMOLA 1486. OLADELE MICHAEL ADEBO 1487. OLADIJI BABATUNDE ALABI OLADEHIN-DE(REV) 1488.OLADIPO JOSEPH ALADE DEC D 1489. OLADIPO MONILOLA 1490 OLADIPO WAHEED OLUKUNLE 1491. OLADIRE SHEU 1492. OLADOKUN JOHNSON OLUDAYO 1493. OLADOSU EMMANUEL OLANIYI BOLAR-1494. OLADOTUN GABRIEL FOLARIN 1495. OLADUNJOYE ADEPEJU AYINKE 1496, OLAFUSI FIDELIS AUGUSTINE 1497. OLAGOKE PETER OLUFEMI 1498. OLAGOKE PETER OLUFEMI 1499. OLAJIDE LASISI OYEBANJI 1500. OLAJIRE OLAITAN OLABISI 1501. OLAKANYE GILBERT BOLUWAJI 1502. OLALEYE YESIDE ADEOLA 1503. OLALOKU AKIN 1504. OLAMILEKAN M.S& ABDULSALAM O.A (ADMORS TO THE ESTATE OF SALA 1505. OLAMUYIWA HAMEED OLUEMIMO 1506. OLAMUYIWA HAMEED OLUWEMIMO 1507. OLANIWUN OLUWABUKOLA ADENIKE 1508. OLANIYAN RILIWAN OLABODE ALABA 1509. OLANIYI SAMUEL OLUDARE 1510. OLANLEGE ADESOYE 1511. OLANLEGE ADESOYE 1512. OLANREWAJU OLUBOKOLA OLASUMBO 1513. OLASEMO THERESA AMBA 1514. OLATOKUNBO GBADEBO 1515. OLATOKUNBO TAIBUDEEN OMOLAJA 1516. OLATONA OLANIRAN RUFUS 1517. OLATUNBOSUN OLUREMILEKUN OMOBOWALE 1518. OLATUNDE JACOB OLUWAFEMI 1519. OLATUNJI BENSON OMOTAYO 1520. OLATUNII FOLASHADE 1521. OLATUNJI IDIRS OYEKUNLE 1522. OLATUNJI IYANDA OLAOGBE 1523. OLATUNJI MUSHAFAU OLABISI 1524. OLATUNJI OLASUPO GBENGA 1525. OLAYIDE THOMPSON OLA 1526. OLAYINKA ADEMOLA 1527. OLINMAH CATHERINE OKWUEKWU

1535. OLOLO PETER UKUORITSEMOFE 1536.OLOLO PETER UKUORITSEMOFE 1537. OLORODE ABIOLA OLUTAYO 1538. OLORODE GLADYS MOTELEOLA 1539. OLORODE MODUPE BUKOLA 1540. OLORODE (DECD) OLORODE GLADYS (AD-MOR) OLUFEMI OLATUNJI 1541. OLORUNFUNMI ALFRED OMOTAYO 1542. OLOTEWO JULIUS MAGNE 1543. OLOTU OLANIRAN 1544. OLOWU FATAI, OLOWU ABIOLA & OTH-ERS (ADMORS TO THE ESTATE O 1545.OLOWU OLUWOLE 1546. OLOYEDE JOSEPH OYERINDE 1547. OLOYEDE MICHAEL OLAGOKE 1548. OLOYEDE SURAJUDEEN KOLADE 1549. OLTSA MARGARET IWEBUNKITI 1550. OLUFADE OLADIPUPO 1551. OLUFUWA EMMANUEL AFOLABI 1552, OLUKAN SOLOMON ADE 1553. OLUKAYODE JOSEPH OLUDAYO 1554. OLUKAYODE ODULESI JOSIAH 1555. OLUKOGA MR. OLUWUNMI 1556. OLUKOGA MRS. FLORENCE ADETOUN 1557. OLUKOGA SILIFAT 1558. OLUKOGA SILIFAT OLAIDE 1559. OLUKOYA OLUSOLA 1560. OLUKOYA TELE 1561. OLUMIDE ADEKUNLE 1562. OLUMIDE(DECD) AKINDELE THEOPHI-LUS(ADMOR) OLUYINKA 1563. OLUPITAN URSEL& O. TITUS OLAJIDE (ADMORS TO THE ESTATE OF OL 1564. OLUREMI HEZEKIEL 1565. OLUSOLA OLUSOLA 1566. OLUTAYO OLUSEGUN 1567. OLUTOLA DAYO JOSEPH 1568. OLUWA SULAIMON BABATUNDE AJASA ESTATE. OF OLUWA 1569. OLUWABOWALE OLUTUNDE 1570. OLUWADARE JOSEPH AKINRINMADE 1571. OLUWASANMI ADEKANMI 1572. OLUWATODIMU IFONLAJA 1573, OMABUWA THOMPSON 1574. OMACHI MOSES NUSA 1575. OMACHI MUSA 1576. OMATSOLA EMMANUEL AGHANJUEBITSI **EWETAN** 1577. OMATSONE OMATSULI 1578. OME CHUKWUDI DANIEL 1579, OME NNEOMA NICOLE 1580. OMEAKU RAPHAEL 1581. OMEIBE GABRIEL 1582. OMENAI HENRY IBHADE KWAME 1583.OMEOGU BENEDICT IGBOEJESI 1584. OMIDIII OLUWATONI 1585.OMIDIYA KAYODE 1586. OMIKUNLE KUDIRAT ANIKE 1587. OMISHOPE EMMANUEL BABATUNDE 1588. OMOEGUN OLUGBEMISOLA MOPELOLA 1589. OMOGBAI AGATHA ANETU 1590. OMOJOLA AKINOLA FOLABODE 1591. OMOKANYE AHMED SALAMI 1592. OMOKANYE MOSES ADESOYE 1593, OMOLAIA ESTHER BOLANLE

1594. OMOLAYOLAYOLE MARY

MOLA.

1595. OMOLE ELIZABETH IBIRONKE MOSUN-

1598. OMONAYAJO OLATOKUNBO OLUFUN-MILAYO 1599. OMORUAN GRACE ABUOUBO 1600, OMOTAYO TIRIMISIYU ADE 1601. ONADERU MR. BENJAMIN OLUKANMI 1602. ONADIMOTA JAMES OLUSEGUN 1603. ONAH CLAY IKOGO 1604. ONAKOYA BENJAMIN 1605. ONALEYE IBRAHIM ADETOKUNBO 1606. ONANUGA KOLAWOLE OLUSEGUN 1607. ONAOLAPO RAYMOND 1608. ONASANYA OLUDAYO ADEFOLU 1609. ONAYEMI AYO 1610. ONI OLAJIDE OMOTAYO 1611.ONI OLATUNBOSUN OLUFEMI 1612. ONI OLUWADUROTIMI ABIODUN 1613. ONIANWA MAGDALENE NDIDI 1614. ONIBANIYI TEMITOPE JOSEPH 1615. ONIBUJE DADA 1616. ONIGBANJO MAHADIYAT ADEDAYO 1617. ONITIJU TAJUDEEN 1618. ONIWINDE MR. OLANREWAJU AYODEJI 1619. ONIWINDE OJUOLAPE OLUFOLAYEMI 1620. ONIYA JOHNSON OLADAPO 1621. ONOCHIE CHRISTOPHER CHUKWUE-**ZUGO** 1622. ONONIWU (ADMOR) VICTORIA 1623. ONUAGULUCHI BENJAMIN 1624. ONUBIYI GODFREY 1625, ONUEGBU EMMANUEL CHUKWUMA 1626. ONUIGBO LUCY NWUGBO 1627. ONUMONU OJIABU IFEANYICHUKWU 1628. ONUOHA EMEKA MARTINS 1629. ONWUAMADIKE SYLVESTER CHUKWUE-1630. ONWUBUYA CHINWEKE ANENE PATRICK 1631.ONWUKA JOSEPH 1632. ONWUKA OGBA KALU 1633. ONWUKWE AUGUSTINE NDUKWE 1634.ONWUMECHILI CYRIL AGODI 1635. ONYEANUSI AKUOBI N 1636. ONYEGBULA EVEREST CECIL 1637. ONYEJE RUFUS CHUKWUEMEKA 1638. ONYEKA IKECHUKWU NWAEBUNI J 1639. ONYEMAH STEVE 1640. ONYEODIZIELU CHRISTOPHER LEBE-**CHUKWU** 1641. ONYEZONWU NWANYIEZE IJEOMA **IAMES** 1642. ONYIA ENECHI 1643. OPADOKUN BOLANLE OLAITAN 1644. OPALEYE TIMOTHY OLA 1645. OPARA ANAELE SEBASTIAN 1646, OPARA MICHAEL NNAII 1647. OPARAH MALUCHUKWU JOY 1648. ORAEDU GODWIN UCHECHUKWU 1649. ORAMA ESTHER IFEAKANWA 1650. ORESANYA EMMANUEL 1651, ORESANYA SAMUEL OLUGBEMIGA 1652. ORIAKHI MATTHEW OSARO 1653. ORIJA(DECD) ORIJA MARGARET(ADMOR) DAVID AFOLABI 1654. ORIKE FRIDAY OWURE 1655. ORUMGBE MARIA 1656. OSAJARE DANIEL MOBOLAJI OLUMAI-YEGUN 1657. OSANYINLUSI GEORGE EGBEBI 1658. OSA-PETERS LAURETTA NNENA (AD-MORS TO THE ESTATE OF PETERSIDE

1596. OMOLEKAN JOHN OLADIPO

1597. OMOLOLU ABIMBOLA AINA

**CHIKELUBA** 

1529.OLOGUNDE ISRAEL BAYO

1528. OLIOBI AMBROSE CHUKWUEMEKA

1530. OLOGUNDUDU MARGARET LUCY

1532. OLOKUN ADEKUNLE AKINDELE

1533. OLOKUN OBAFEMI EFUWAPE

1534. OLOKUNDUN ABIODUN

1531. OLOKODANA ANTHONY OLATOKUNBO

MARCELL

1783. SALAWUDEEN BABATUNDE AMUSA

# LIST OF UNCLAIMED DIVIDEND

1659. OSEMEKA ANTHONY IGWEBEZE 1660. OSEMWEGIE GABRIEL UYIEKPEN 1661. OSENI JIMOH 1662. OSENI M O ESTATE. OF OSENI 1663. OSHIGBELU OLALERE OGUNNEYE 1664. OSHINOWO TITUS ADEYEMI 1665. OSHIOKAMEH PATRICK MAKU ESTATE. OF OSHIOKAMEH 1666. OSHIREKU OMEIZA 1667. OSHODI FAROUK ADEGBOYEGA 1668. OSHODI MOBOLAJI OLADAPO 1669. OSHODI RAZAQ ABIODUN 1670. OSHOKO FIDELIS OLADIPO 1671. OSHOMAH ALEX YUSUF 1672. OSHUNKOYA MR. OLAREWAJU POPOOLA 1673. OSIAN CLARA ONYERO 1674. OSIBO BABAFUNMILOLA OYINDAMOLA 1675. OSIFESO ZACCHEAUS ADEBIYI 1676. OSIFODUNRIN IDOWU 1677. OSIJO ADERONKE CAROLINE 1678. OSILI A.J, OSILI IFEANYICHUKWU(Jnr) & OTHERS (ADMORS TO 1679. OSIMA BEATRICE IRORO 1680. OSIMA JESSE OWODO 1681. OSIME SYLVESTER EVBODAGHE 1682. OSINDERO ADENIJI 1683, OSINDERO ASUOUO 1684. OSINUBI ADEYEMI OKANLAWON 1685. OSISI, MONICA & NNAMDI (ADMORS TO THE ESTATE OF OSISI CHRIS 1686. OSITA-ENUMAH OSITA 1687. OSITELU OYENUGA OYEYEMI 1688. OSONDU BEATRICE NWABUOGO 1689. OSSAI ERNEST OKECHUKWU 1690. OSUAGWU LEONARD C., OSUAGWU PATRICIA & OTHERS (ADMORS TO THE 1691.OSUN ABIODUN YETUNDE 1692. OSUN-BENJAMIN JULIA ABIMBOLA 1693. OSUNDE OSA 1694. OSUNJU PRISCILLA ABOKO 1695. OSUNKEYE VICTOR ADENIYI 1696. OSUNLALU EDWARD ADEDAPO 1697. OSUNTOKUN ABIODUN OLAYINKA 1698. OSUNTOKUN AKINJIDE OLADEPO 1699. OSUNTUYI HILDA 1700. OSUNTUYI HILDA OLUWEMIMO 1701. OTOBO(DECD) OTOBO STEPHEN(AD-MOR) ARUIREYEGINOKAN SAMUEL 1702. OTOLORIN FLORENCE ADEBIMPE 1703. OTTI ERNEST UGONNA 1704. OTUBAGA MAJOLA ADEYEMI (ADMOR) 1705. OTUEDON PALMER ORITSETSERUNDEDE 1706. OTULANA AYODELE LATEEFAT 1707. OTUNLA SAMUEL OLA 1708. OTUYELU CHRISTIANA MOJISOLA 1709. OVIAWE CHARLES EBOJE 1710.OWOADE ABDUL AZEEZ 1711.OWOLABI CHRISTOPHER ADIGUN 1712.OWOLABI MOSHOOD OLAYIWOLA 1713. OWOSEKUN AKINOLA .A. OWOSEKUN ADEWUNMI .A. ( ESTATE OF JAMES SOLO 1714. OWOSHO NOSIRU MOMOH 1715. OWOYELE SALAU SAKA 1716. OWUNWA EDWIN SUNDAY

1717. OYAFEMI OLUWAKAYODE OYAFEMI

1718. OYEBANJO SULEMONA OLATUNJI

1719. OYEBISI AMOS OLADELE

1720. OYEBODE ELIZABETH BOSEDE 1721. OYEBODE IBIRONKE 1722. OYEBOLA IDOWU OLATOYE 1723, OYEBOLU BOLUDE 1724. OYEBOLU FIBISOLA 1725. OYEDELE NURAT ADENIKE EJIDE 1726. OYEGBAMI MATILDA OLUFAYO 1727. OYEGBEFUN LAWAL 1728. OYEGUNLE AYODELE OLATUNJI 1729. OYEKANMI LUCY NUSIRAT ABEKE 1730. OYELEYE AWUJOOLA OLUFUNMIKE 1731. OYELEYE OLUSOLA AKINPELU 1732. OYELEYE OYEBODE 1733. OYEMADE GABRIEL ADEKUNLE ADE-**BOLA** 1734. OYENEYE OLADIPO 1735. OYENUBI NURUDEEN ADEKUNLE 1736. OYEWOLE AYODELE 1737. OYEWOLE BENJAMIN ADENIRAN 1738 OYEWOLE OLADIPO 1739. OYEYEMI ISAAC OLAYANJU 1740. OYOVWE GODFREY KUSHION 1741. OZIM GILBERT NWAFOR 1742. PALMER GUSTAVUS BENJAMIN 1743. PARTNERSHIP INV.-DEPOSIT A/C 1744. PAYNE GLADSTONE OLUMIDE 1745. PAYNE SELINA OLAYIWOLA 1746. PEARCE DR. JAMESON AKINTOLA 1747. PELUMI SAMUEL IDOWU 1748. PEREIRA ANDREW O 1749. PERRY MUINAT KOFOWOROLA 1750. PETER IKECHUKWU FRANKLIN 1751. PETERSIDE OWEN DODD 1752. PHILIPS OMOBOWALE ABOSEDE 1753. PHILLIPS BOLAJI OLUFUYI 1754. PIMA OBIESIAH 1755. PINE PETOSAN LIMITED 1756. POINT INVESTMENTS LIMITED 1757. POPOOLA EMMANUEL OLUFEMI DEC D 1758. POPOOLA OLAWALE IDOWU 1759. POPOOLA (DECD) POPOOLA ED-WARD(ADMOR) AKANBI 1760. PSI SECURITIES LIMITED 1761. PUROHIT TARLIKA PRIYAVADAN 1762. QUANTUM SECURITIES LTD - NOMINEE 5 1763. RAHMONI 1764. RAJI TIJANI OYEDELE 1765. RESOLUTION-TRUST AND INV CO LTD-TRADING 1766. RIMS SECURITIES LIMITED 1767. RIV SECURITIES AND INVESTMENTS LTD 1768. RMR VENTURES 1769. ROJAIYE ABAYOMI OLAYINKA 1770. RUFAI(DECD) RUFAI TAJUDEEN(ADMOR) GANIYU GBADEBO 1771.S & D VENTURES LIMITED 1772. SA-ANN NIGERIA COY LTD 1773. SAIBU OJO TIJANI 1774. SALAKO ADEYEMI AFOLABI 1775. SALAKO AKANNI 1776. SALAKO IYABO 1777. SALAKO MAROOF ADEREMI 1778. SALAMI LIADI ADE 1779. SALAMI MUDASHIRU ADEKUNLE 1780. SALAMI OLUWAFUNMILAYO OLU-WAYEMISI 1781. SALAMI RASHEED 1782. SALAWU MONSURAT OLAJUMOKE

1784. SALIHU ABDULMUMINI JALO 1785. SALISU MAKANJUOLA IDOWU 1786. SALIU ALADE OLAWALE 1787. SALIU MUHAMMED 1788. SALLU RASAKI ADEGBOYEGA 1789. SAMBO ALIYU SUBAT 1790. SAMI ALFRED ONATOYE 1791. SAMUEL ROSELINE BOLANLE 1792. SANMABO STELLA IYABODE &, BUNMI ( ESTATE OF SANMABO JUSTUS OLUWOLE 1793. SANNI JAMES SUNDAY 1794. SANNI MR. SALIU AYINDE ALABI 1795. SANUSI ALABI 1796. SANUSI HAKEEM 1797. SANUSI HENRY OLUSEGUN 1798. SANUSI WABI 1799. SANWO OLAJUMOKE PATRICIA 1800. SANWO PATRICK AGBOLADE 1801. SANYAOLU JULIUS OLABODE 1802. SARUMI ALIRAT ATINUKE 1803. SAVAGE EMMANUEL OLUMUYIWA 1804. SAYID SULAIMON OLATUNDE 1805 SDS/EMEKA ANAETO 1806. SET CONSULTANCY CONSULTANCY 1807. SETON JONATHAN OLUFUNSO 1808. SEWONIKU ALFRED OLUGBOYEGA 1809. SFS RESEARCH 1810. SHABA ABU OLATUNJI 1811. SHAFI BUSURAT ADEOLA 1812. SHANKYURA PAUL DUE 1813. SHEHU ABDULLAHI 1814. SHELL COOP ALASA KETUMI 1815. SHEWONIKU ADENUGA ODUDEMUREN 1816. SHOAGA AYISATU IYA EKO 1817. SHOAGA OLATUNDE ALANI 1818. SHOAGA RISIKATU ABAKE 1819. SHOBOWALE OLALEKAN OLA-OLU 1820. SHOBOWALE OTUNBA THEOPHILUS **OWOLABI** 1821. SHODIMU FELICIA ADEWUNMI 1822. SHOEWU MR. OLUWARANTI 1823. SHOEWU OLUWAGBEMIGA 1824. SHOEWU OLUWARANTI 1825. SHOFOWORA GANIYU OLADIPO 1826. SHOFOWORA HAKEEM-ADEWALE 1827. SHOKENU ISAAC OLUSEGUN 1828. SHOMOTUN CHARLES BABATUNDE 1829. SHONEKAN MARGARET OYEBOLA 1830. SHONIBARE KAMALDEEN OLUSEGUN 1831. SHONIBARE (DECD) SHONIBARE MR. OLUSEGUN(ADMOR) ADETUTU WURAOLA 1832. SHOPEJU CAROLINE MORENIKE 1833. SHOPEJU MR. SHOTUNDE 1834. SHOTUBO BOLAJI OSHIYEMI 1835. SHYLLON OLATUNBOSUN 1836. SIKOKI GODFREY SANYE 1837. SKYLIMIT INVESTMENT LTD 1838. SOAGA MUBASIRU ADEDOTUN 1839. SOBODU CLEMENT OLAWUNMI 1840. SOBODU GODWIN SEGUN 1841. SOBODU OLUBUNMI OLUGBENGA 1842. SOBOWALE SOMOYE OLATUNJI ESTATE. OF SOBOWALE 1843. SOBOYEJO DR. O.A. 1844. SODEINDE GABRIEL POPOOLA 1845. SODEINDE POPOOLA 1846. SODEINDE VICTORIA MORENIKE 1847. SODIPO JONATHAN OLUSEGUN

1848. SOGBESAN MICHAEL ADENIII

1849. SOKOYA ADEYINKA MUHEEB

1850. SOKOYA YAYA ADEKOYA

1851. SOLANKE OLUSEGUN

1852. SOLE FRANCIS ODUNTAN ESTATE. OF SOLE

1853. SOLID INVESTMENNTS & SECURITIES CO

1854. SOLOLA-ALAGBOJE

1855. SOMMA INTERNATIONAL VENTURES

1856. SOMOYE JONATHAN AKIN

1857. SOMUYIWA (DECD) SOMUYIWA OLO-LADE(ADMOR) ELIJAH OLATUNJI

1858. SONAIKE KAYODE

1859. SONS NURU IIBRIN &

1860. SONTAN ISAAC ADELEKE SUNDAY

1861. SOSANYA MARY KOREDE

1862. SOSINA (DECD) SOSINA OLUBAYIWA (AD-MOR) DAVID AKITOLA

1863. SOTADE DEC D CLEMENTINA MOSADI 1864. SOTADE OLUFUNMILOLA ABIODUN

1865. SOTADE OLUTOBI OLUDIMIMU

1866. SOTADE(DECD) SOTADE MR. DANIEL(AD-MOR) GABRIEL ADE

1867. SOTANNDE SOLOMON ADEKUNLE

1868. SOTONWA ITUNU

1869. SOUZA AGNES OJUOLAPE

1870. SOWEMIMO JOYCE OLUFOLAKEMI

1871. SOWEMIMO OLOLADE

1872. SOWEMIMO OLOLADE (NEE AKITOYE)

1873. SOWUNMI ELIZABETH

1874. SOYANNWO ABIOLA OLUDIPE

1875. STANBIC NOM./ AMCON / STERLING BANK PLC

1876. STEPHEN ISAAC

1877. SUBAIR AJIBOLA

1878. SUD RAKESH

1879. SULE BISIRIYU AKANBI

1880. SULEIMAN HUSSAINA A.

1881. SULU MATTHEW KEHINDE

1882. SYNGER AUSTEN WOLGEN

1883. SYNGER ROSE NDALI

1884. TAHIR ABUBAKAR

1885, TAHIR ISA

1886. TAIGER ISAAC OBODO

1887. TAIWO ANTHONY OLATUNII

1888. TAIWO FLORENCE

1889. TAIWO MARGARET OLAJUMOKE KIKE-LOMO

1890. TAIWO THOMAS BABATUNDE

1891. TALABI ANTHONY ADEFOLAJUWON

1892. TALABI TITILAYO

1893. TAMUNO DONATUS ROWLINSON

1894. TAWOSE GAMALIEL OLUDIPE

1895. TEMILOLA MRS. ADESOLA MOYOSORE IBIYEMI

1896. TEMOFEH PATRICIA UCHE

1897. TEMOWO(DECD) TEMOWO ADESINA(ADMOR) PHILEMON OYE

1898. TERIBA LAMIDI ADEBOLA

1899. THE ESTATE OF ABOYADE BEATRICE

OLABIMPE

1900. THE ESTATE OF AKPAN UFOT JACOB

1901. THE ESTATE OF COLE RICHARD DEINDE

1902. THE ESTATE OF LATINWO ADERIBIGBE

1903. THE ESTATE OF METUIWE HELEN IN-

YANG

1904. THE ESTATE OF OLADAPO EZEKIEL

OLAYELE

1905. THE GREAT WASAC NIG LTD

1906. THOMAS BOLAJOKO MORADEUN & ADEYEMI AYO ( ESTATE OF OTUBAGA MACAULAY ADE

1907. THOMAS MATHEW ABIOLA

1908. TOGUN AJIBOLA

1909. TOKACY INVESTMENT SERVICES LTD

1910. TOM-DOLLAR SAMUEL CARLOS

1911. TOMORI JAMES BAMDELE OYENIYI

1912. TOMORI MRS. TITILAYO

1913. TORTY NNENNA

1914. TOWOLAWI SAMUEL AKINGBADE

1915. TOWOSE AMOS IDOWU

1916, TRADE LINK SECURITIES LIMITED A/C1

1917. TRW STOCKBROKERS LTD.-TRADED-STOCK-A/C

1918. TUBI OLASUPO OLASEBE

1919. TUNKARIMU ALFRED OTTO

1920. UBANATU DOMINIC OHANAGBAKU

1921. UBANI IRONWUA

1922. UBEZE ISAAC PAT. CHUKS

1923. UDEAKPU PETER

1924. UDEZE MABEL UTATAZIAM

1925. UDO-AKA MARTINA IMA

1926. UDONDEK TIMOTHY

1927. UDONSI(DECD) ENI, DR EMMANUEL & MR GODWIN(ADMOR) ROSE OJI

1928. UDO-NYA ANNA EDET

1929. UFODIAMA JUSTINA NKIRU

1930. UGHOJOR JOHNSON NUSA

1931. UGO BEATRICE UMERA

1932. UGWU G C

1933. UGWUEGBU GODFREY I

1934. UGWUEZE MR. CHARLES ANIELO

1935. UGWUH IRENE NNEKA

1936. UGWUKAH PATRICK OKONKWO IGWE 1937. UKHUREBOR SYLVESTER SUNDAY OJER-

**HEBONA** 

1938. UKIM OKON EDEM

1939. UKOH AUGUSTINE NWABUDE

1940. UKPONG OKON ETEKA

1941. UKUORITSEMOFE PETER OLOLO

1942. UKUORITSEMOFE PETER OLORO

1943. ULOGU PIUS OGBONNA

1944. UMAR MOHAMMED MAIKUDI

1945. UMARU KASSIM

1946. UMEBOLU BARNABAS ONYEKA

1947. UMEH GODWIN UCHE

1948. UMEONYIDO SYLVESTER CHUKWUDU-LUE

1949. UMOH MICHAEL PAUL

1950. UMORU MAHAMED MAX-CUNT

1951. UMOYE ALEXANDER BOJIBOJI

1952. UMUKORO FRANCIS ELIJAH 1953. UMUNNA GEORGE EJIOFOR

1954. UNAKA IKECHUKWU CHARLES

1955. UNGUWARIAII TUKUR

1956. USMAN ALHAJI JAZULI 1957. USMAN HAJIA AMINA FUNKE JOKO

1958. USMAN JAZULI MOHD

1959. USOH UZOMA DEC D

1960. UTHMAN YAHAYA ESTATE. OF UTHMAN

1961. UTODIO NELISA

1962. UWA MFON IAMES 1963. UWAEME IKECHUKWU M

1964. UWAIFO THERESA IKANI

1965. UYANWUNE EMMANUEL ONYIBO

1966. UZOCHUKWU ADOLPHUS

1967. UZODINMA LAMBERT AJUKA

1968. UZOMAH CLETUS NWAIZU

1969. UZOWULU NJIDEKA CHIDILIM

1970. UZUH OKECHUKWU FRANCIS 1971. VENTURE & TRUST LIMITED

1972. VERISSIMO MR. STIGMATA AKINWUNMI

ESTATE. OF VERISSIMO

1973. VINCENT BANDELE 1974. VINCENT JAIYEOLA

1975. VINCENT THEOPHILUS

1976. VIVA SECURITIES LTD.-TRADED-STOCK-

A/C

1977. W K ANIMASHAUN LTD

1978. WAMBA HAMZA MOHAMMED

1979. WARMATE VINCENT ALELEYE GEORGE

1980. WEST AFRICAN PROVINCIAL INSURANCE CO. LTD. LTD.

1981. WESTAM LTD

1982. WHESU ESTHER ANIKE G. ABENI 1983. WIKO GEORGE EWONU BABAA

1984. WILLIAM UDO NSIKAN

1985. WILLIAMS ABRAHAM JOSE ESTATE. OF WILLIAMS

1986. WILLIAMS AUGUSTINA OLUFUNKE

1987. WILLIAMS OMOTAYO

1988. WILSON CHARLES OLUBAYO

1989. WINDAPO ADESOYE

1990. Y.A. YUSUFU & BROTHERS

1991. YAHAYA UMAR BAJOGA

1992. YAKUBU ADESHINA TARIBO

1993. YAKUBU ISIYAKU

1994. YAOVI AGBANZO

1995. YEIGBA DIMIE TOKONI

1996. YEKINNI ALIU OLATUNDE 1997. YEKOVIE JOHNSON TAIWO OBIRE

1998. YEMBRA JOHNSON DECK

1999. YEMITAN ELIOT OLADIPO 2000, YERIMA LAWAN NGAMA

2001. YESUFU TIAMIYU AREMU

2002. YOMI MUFUTAU AJAO 2003. YUSSUF AJAYI IBRAHIM

2004. YUSSUF OLUWAFUNMILAYO

2005, YUSSUFF RAFIU AYINLA

2006. YUSSUFF RASHEED OLAYINKA

2007. YUSUF BAYONLE AYINLA

2008. YUSUF IBIKUNLE AYINLA 2009. YUSUF ISHIAK IBRAHIM

2010. YUSUFF FASASI AMOO

2011. YUSUFU AHMED RUFAI 2012. YUSUFU GANIYU ALABI

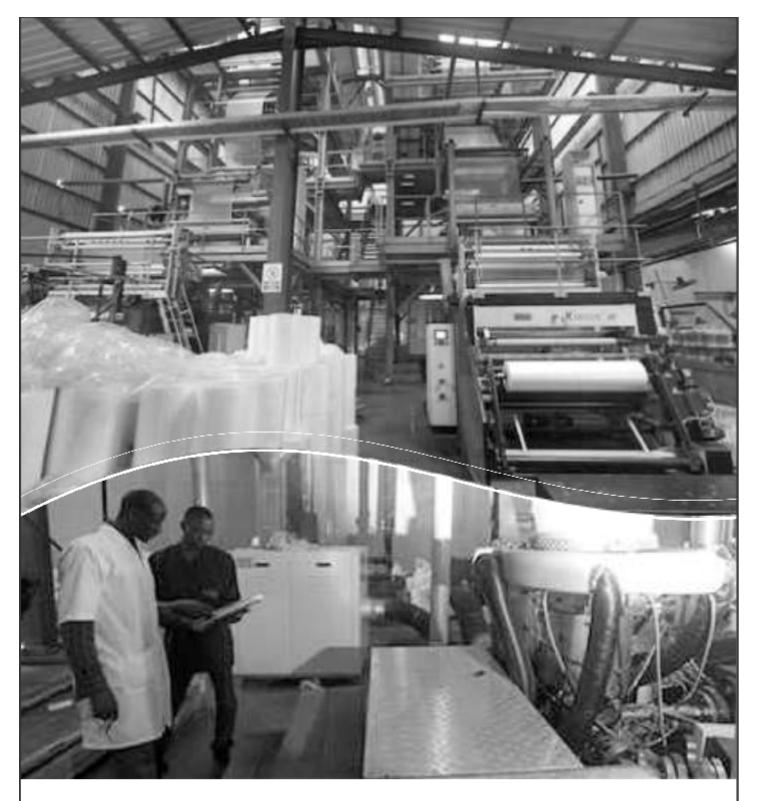
2013. YUSUFU ISAAC MOMO

2014. YUSUFU YISAU AYANDA 2015. ZAKARI H.W. 2016. ZIMEST INV. & MGMT. CO.

2018. ZUBAIR YUSAWU AREMU

2017, ZPC/ARM PFA NNPC PENSION FUND

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Dynamic Industries Limited manufactures plastic film, using monolayer and multilayer extruders, for industrial application



